



District Council of Yankalilla



Annual Report 2011-2012

For further information on any aspect of the District Council of Yankalilla Annual Report or council services and operations, please contact council or visit the website.

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The lighthouse at Cape Jervis

Cover image: Carrickalinga Beach.

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Mayor's message



“The District Council of Yankalilla aims to be a caring community with an enriched quality of lifestyle and that values the rights of individuals in pursuit of the work and life environs.”

The communities that make up the District Council of Yankalilla originated as small townships along the Fleurieu coast and inland agricultural producers. The often rugged coastline has in more recent times become a drawcard for many wanting to escape, albeit briefly, from the rigours of Adelaide city life.

The beautiful and often spectacular coastal cliffs and beaches provide a perfect location for a relaxing and invigorating break for many families. Almost fifty per cent of council property owners are non-resident owners.

The year just past has been frantic on many fronts, with a new council coming to grips with a difficult budget situation. The realisation that many of our permanent residents and businesses were being taxed beyond reasonable levels led to a determination to ‘cut the cloth to fit the suit’. Restraint in rating burdens and moderation of expenditure had to be addressed by councillors in a constructive and positive way.

Council adopted the bare bones of a new Strategic Plan to guide it through the next four years and, in conjunction with newly appointed Chief Executive Adrian Skull, that plan will be further developed to become the blueprint for our community.

Adrian recently joined us from Marion City Council, after the resignation of long serving Chief Executive Roger Sweetman. He had served council consecutively for a 12-year period, during which the popularity and population of the area grew dramatically.

While the year has seen the departure of several senior staff, council has been ably served by Manager of District and Environmental Services John Tillack and interim Chief Executive Trevor Starr.

The environment continues to feature strongly in our lifestyle and, notwithstanding the need to curtail expenditure, development of Bungala Park and protection of the area's creeks and rivers are an important priority of council, in conjunction with the Natural Resource Management Board.

Fostering economic activities and job opportunities are of increasing importance to our community, particularly for our younger residents who are often lured to Adelaide and other regional centres.

Our economy has revolved principally around agriculture, construction and tourism and these industries have experienced a difficult year with downturns following the Global Financial Crisis.

On a very positive note, the imminent delivery of broadband to our area will provide a much-needed boost to opportunities for young and old alike. Council intends to ensure that the unique lifestyle of the area and the benefits of high speed, state-of-the-art communications are made known to the emerging and important technology and internet industries.

The area also has a small, but enthusiastic, arts focus, with many visitors and artists displaying their skills in events such as the Leafy Sea Dragon Festival.

Malcolm Schlein

Overview

The Yankalilla district covers 751 square kilometres, with 86 kilometres of coastline. It has a resident population of around 4,400, according to the latest Australian census data.

The area's amenity and attractions means the population swells enormously during holiday periods, and almost half of the district's ratepayers comprise non-resident business owners and people with holiday homes.

The original aboriginal inhabitants were of the Kurna and Ngarrindjeri peoples; white settlement began in the late 1830s, with townships developed in the 1840s.

Most land use is agricultural, mainly dairy, beef and sheep farming, with some viticulture and forestry. Tourism is a growing industry, particularly in the coastal settlements.

This year has seen significant challenges for council, as it updated its strategic plan to better set the direction for the district and better balance the management of debt with the provision of services to the community.

Highlights and significant projects, substantially completed in 2011-12, are detailed below.

Bungala Park

This first stage in a planned linear park along the Bungala river really started to take shape this year, with installation of a shelter, barbecue area and seating, funded by a state open space grant of \$88,000.

Council also made visible progress with tree planting, revegetation and weed removal to improve the park's amenity. An official opening ceremony was planned for the 2012 Labour Day weekend.



Tree planting in Bungala Park

The Centre

The grounds of the Yankalilla Youth & Community Centre took on a new look, with the opening of an outdoor gym next to the barbecue area. Developed in partnership with ACH group, with support from a \$26,240 donation from the Foundation for Older Australians, the gym was designed primarily for seniors who want to keep their bodies active, but is available to all.

To keep minds active, a broadband for seniors' kiosk was installed at The Centre, also in partnership with ACH group, with support from the federal government and NEC. Using trained volunteer tutors, it provides free lessons in internet and basic computer applications to people over 50.



Seniors enjoy the outdoor gym at The Centre (image courtesy ACH)

Stormwater management plan

In a joint study with the Adelaide and Mt Lofty Ranges Natural Resource Management Board and the Urban Stormwater Management Authority, council identified the crucial infrastructure required to plan for growth in the district.

The plan was developed to ensure that future urban growth does not adversely affect the waters of the gulf and its ecosystem. The district was chosen for the study because its waters are much less degraded than those of the metropolitan area and this was seen as a real chance to prevent development mistakes of the past.

It will be used to introduce new planning requirements and may provide the opportunity to gain further government funding. Almost complete at the end of the financial year, it was ready to go out for public consultation.

The plan will be a useful tool in the major structure planning exercise that began this year and will be fully rolled out during the next year, to provide strategic urban planning for the three district townships of Yankalilla, Normanville and Carrickalinga.

Wastewater re-use

Waterproofing our part of the state took a great leap forward with completion of the wastewater re-use project. Funded by a federal grant that was auspiced by the Local Government Association (LGA), the project had to meet strict delivery targets.

It will provide huge benefits to community groups and the environment of Yankalilla and Normanville by ending reliance on mains water to irrigate sports grounds and community facilities, saving on water usage and water bills.

Digital Television

After a long-running campaign, council succeeded in having the district included in the national switchover from analogue to digital television.

It struck an agreement with broadcasters to maintain the digital transmission equipment for 10 years, but was required to bring the five transmission towers in the district up to standard to allow the switchover, at a cost of \$19,000.

The communities of the Yankalilla District that are currently serviced by council's transmission towers were scheduled for the switchover in the second half of 2012.

National Broadband Network

In November 2011 Normanville, Carrickalinga and Yankalilla were named on the list of early release sites to receive the next stage rollout of the National Broadband Network. This has since been scheduled to begin in the second half of 2012.

Council will be involved in preparing for the infrastructure to be installed and assisting the community to be ready to take full advantage of this new technology.

E-waste

The Fleurieu Regional Waste Authority held a free e-waste drop off day, funded by Zero Waste SA, at the Goolwa waste transfer station at the end of May.

Council arranged local collection of e-waste to assist people who were unable to get their old computers and televisions to Goolwa.

Over five days, two-to-three truckloads of e-waste were collected each day and transported to the transfer station, where they were loaded into containers, at a cost of \$16,700.



Just a fraction of the e-waste collected from across the district in May

Australia Day

Celebrations are held each year at Rapid Bay, the location where Colonel William Light first stepped ashore on mainland South Australia in September 1836.

The 2012 local citizen of the year award was presented at the Australia Day ceremony to Margaret Lush, for her longstanding service to the district.

Community event of the year was awarded to the Books and Words group for inaugurating its popular and successful literary functions.

Your council

Council meetings are held on the third Thursday of each month, from 2.00pm, and are open to the public. A public forum, where ratepayers and others may address council, was formerly scheduled for 3.00pm at each ordinary council meeting, but has been changed to 2.30pm.

Special meetings may be called as needed to address matters that cannot wait until the next ordinary meeting. They are also open to the public.

Notices of meetings and agendas are available for public viewing at the council office or on its website, three business days before each meeting date.

Minutes of all public meetings are also made available at the office and on the website.

Elected members

Council is composed of nine councillors representing two wards, urban Light and rural Field. The mayor is elected by the councillors and has a deliberative vote, as do other councillors, but not a casting vote.

The last council election was held in November 2010; the next will be held in November 2014.

Mayor Paul Newman resigned from council in January 2012. Cr Malcolm Schlein was then elected as mayor. Cr Janet Jones was re-elected as deputy mayor. Cr Newman was replaced on council by Cr Jerry Moller, who was elected unopposed in April 2012.



*Rear: Councillors Spilsbury, Rothwell, Sanderson, Pile & Trigg.
Front: Councillors Moller, Jones, Schlein & Allstrom*

Light ward

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Representation

State legislation requires council to review its electoral representation at least once in every eight years. The last review for the district was completed in 2008-9, resulting in the current two-ward structure.

Details of the quota of electors per councillor, and a comparison with other SA councils of a similar size, appear in the table below.

Council	Total electors	Elected members	Wards	Quota
Goyder	3173	7	4	453
Kangaroo Island	3442	10	0	344
Lower Eyre Peninsula	3414	7	0	487
Yankalilla	3652	9	4	405

These figures reflect the position at the time of the last review, when Yankalilla had a four-ward structure.

Council had scheduled its next representation review for 2012-13 but, when considering its annual business plan, decided to defer it for a year. The review will include the opportunity for electors to make submissions on representation in the district.

The next review is likely to identify a significant drop in the number of electors in the district, due to state legislation that has restricted the voting eligibility of non-resident ratepayers.

Committees

The Local Government Act allows council to delegate a power, function or duty to a council committee and to the chief executive. Section 44 of the Act also prohibits some powers from delegation.

The use of delegated authority enables many routine matters to be acted on promptly and facilitates a more efficient operation and better service to residents. It also allows councillors to concentrate their efforts on policy development, representation, strategic planning and community leadership.

Council reviews its delegations to the chief executive each year. Delegations to the chief executive are available for inspection at the council's office and website. The chief executive can further delegate powers, functions and duties to appropriate staff.

Development Assessment Panel

Council has a Development Assessment Panel (DAP) established under section 56A of the Development Act 1993 and Development Regulations 2008. This panel considers all development applications that are not dealt with by staff as delegated by council.

It comprises four independent members, including the presiding member, and three elected members. Council appoints the independent members.

The DAP usually meets monthly, on the second Thursday at 10am. It met 10 times during 2011-12.

Council has established the following committees under Section 41 of the Local Government Act 1999.

Audit

Required by legislation, audit committees are part of the financial reporting framework of council and oversee and monitor the management of the financial reporting process.

Membership comprises two elected members and an independent presiding officer, appointed by council. In 2011-12 the audit committee met nine times.

Strategic Planning and Development

This is another mandatory committee, intended to ensure council's strategic planning and development policies accord with the planning strategy.

Membership comprises the six elected members who are not members of the DAP. The committee met once during 2011-12.

Caravan Parks

This new committee was established by council to oversee management of the Jetty Caravan Park and Rapid Bay Campground, which are important tourism assets, and to implement major improvements to the parks. It started in February 2012 and met five times up to the end of the financial year.

Strategic, People and Community

This new committee was established by council to oversee its community and economic development goals and determine distribution of community grants. It met twice between April and June 2012.

Its name has since been changed to the Community Development and Support Committee.

All Section 41 committee meetings are open to the public, except when a committee determines an item must be dealt with in confidence.

Future dates of these committees' meetings are listed on council's website, where their agendas and minutes are also published. All meetings are held at the council administration office.

Council has delegated its powers to two further committees on an as needed basis. They are the Tenders Committee and the Chief Executive Performance and Remuneration Review Committee.

External groups

Council participates in several state and regional committees, boards and associations whose operations add value to the district. It is represented on these groups by one or more councillors or staff members.

In 2011-12 council was a member of:

- Adelaide Hills, Fleurieu and Kangaroo Island Regional Development Australia
- Fleurieu Tourism Marketing Board
- Local Government Association of SA

- Community Library Management Board
- Fleurieu Community Road Safety Group
- Fleurieu Alliance
- Southern & Hills Local Government Association
- Fleurieu Regional Waste Authority
- Fleurieu Community Services Committee
- Kangaroo Island Ports Management Group

Subsidiaries

Two of the above groups are formal council subsidiaries, established under Section 43 of the Local Government Act.

Fleurieu Regional Waste Authority

The Fleurieu Regional Waste Authority (FRWA) was set up to facilitate and coordinate the management of waste across the region.

Members are the District Council of Yankalilla, Alexandrina Council, City of Victor Harbor and Kangaroo Island Council.

The FRWA annual report for 2011-12 is attached at Appendix 2.

Southern & Hills Local Government Association

The Southern & Hills Local Government Association (S&HLGA) was established to identify available resources within the region and manage them to the benefit of communities across the region.

It also liaises with state and commonwealth governments on behalf of its member councils to maximise benefit to the region as a whole.

Member councils are District Council of Yankalilla, Alexandrina Council, City of Victor Harbor, Kangaroo Island Council, Adelaide Hills Council, Barossa Council and District Council of Mount Barker.

The SHLGA annual report for 2011-12 is attached at Appendix 3.

Councillor & committee support

All councillors receive a general allowance to compensate them for time spent in meetings and on council business. The annual amounts are set by an independent remuneration tribunal, are indexed to the Consumer Price Index and are paid monthly in advance.

Mayor - \$34,138 Deputy Mayor - \$10,669 Councillors - \$8,535

Chairs of Section 41 committees receive an allowance equivalent to that of the deputy mayor.

In addition councillors may claim reimbursement of travel, and some other expenses, incurred within the council area.

Full details of the council policy on allowances and benefits are available on the website. A register of elected member allowances, benefits and reimbursements may be viewed at the council office.

The council pays sitting fees to the following members of council committees:

Audit Committee

Independent committee chairman - \$1,000 per meeting

Development Assessment Panel

Independent panel chairman - \$400 per meeting

Independent panel members (4) - \$350 per meeting

Elected members (3) - \$350 per meeting

Elected members of council undertook the following training courses and information sessions during 2011-12:

- Induction – Conflict of Interest, Council and Committee Meeting Procedures
- CEO Performance and Assessment
- Integrity Principles, Systems and Operations for Local Government
- Strategic Planning for Council Members
- Financial Governance, Sustainability and Management
- Treasury Management
- Media and Presentation Skills for Council Members
- Developing and Implementing a Sound Financial Strategy

Services & operations

Strategic Planning provides the platform and base from which all council's decisions are made.

In a transitional year, council spent considerable time and effort, in consultation with staff and the community, developing *Strategic Directions 2012-16*, which is available on the website.

It builds on the foundations established by previous councils, including *Future Directions 2007-12*, which provided the goals and aspirations that guided council's activities during the last financial year.

Individual actions or processes are developed from the strategic plan to implement strategies to achieve desired outcomes. These actions or processes are defined on an annual basis to form business plans.

Strategic plans span a four-year period but are reviewed on an annual basis. Managers use the strategic and business plans in the delivery of services and to assist staff in linking their professional performance and development to the goals of the organisation.

Community services

Goal: Provide a well-planned district that supports community needs and enhances the visitor experience

A small team of part-time staff, based at the Yankalilla Youth & Community Centre, oversees a range of community programs, including several aimed specifically at seniors, youth and disadvantaged people.

More than \$60,000 was distributed amongst 11 community groups throughout the district to assist with their operational expenses.

Council received a \$25,000 state government grant to run Adult Community Education classes. In 2011-12, The Centre ran 15 courses for 80 people.



Cookery is one of the many adult community education courses run at The Centre

Transport

Council runs a community transport program in partnership with the five church communities within the Yankalilla district, known as 5CY. It is funded by Home and Community Care. Five volunteer coordinators and 53 drivers enable eligible residents aged over 65 to attend medical appointments. This year the program's three vehicles completed 2,851 passenger journeys, transporting around 350 clients to and from appointments in Adelaide and across the Fleurieu region, seven days a week.

A weekly community bus service has linked Cape Jervis and Second Valley to Normanville and Yankalilla, enabling residents to shop and attend appointments. A decision has been taken to change this service will to fortnightly in the next financial year.

Youth program

A crime prevention and community safety grant of \$19,000 enabled a successful aerosol art youth engagement and community art project. The project involved several young people, the Yankalilla Area School and community groups. It produced two community murals; at the Yankalilla Memorial Park and on Main South Road by the Yankalilla Showgrounds.

Further youth engagement took place through delivery of leadership and skills workshops and assistance with the Run Yank Run project, which mentored a group of local young people towards running a half-marathon. Other activities included Youth Week, Drop-In and skate park trips.



Youth aerosol art project mural at Yankalilla Memorial Park

Regional programs

Council contributes financially to the following community programs in the Fleurieu region: Regional Community Care Project; Fleurieu Families; Family Links; Family Home Visiting Program; Southern Volunteering; Youth Health Project; Positive Ageing; Be Active Program.

Planning & development

Goal: Encourage appropriate growth that protects the environment and creates a vibrant and active community and employment opportunities

Development applications are assessed against the Yankalilla Development Plan and the Building Code of Australia, conforming to the state government Development Act of 1993 and the Development Regulations 2008.

The number of development applications received in 2011-12 was 289; slightly down on the previous year. New dwelling applications were down by 50 per cent, to 43. Applications for alterations and additions to existing dwellings rose slightly, to 26.

Fourteen land division applications were lodged in 2011-12, covering realignment of boundaries and creation of additional allotments.

Compliance

Council contracted a building surveyor to make inspections of construction and building compliance. Some unauthorised development was discovered and remedied.

Higher rainfall in the district during the second half of the year led to some issues with storm water management affecting neighbouring land. Action was taken to resolve these problems.

Infrastructure and environment

Goal: Build and maintain infrastructure and assets that support existing and future community and business needs

Coast, Estuarine and Marine Projects

The Coast, Estuarine and Marine Officer coordinated projects across the district's coastline, implementing actions outlined in the *Southern Fleurieu Coastal Action Plan and Conservation Priority Study*.

Current projects have been funded through the Adelaide and Mt Lofty Ranges Natural Resource Management Board (AMLRNRM Board) levy, AMLRNRM Board community grants, federally funded Caring for Our Country grants, and the council.

Projects have focused on controlling 'Red Alert' priority weeds and revegetation to replace weeds, adding to fragmented plant communities and stabilising eroding dunes and banks. Erosion and exclusion fencing has been installed to stabilise and protect dunes and remnant vegetation.

Community education has been delivered through the Coastal Ambassadors and Hooded Plover programs. Workshops for the Coastal Gardens Planting Guide booklet have further educated the community and provided a valuable resource.



Sand dune stabilisation at Land's End

Community Wastewater Management System

Council upgraded the Normanville treatment plant to increase its capacity from 180 ML per year to 960 ML, at a cost of \$1.623 million. This enabled implementation of a long-planned wastewater re-use scheme, with a federal government grant of \$832,000. The final cost of the distribution infrastructure was \$846,000, with the difference made up by council.

The Normanville plant services Yankalilla, Normanville, Carrickalinga Sands, Lady Bay and the Links Golf Course Estate, and now has the capacity to connect up to 4,500 premises in the future.

The year saw one major incident at the plant, with an effluent spill in Normanville affecting six houses connected to the common drain. Several houses had stormwater pipes connected from the roof to the drain and a heavy rain event triggered the spill. Council contained and cleaned up the spill and reported the incident to the EPA, which was satisfied with the response.

Council owns and operates two further small community wastewater treatment plants at Second Valley and Myponga Beach. It licences Sealink to dispose of treated effluent on non-developed council land at Cape Jervis.

Plant replacement and road works

One self-propelled vibrating roller, a light truck and a small roller were replaced during the year at a net cost of \$151,000.

Scheduled repairs of a section of Torrens Vale Road became a major reconstruction project when it was identified that almost one kilometre of this major feeder road required rebuilding. This led to a 30 per cent increase in the budgeted cost.

Council has 420km of unsealed rural roads under its care and control, including 5km in the townships. Five reconstruction projects were completed this year: Dairy Flat Road - 1km; Louds Hill Road - 1.6km, plus major drainage improvements; James Track - 3.5km; Hay Flat Road - 3km; and Range Road West - 2km. Operational maintenance took place on Hay Flat Road; Martin Road, where the bridge was replaced with a piped culvert; James Track; Sampson Road; Nosworthy Road; Three Bridges Road; and Tent Rock Road.

Asphalt overlay was used to repair the Parawa Road intersection with Range Road.

Council also maintains 127km of sealed roads; 71km in the rural area and 56km in the townships. Work included minor resealing; repair of potholes; patrol grading shoulders; and maintenance of drainage.

Other works carried out included tree trimming and vegetation clearance; weed spraying; traffic control and line marking; maintenance of 450 stormwater culverts; street cleaning; cleaning and maintenance of public toilets; and maintenance of parks and gardens and associated infrastructure.

Three projects were deferred for technical or funding reasons: repairs to the Normanville jetty deck; the Yankalilla oval entrance reconstruction; and the Cole Road-Range Road reseal.

A federal grant of \$58,000 obtained towards disability access for Normanville Surf Lifesaving club could not be taken up because delays in implementing the project led to an increase in costs to an unaffordable level.

A plan to replace the retaining walls behind the surf club, at a cost of \$90,000, was withdrawn because it was found to be unnecessary at this stage. The situation will be carefully and continuously monitored.



Road drainage – Clearing storm damage - New 15-tonne roller compacting gravel on Tunkalilla Beach Road - Crushing rock for unsealed roads

Public & Environmental Health

The health department requested council investigate a confirmed case of legionella. Water samples taken from the hot water and plumbing system of a private dwelling were confirmed to be contaminated with legionella bacteria. It was disinfected and re-tested, and returned a clean result.

The immunisation program included three school clinics; council also funded a contract nurse to carry out head lice clinics at two schools.

Complaints investigated and acted on included: illegal dumping in a watercourse; vermin infestation; offensive odours from faulty plumbing installations; people living permanently in a shed and a caravan.

In addition, council made 294 waste control installation inspections and approved 82 new waste control applications.

Two European wasp nests were destroyed at Myponga and Inman Valley.

Leisure & tourism

Goal: Support and encourage the development of facilities, events and programs that enhance the recreational experience and cultural vibrancy of the community

Jetty Caravan Park, Normanville

Council investigated the option of a long-term (21-year) lease of the management of the caravan park, to enable significant upgrade of its facilities. The option proved not to be viable and council decided to continue management in-house.

Council established a management committee to oversee operations and make recommendations on improvements. All income from the caravan park will be reinvested into its upgrade.

The committee has commissioned short, medium and long-term plans for upgrading and refurbishing the caravan park. It has authorised relocation of the playground to allow installation of more powered sites and has instigated refurbishment of several on-site cabins prior to the next holiday season.

Visitor Information Centre

The Yankalilla Bay Visitor Information Centre (VIC) is run by a full time coordinator with the support of a team of around 30 dedicated volunteers.

The team organises regular familiarisation tours of tourism attractions and businesses throughout the district, to ensure it provides the most up-to-date information to customers.

In 2011-12 the VIC received 1,496 international visitors and 8,023 domestic visitors.

The VIC launched its new tourism website this year, www.visityankalillabay.com.au - to provide a one-stop solution for visitors planning a holiday to the region. The easily navigated website covers local towns, activities and attractions, accommodation, events, food and wine, with downloadable brochures.

It also installed an integrated booking system to enable staff to make online reservations on behalf of telephone and walk-in customers. The service has recently been extended to enable customers to make their own bookings when they access the website.

The VIC receives a 10 per cent commission on all bookings made. Reservations are a rapidly growing component of operations.

Community library

Council partners with the Department of Education and Child Services to part fund the school community library that operates from the Yankalilla Area School.

In 2011-12 council allocated approximately \$30,000 in funding for books, equipment and other resources to stock the library. Additional part time staff are employed to enable the library to extend its opening hours beyond normal school hours.

The school community library is one of the ways in which library services are delivered for small local communities. Once the district population grows above 5,000 people, which is likely within the next few years, the model of service delivery will be reviewed.

Regulatory services

Goal: Provide a well-planned district that supports community needs and enhances the visitor experience

Activities included dealing with wandering stock; investigating abandoned vehicles; conducting parking patrols; assisting with community events; enforcing council by-laws; animal management and investigating roadside dumping.

Animal management

During the 2011-12 financial year council registered 1327 dogs. It investigated six reported dog attacks or harassment cases and four animal noise complaints.

Twenty cautions were issued for unregistered dogs and 12 fines were issued. Thirty stray dogs were returned to their owners and six were impounded.

Fire prevention

Following an initial inspection of 1077 properties, 990 hazard reduction notices were issued. Approximately 40 non-compliance notices were subsequently issued and six property owners were fined for failing to comply.

Beach patrol

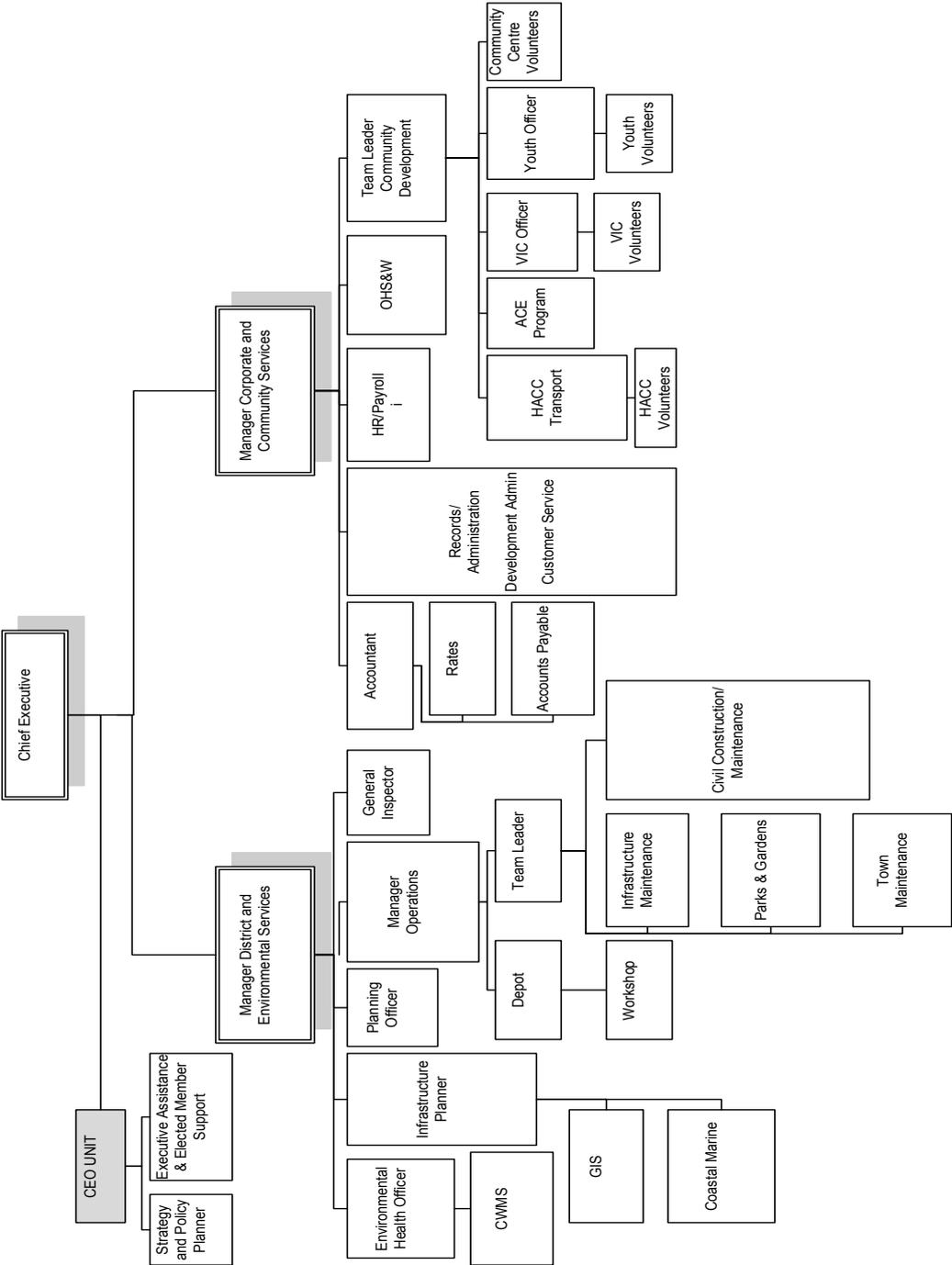
Patrols were conducted throughout the summer and occasionally in winter and were extended to Rapid Bay campground, Second Valley, Cape Jervis, and the coastal foreshore.

Twenty vehicles were discovered without their boat trailer removed and five fines were issued.

Ten verbal cautions were issued for dogs off leash within a restricted area; ten cautions were issued for overnight camping; and three cautions were issued for open campfires.

Administration

Organisational structure



Senior management

The executive management team was restructured this year, with one position made redundant. It now comprises the chief executive and two senior managers.

The chief executive is employed on a performance-based contract with salary paid within the Senior Officers Band of the South Australian Municipal Salaried Officers award; it includes private use of a vehicle.

The two senior managers are permanent employees with salary paid within the Senior Officers Band of the SA Municipal Salaried Officers award. Their packages also include private use of a vehicle.

Council's publicly available register of salaries and allowances contains full details.

Long serving chief executive Roger Sweetman resigned his position and left council at the end of June 2012. Mr Adrian Skull was appointed in September 2012 to lead council's administration.

Manager of Corporate & Community Services Corinne Garrett also departed at the end of June and council is recruiting to fill the position.

The senior management team and other relevant officers have delegated authority to make operational decisions to administer council policies. Council officers also formulate policy options and recommendations for council determination.

Staff

Council employs 47 permanent staff, although as several work part-time, this amounts to 42.5 full time equivalence. It also employs 17 staff on a casual basis.

Employees of council are paid in accordance with a registered enterprise agreement. They are recruited, developed and trained in accordance with this enterprise agreement and in accordance with equal opportunity and human resource management principles.

The enterprise agreement and the register of salaries and allowances is available for inspection at the council office, or may be downloaded from the website.

Community land & council facilities

The concept of Community Land was introduced by the Local Government Act 1999, where it was intended that local government land held for the benefit of the community should remain in the ownership or care, control and management of the council for that purpose.

A central plank of the community land regime is to ensure that a council may only deal with that land after formal public consultation with the community for whose benefit the land is held.

The Act also recognised that some local government land was held by councils for operational purposes, or had been acquired for strategic or economic development purposes. An opportunity to exclude such land from classification as Community Land was provided in the Act and in 2002 Council undertook the exclusion process for a number of its operational sites.

Council had a small reserve located on Harrison Crescent, Yankalilla, valued at \$60,000, transferred during 2011-12. This reserve retains a number of gum trees within a residential land division.

Council has a register of community land that can be viewed at the council offices.

During the year, there was a review of the community land status of the land presently occupied by the Jetty Caravan Park, Normanville. This information will be used, together with a comprehensive review of all community land owned or under the care and control of council, to update the register during 2012-13.

The register contains the following information:

- Legal description and location of the land
- Commonly known name of land (if applicable)
- The area of the land
- The owner of the land. In most cases this will be The District Council of Yankalilla but there are also several parcels of land owned by the Crown but under council's control and management
- Details of any leases or licences applicable to the community land
- Copies of community land management plans under the following categories:

Part 1 – Reserves

Town Reserves General
Town Buffer Reserves
Town Drainage Reserves
Coastal Reserves
Broad acre Reserves
Broad acre Reserves Native
Vegetation

Part 2 – Community Facilities

Second Valley Soldiers Memorial Hall
Bullaparinga Cemetery
Yankalilla Cemetery
Rapid Bay Oval and Clubrooms

Part 3 – Commercial and Business Facilities

Normanville Beach Café
Surf Life Saving Club
Jetty Caravan Park
Rapid Bay Camping Ground

Part 4 – Not Otherwise Classified

Operational
Country Fire Services
Land with no restrictions

Council facilities

Following is a list of council-owned and run facilities and their locations. Many include halls and meeting rooms that community groups, individuals and businesses may hire.

Council Office & Chambers

1 Charles Street
PO Box 9
Yankalilla SA 5203
P: 8558 0200 F: 8558 2022
E: council@yankalilla.sa.gov.au

Youth & Community Centre

(the Centre)
181 Main South Road
Yankalilla SA 5203
P: 8558 0200 F: 8558 3577

Visitor Information Centre

163 Main South Road
Yankalilla SA 5203
P: 8558 0240
E: tourism@yankalilla.net.au

Works Depot

Kemmiss Hill Road
Yankalilla SA 5203
P: 8558 0200
F: 8558 3835

Rapid Bay oval

Essington Lewis Drive, Rapid Bay

Second Valley Hall

Finniss Vale Drive, Second Valley

Yankalilla/Normanville Wastewater Treatment Plant

Lot 801 Hay Flat Road
Normanville SA 5204

Myponga Beach Wastewater Treatment Plant

Sec 240+ Myponga Beach Road
Myponga SA 5202

Yankalilla Waste Depot

Yankalilla to Victor Harbor Road
Yankalilla SA 5203

Jetty Caravan Park

Jetty Road, Normanville SA 5204
PO Box 867, Normanville SA 5204
P: 8558 2038
F: 8558 3573
E: info@jettycaravanparknormanville.com.au
www.jettycaravanparknormanville.com.au

Rapid Bay Campground

Rapid Bay Road
Rapid Bay SA 5204
P: 8598 3003

Normanville Beach Café & Surf Life Saving Club

Beach Reserve, Jetty Road
Normanville SA 5204

Council partners with Yankalilla Area School and the state government to provide library services.

Community Library

Yankalilla Area School
Main South Road
Yankalilla SA 5203
P: 8558 2043
E: yas@yankas.sa.edu.au

Community-owned facilities

Various community groups throughout the Yankalilla District own and operate sporting and community facilities that serve local populations.

These facilities are supported by council through the rate rebate; annual grant and small community grant programs funded by council each year.

These facilities include:

- Myponga Memorial Hall
- Myponga Sporting Club
- Yankalilla Memorial Sports Grounds
- Yankalilla Senior Citizens Hall
- Inman Valley Hall
- Cape Jervis Community Club

Communication & consultation

Eleven issues of the newsletter *In the Loop* was posted to ratepayers and put on the website, to keep residents informed of council news during 2011-12. A decision was made to change the distribution method of the newsletter from 2012-13, to insertion within the free monthly publication the *Yankalilla Regional News*.

Council held public meetings throughout the year and invited feedback on issues that legally required a formal public consultation process; it also met its legal obligation to publicise such consultation via newspapers, the website and *In the Loop*.

Public consultation also took place on other issues council determined were important to the community, in accordance with its public consultation policy.

These included: the annual business plan; cemeteries policy; draft strategic plan goals; Normanville entry signs; stormwater management plan; public consultation policy; and structure planning – this last resulting in establishment of a community reference panel.

Council also facilitated a public meeting on the future of the historic Bungala House, resulting in the owners agreeing to a Land Management Agreement to help secure the property in the event of a sale.

Public documents

Councils are required to have the following documents available for public inspection. Many documents will be found on council's website but all are available for inspection at the council office. Hard copies may be purchased at the fee prescribed in council's Fees and Charges Register.

Reviews of council constitution, wards and boundaries

Representation options papers and reports on reviews of council composition or ward structure

Reports to the minister provided to the council by the Boundary Adjustment Facilitation Panel

Summary of issues surrounding a proposal to be submitted to a poll

Registers and returns

Registers as listed below under 'Mandatory Registers' other than the Register of Interests

Campaign donations returns

Codes

Codes of conduct or codes of practice

Meeting papers

Notice and agenda for meetings of the council, council committees and electors

Minutes of meetings

Documents and reports to the council or a council committee that can be supplied to members of the public

Recommendations adopted by resolution of the council

Policy and administrative documents

Record of delegations
Contracts and tenders policies
Policy for the reimbursement of members' expenses
Strategic Management Plans
Annual Business Plan
Annual budget
Audited financial statements
Annual report
Extracts from the council's assessment record
Lists of fees and charges
Public consultation policies
Management plans for community land
Policy on the making of orders
Procedures for the review of council decisions and any associated report
The most recent information statement of the council under the *Freedom of Information Act 1991*.
Any policy document of the council within the meaning of the *Freedom of Information Act 1991*.

By-laws

By-laws made by the council.

Mandatory registers, codes and policies

Below is a list of registers, codes and policies which councils are required to have under legislation.

Local Government Act 1999

Registers

Members Register of Interest
Members Register of Allowances and Benefits
Officers Register of Salaries
Officers Register of Interests
Fees and Charges
Community Land Management Plans
Community Land
Public Roads
By Laws

Codes

Members Code of Conduct
Code of Practice for Access to Meetings and Documents
Employees Code of Conduct

Statutory Policies

Contracts and Tenders Policies
Public Consultation Policies
Reimbursement of Council Member Expenses Policy
Provision of Facilities and Support for Council Members Policy
Council Member Training and Development Policy
Internal Control Policies
Road Naming Policy
Policy on Order Making
Internal Review of Council Decisions Policy

Local Government (Elections) Act 1999

Campaign Donation Returns prepared by candidates.

Freedom of information

Council provides information to residents and ratepayers in a spirit of openness and accountability, which means there is seldom need to refer to the provisions of the Freedom of Information (FOI) Act 1991.

Where information is requested under the Freedom of Information Act 1999 a request form must be completed and forwarded, with the required application fee (unless an exemption is granted). FOI request forms are available from the website or from the office.

Council responds to FOI applications as soon as possible, within the statutory 30 days of receipt of a request and application fee or proof of exemption.

Council produces a detailed FOI statement annually, which is made available on the website and in the office.

In accordance with Section 38(1) of the FOI Act 1999, a person who is aggrieved by a determination made by the council is entitled to an internal review of the determination.

There were no FOI requests received during 2011-12.

Governance

Confidentiality

Council must be open and accountable in its operations and decision-making, but there are circumstances in which confidentiality is required, as outlined in Sections 90 and 91 of the Local Government Act 1999.

A summary of these issues dealt with by Council in 2011-12 as well as those that remained in confidence during the year, appears below:

Meeting Date	Meeting type	Subject	LG Act ref.	Period - months	Released
21/07/11	Council	Memorandum of Understanding - Water Re-use Pipeline Project	90(2) & (3)(d), 91(7)&(9)	12	19/07/12
4/08/11	Special	Links Lady Bay Water Supply - Agreement	90(2) & (3)(d), 91(7)&(9)	12	
4/08/11	Special	Memorandum of Understanding - Water Re-use Pipeline Easements	90(2) & (3)(d), 91(7)&(9)	12	
18/08/11	Council	Links Lady Bay Water Supply - Agreement	90(2) & (3)(d), 91(7)&(9)	12	16/08/12
18/08/11	Council	Memorandum of Understanding - Water Re-use Pipeline Easements	90(2) & (3)(d), 91(7)&(9)	12	19/07/12
18/08/11	Council	Normanville Beach Café - Legal Advice	90(2) & (3)(h), 91(7)&(9)	12	
20/10/11	Council	Chief Executive Performance Review	90(2) & (3)(e), 91(7)&(9)	12	18/10/12
20/10/11	Council	Normanville Caravan Park - Sale of Business Operation	90(2) & (3)(k), 91(7)&(9)	12	18/10/12
17/11/11	Council	Selection of Agents and Setting a Reserve Price for the Sale of Council House at Rapid Bay	90(2) & (3)(k), 91(7)&(9)	12	
17/11/11	Council	Normanville Beach Café - Rent Review	90(2) & (3)(b)(1), 91(7)&(9)	12	
24/11/11	Council	Chief Executive Remuneration Review Panel	90(2) & (3)(e), 91(7)&(9)	12	
24/11/11	Council	Water Reuse Project	90(2) & (3)(e), 91(7)&(9)	12	
19/01/12	Council	Setting a Reserve Price for the Sale of Council House 26 Cygnet Place Rapid Bay	90(2) & (3)(b), 91(7)&(9)	Until the Contract for Sale is finalised or 12 months, the lesser	Automatically released upon contract finalisation
15/03/12	Council	Rent Review Normanville Beach Café	90(2) & (3)(e), 91(7)&(9)	12	
24/05/12	Tenders	Normanville Surf Life Saving Club Disabled Access	90(2) & (3)(k), 91(7) & (9)	6	
24/05/12	Tenders	Provision of Building Services	90(2) & (3)(k), 91(7) & (9)	12	
17/05/12	Council	Proposal for the Sale of Council Assets	90(2) & (3)(d), 91(7)&(9)	12	
25/06/12	Council	Governance - Staff Issue	90(2) & (3)(g), 91(7) & (9)	6	

Internal review of decisions

Complaints may arise as a result of dissatisfaction with a decision of council, or the way a policy, procedure, service or fee have been applied. Council and staff will endeavour to resolve complaints as they arise without having to resort to a formal procedure.

If a complaint cannot be resolved, the complainant may choose to request a formal review of the decision.

Any concerns or complaints should initially be addressed in writing to the council office.

In 2011-12 council received three complaints against councillors and one against a member of staff that alleged breaches of the relevant codes of conduct.

The complaints against councillors were referred to the Local Government Association (LGA) governance panel for independent assessment. Council decided to note the resulting reports, which had identified breaches of the code of conduct.

Following a workshop that included legal advice, council decided to amend its complaints handling policy to allow the option of an internal process and stop automatic referral to the LGA governance panel, which incurs a cost of \$3,000.

The chief executive investigated the complaint about the staff member. He determined there had been no breach of the staff code of conduct.

Council received a complaint in relation to the process and lack of public consultation associated with its decision to seek expressions of interest for operators to take a long-term lease to manage the Jetty Caravan Park, Normanville.

While the complainant did not specifically ask for an internal review, council resolved to review its actions under Section 270 of the Local Government Act.

Budget and financial reports

Applying competition principles

Council's obligations under the National Competition Policy fall within two principal categories. Firstly, the identification of 'significant business activities' and then the application of competitive neutrality principles to these activities.

Council carries out no commercial business activities with an annual revenue in excess of \$2 million, nor does it employ assets in excess of \$20 million. Council's only significant business activity is the Jetty Caravan Park, Normanville with annual revenue of \$767,545. In addition, council leases out the Normanville Beach Café and Rapid Bay Campgrounds and receives income from those sources.

Council has in place the following policies, codes and practices relevant to competition policy:

Contracts/Tender/Purchasing Policy

Council has no specific policy to purchase goods and services locally, but in practice small items for convenience are purchased locally. Local contractors may also have an advantage in not having to travel as far to the work site.

All council's by-laws have been reviewed to ensure they place no barrier to market entry and do not discriminate between competitors.

Council's Contracts/Tender/Purchasing Policy outlines the procedures to be followed and the criteria for selecting the required purchasing method when staff purchase goods and services on behalf of council.

The policy objectives are to ensure council provides a fair, transparent and accountable process for provision of services and purchasing goods and services, and to achieve the best value for money outcome in an efficient and effective manner.

Options for different methods of providing a service are identified, together with the required purchase methods for five different levels of value. For example, at the lowest level goods and services not exceeding \$10,000 may be selected with a direct quote, whereas at the top-level expenditure over \$100,000 requires a public tender process.

Officers undertake these processes within their level of delegated authority.

Council established a Tenders Committee during 2011-12 to assess and select successful tenders, subject to the tenders falling within budget.

During this year, the committee met twice to consider tenders for the construction of disabled access to the Normanville Surf Lifesaving Club building and the provision of building inspection and assessment services.

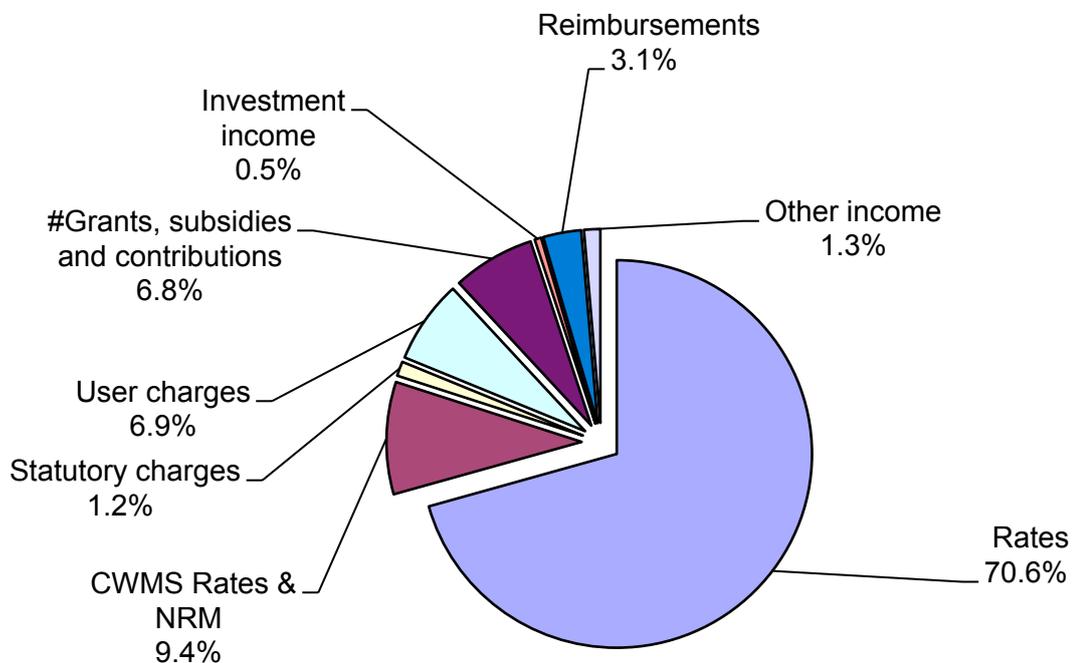
Financial management & performance

Council reviewed its long-term financial plan during 2011-12 to map out a strategy for reducing debt levels and achieving savings in expenditure more quickly than had previously been planned.

This 10-year plan recognises the need to avoid large rates increases while ensuring that levels of service remain high and that the district's road and infrastructure assets are properly managed.

Council received income of \$11.39 million (inclusive of all sources) and the following diagram shows the breakdown for 2011-12. A 'one-off' \$832,000 federal grant formed part of this year's income and was spent on the wastewater re-use project.

District Council of Yankalilla's Actual Revenue for 2011/12



Operating expenses for 2011-12 totalled \$12.04 million, resulting in a deficit of \$651,970.

The budget for 2011-12 had regard to the key financial targets discussed in the following section.

Operating Surplus Ratio

How much does council's income exceed expenses?

Council has set its target of achieving a modest budget surplus of five per cent in five years' time. This timeframe was set to avoid large rates rises and/or significant spending cuts that could have the effect of reducing levels of service and asset maintenance to unacceptably low levels.

The operating surplus ratio shows a deficit of minus seven per cent for 2011-12, due mainly to a level of borrowing in past years to fund substantial new community assets such as the Visitor Information Centre, The Youth and Community Centre and additions and upgrading to council's offices and chambers. Funding such major capital works through loans is an appropriate way to spread the costs of investment over the life of these assets.

Net Financial Liabilities Ratio

How significant is the net amount of debt compared with income?

Council has set this target to be less than or equal to 150 per cent, meaning that debt levels will be no more than 50 per cent higher than its annual income.

This will ensure that loan repayments continue at a sustainable level and do not unduly reduce the capacity to maintain levels of service to the community.

The ratio for 2011-12 was 92 per cent.

Asset Sustainability Ratio

Are assets being replaced or maintained at the rate that they are wearing out?

Council's aim is to spend between 90 and 110 per cent of the estimated amount of depreciation of its road and infrastructure assets on renewing and maintaining them during each year.

In 2011-12, council's reduction in spending resulted in an asset sustainability ratio of 53 per cent. It was concluded that a short-term reduction in spending would benefit the financial position without unduly reducing the service life or quality of the district's assets. This compares with 88 per cent in 2010-11.

Plans are in place to increase spending on asset renewal of roads and infrastructure in future years to meet the target range for this ratio.

Auditors

Council's independent external auditors for 2011-12 were Dean Newbery and Partners, Chartered Accountants. Their remuneration for undertaking the audit of council financial statements was \$10,000 plus travel expenses.

Council's audited financial statements are attached as Appendix I.

Appendices

Appendix 1 - Financial statements

Appendix 2 - FRWA Annual Report

Appendix 3 - S&HLGA Annual Report

DISTRICT COUNCIL OF YANKALILLA
STATEMENT OF COMPREHENSIVE INCOME
for the year ended 30 June 2012

	Notes	2012 \$	2011 \$
INCOME			
Rates	2	8,863,248	8,226,381
Statutory charges	2	151,998	165,954
User charges	2	870,409	313,102
Grants, subsidies and contributions	2	855,256	575,133
Investment income	2	67,601	281,380
Reimbursements	2	395,151	131,271
Other income	2	168,680	184,927
Net gain - joint ventures & associates	19	15,752	36,209
Total Income		<u>11,388,095</u>	<u>9,914,357</u>
EXPENSES			
Employee costs	3	3,503,324	3,025,430
Materials, contracts & other expenses	3	4,710,042	4,668,721
Depreciation, amortisation & impairment	3	3,167,745	3,252,613
Finance costs	3	658,954	748,476
Total Expenses		<u>12,040,065</u>	<u>11,695,240</u>
OPERATING SURPLUS / (DEFICIT)		(651,970)	(1,780,883)
Asset disposal & fair value adjustments	4	(68,924)	(342,184)
Amounts received specifically for new or upgraded assets	2	832,000	109,089
Physical resources received free of charge	2	212,661	525,728
NET SURPLUS / (DEFICIT)		<u>323,767</u>	<u>(1,488,250)</u>
transferred to Equity Statement			
Other Comprehensive Income			
Changes in revaluation surplus - infrastructure, property, plant & equipment	9	540,928	6,549,722
Total Other Comprehensive Income		<u>540,928</u>	<u>6,549,722</u>
TOTAL COMPREHENSIVE INCOME		<u>864,695</u>	<u>5,061,472</u>

This Statement is to be read in conjunction with the attached Notes.

DISTRICT COUNCIL OF YANKALILLA

BALANCE SHEET as at 30 June 2012

ASSETS	Notes	2012 \$	2011 \$
Current Assets			
Cash and cash equivalents	5	293,983	177,827
Trade & other receivables	5	1,878,660	1,635,699
Inventories	5	62,700	104,756
Total Current Assets		2,235,343	1,918,282
Non-current Assets			
Financial Assets	6	99,330	126,050
Equity accounted investments in Council businesses	6	57,435	41,683
Infrastructure, Property, Plant & Equipment	7	99,641,213	99,926,758
Total Non-current Assets		99,797,978	100,094,491
Total Assets		102,033,321	102,012,773
LIABILITIES			
Current Liabilities			
Trade & Other Payables	8	1,004,556	1,474,012
Borrowings	8	2,932,620	5,488,740
Provisions	8	222,652	332,539
Total Current Liabilities		4,159,828	7,295,291
Non-current Liabilities			
Borrowings	8	8,374,980	6,090,152
Provisions	8	66,200	59,712
Total Non-current Liabilities		8,441,180	6,149,864
Total Liabilities		12,601,008	13,445,155
NET ASSETS		89,432,313	88,567,618
EQUITY			
Accumulated Surplus		29,180,162	28,569,114
Asset Revaluation Reserves	9	59,972,919	59,431,991
Other Reserves	9	279,232	566,513
TOTAL EQUITY		89,432,313	88,567,618

This Statement is to be read in conjunction with the attached Notes.

DISTRICT COUNCIL OF YANKALILLA

STATEMENT OF CHANGES IN EQUITY for the year ended 30 June 2012

2012	Notes	Accumulated Surplus \$	Asset Revaluation Reserve \$	Other Reserves \$	TOTAL EQUITY \$
Balance at end of previous reporting period		28,569,114	59,431,991	566,513	88,567,618
Net Surplus / (Deficit) for Year		323,767	-	-	323,767
Other Comprehensive Income					
Change on revaluation of infrastructure, property, plant & equipment	9	-	540,928	-	540,928
Transfer to accumulated surplus on sale of infrastructure, property, plant & equipment	9	-	-	-	-
Transfers between reserves		<u>287,281</u>	-	<u>(287,281)</u>	-
Balance at end of period		<u>29,180,162</u>	<u>59,972,919</u>	<u>279,232</u>	<u>89,432,313</u>
2011					
Balance at end of previous reporting period		29,762,629	52,882,269	861,248	83,506,146
Net Surplus / (Deficit) for Year		(1,488,250)	-	-	(1,488,250)
Other Comprehensive Income					
Changes in revaluation surplus - infrastructure, property, plant & equipment		-	6,549,722	-	6,549,722
Transfers between reserves		294,735	-	<u>(294,735)</u>	-
Balance at end of period		<u>28,569,114</u>	<u>59,431,991</u>	<u>566,513</u>	<u>88,567,618</u>

This Statement is to be read in conjunction with the attached Notes

DISTRICT COUNCIL OF YANKALILLA

CASH FLOW STATEMENT for the year ended 30 June 2012

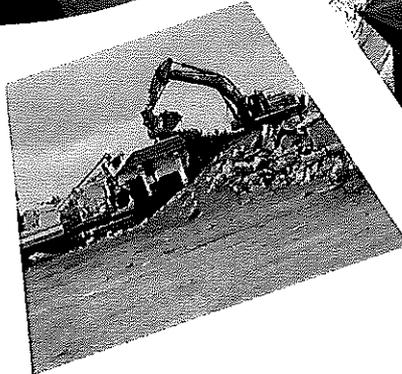
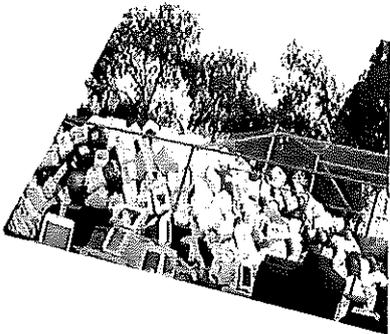
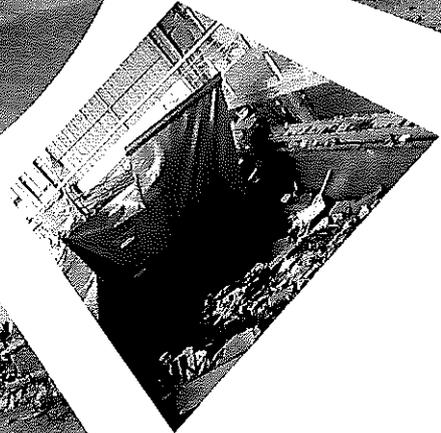
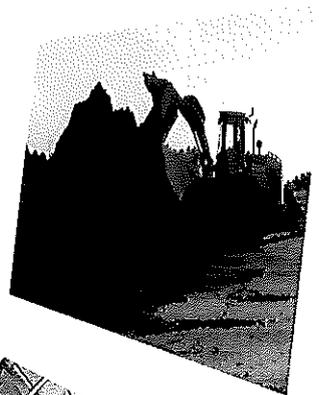
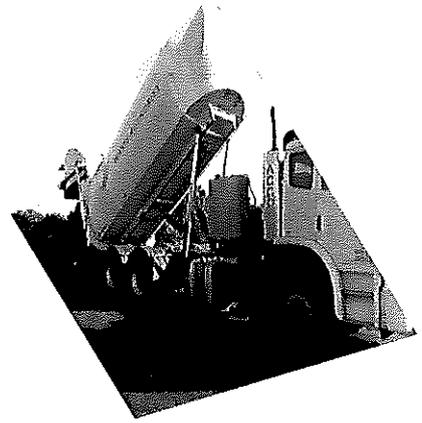
CASH FLOWS FROM OPERATING ACTIVITIES	Notes	2012 \$	2011 \$
<u>Receipts</u>			
Operating Receipts		11,969,074	9,899,190
Investment receipts		68,213	281,435
<u>Payments</u>			
Operating payments to suppliers & Employees		(9,416,852)	(8,193,601)
Finance payments		(710,999)	(721,196)
Net Cash provided by (or used in) Operating Activities		1,909,436	1,265,828
CASH FLOWS FROM INVESTING ACTIVITIES			
<u>Receipts</u>			
Amounts specifically for new or upgraded assets		832,000	109,089
Sale of replaced assets		106,720	466,910
Sale of surplus assets		355,000	-
Repayments of loans by community groups		34,313	27,603
<u>Payments</u>			
Expenditure on renewal/replacement of assets		(1,776,171)	(3,317,466)
Expenditure on new/upgraded assets		(1,095,746)	(386,804)
Loans made to community groups		(15,000)	(25,000)
Net Cash provided by (or used in) Investing Activities		(1,558,884)	(3,125,668)
CASH FLOWS FROM FINANCING ACTIVITIES			
<u>Receipts</u>			
Proceeds from Borrowings		451,896	2,327,376
<u>Payments</u>			
Repayments of Borrowings		(661,177)	(728,004)
Net Cash provided by (or used in) Financing Activities		(209,281)	1,599,372
Net Increase (Decrease) in cash held		141,271	(260,468)
Cash & cash equivalents at beginning of period	11	152,712	413,180
Cash & cash equivalents at end of period	11	293,983	152,712

This Statement is to be read in conjunction with the attached Notes

S/051/332

DISTRICT COUNCIL
OF YANKALILLA

13 SEP 2012
RECEIVED



Annual Report

2011 – 2012

Fleurieu Regional Waste Authority



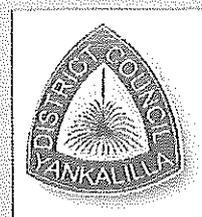
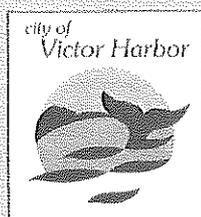
Constituent Councils:

Alexandrina Council

City of Victor Harbor

Kangaroo Island Council

Yankalilla District Council



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Contents

Fleurieu Regional Waste Authority Annual Report

About the Authority

WHO WE REPRESENT

The Fleurieu Regional Waste Authority (FRWA) was formed by the member councils of the Fleurieu Peninsula in South Australia in order to manage their waste and recycling. The member councils are:

- Alexandrina Council
- City of Victor Harbor
- Kangaroo Island Council
- District Council of Yankalilla

WHAT WE DO

FRWA provides and operates waste management services on behalf of the four councils. This includes the operation of five Waste and Recycling Depots (WRD's) and the provision of waste, recycling and green waste kerbside collection services, public litter and event bin collection for the Constituent Councils.

These services are covered by a Service Level Agreement with each Council setting out the Key Performance Indicators (KPI's) that must be achieved and the agreed budgets to deliver the services.

The services are benchmarked against comparable services provided by Local Government and the Private Sector.

OUR HISTORY

In 2007 the Constituent Councils of the Fleurieu Region unanimously adopted the Fleurieu Peninsula Waste Strategy. A key recommendation of the strategy was that if Councils decided to own and operate common assets, then they should establish a Regional Subsidiary pursuant to Section 43 of the Local Government Act, 1999.

The Fleurieu Regional Waste Authority (FRWA) was subsequently established as a regional subsidiary.

The FRWA Charter was approved in January 2010 and gazetted on 11 February 2010.

THE FUTURE

FRWA will continue implementing best practices brought over from its member councils by:

- reducing waste going to landfill,
- increasing recycling, and
- promoting a cleaner and healthier environment for today and tomorrow.

Wherever possible, the Authority will continue to utilise local and regional businesses and services as their preferred suppliers.

FRWA has made a firm commitment to further improve its customer service, communication and public education.

Chairperson's Message

On behalf of the Board of Fleurieu Regional Waste Authority, it is my pleasure to present the Annual Report for the 2011/12 financial year.



Pursuant to Section 5.3.1 of its Charter, the Authority must submit to Constituent Councils by 30 September in each year a report on the work and operations of the Authority for the preceding financial year. This report must detail achievements of the aims and objectives of its Business Plan and incorporate the audited financial statements of the Authority for the relevant financial year and any other information or reports as required by the Constituent Councils or prescribed by the Local Government Act, 1999.

I am pleased to report that FRWA has discharged its responsibilities under the Charter in a fiscally and environmentally responsible manner.

In its work the Board is guided by the following five strategic directions within FRWA's 10 Year Strategic Plan (2010-2020).

- Educating and informing the community on recycling, resource recovery and responsible waste management.
- Providing a sustainable and cost effective kerbside collection service for Constituent Councils.
- Managing services and infrastructure that will enable efficient and effective waste management for Constituent Councils.
- Promoting and researching ecologically sustainable waste management and actively representing Constituent Councils.
- Meeting the highest standards for a Local Government Regional Subsidiary in governance.

The Authority has increased its presence within the community by providing more information via its upgraded web page, local newspapers and council newsletters. In addition, a number of presentations on waste and recycling matters were given to different community groups which were well received.

On 1 July 2011 FRWA took over all kerbside collection services for the three mainland councils,

followed by the kerbside collection services on Kangaroo Island on 1 September 2011.

FRWA has further improved the services and efficiencies of its five waste and recycling depots, which is reflected in the good results achieved at all sites. The negotiations between Alexandrina Council, City of Victor Harbor and FRWA for the upgrade of the Goolwa Waste and Recycling Depot to a regional facility progressed well and an agreement has been reached for this project.

The Authority has been working closely with ZWSA and the EPA to complete a number of significant projects; such as the May EWaste campaign with a generous financial support by ZWSA and the completion of the upgrade of the green waste management process with the support of the EPA.

FRWA has furthered its professional links to neighboring councils, regional authorities and commercial business partners to ensure the continuous provision of efficient services for its communities.

FRWA has made important improvements to its governance structures by establishing new systems for financial management and control and setting up an internal audit committee of the Board.

During 2011/12 there were a number of changes to the Board with the departure of Andrew Boardman and Rod Kleeman. Their input and knowledge have been greatly appreciated. Rod Kleeman's invaluable contribution over many years, from the very early stages of preparing the establishment of a regional waste authority and during its set up stage, have been paramount for the success of the project. Steven Watson and John Tillack have since been appointed to the Board and have continued the good work with the same enthusiasm and dedication.

I would like to thank my fellow Board members for their continued support and encouragement and I particularly congratulate the Executive Officer, other staff and landfill operators for their hard work and contribution to place the Authority on such a sound strategic and financial footing to meet the challenges ahead.

**CATHERINE COOPER
INDEPENDENT CHAIRPERSON**

The Board

THE BOARD MEMBERS

FRWA is governed by a nine member Board comprising an Independent Chair to govern and lead the Authority and eight other members, with an Elected Member and Officer from each Constituent Council.



Catherine Cooper
Independent Chairperson



Kym McHugh
Mayor
Alexandrina Council



Simon Grenfell
Manager Engineering
Services
Alexandrina Council



Cr Tim Telfer
Councillor
City of Victor Harbor



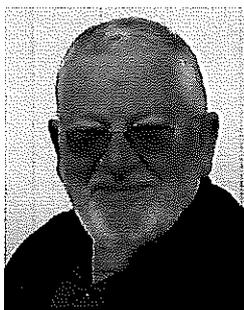
Glenn Sanford
Director Environment &
Infrastructure
City of Victor Harbor



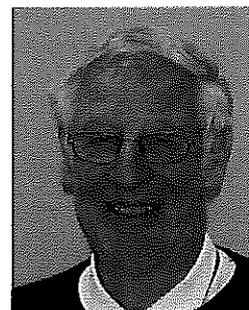
John Tillack
Manager District Services
District Council of Yankalilla



Steven Watson
Asset Services General Manager
Kangaroo Island Council



Malcolm Schlein
Mayor
District Council of Yankalilla



Cr Malcolm Boxall
Councillor
Kangaroo Island Council

BOARD MEETINGS

The Board meets 6 times each year, with each council taking turns in hosting the proceedings. Special 'Out of Session' meetings are occasionally held for specific matters. All Board members complied with the statutory requirement to submit pecuniary interest returns.

Executive Officer's Message

FRWA is looking back to its first year of full operation and I would like to thank all staff for their hard work and dedication and the FRWA Board for its continued support.



Good communication and cooperation between FRWA and its Constituent Councils and a 'can-do' approach by all parties were the essential ingredients for the successful transition of all waste and recycling operations from Councils to FRWA.

FRWA'S PEOPLE AND OCCUPATIONAL HEALTH, SAFETY AND WELLBEING (OHSW)

The Fleurieu Regional Waste Authority Enterprise Bargaining Agreement 2011 came into force on 1 December 2011 and sets out FRWA's industrial relations until 30 November 2014.

FRWA is now employing 26 staff (to a 24.97 FTE equivalent) across Kerbside Collection Services, Waste and Recycling Depots and Corporate Services.

FRWA is proud of its good record in OHSW and continuously works with its people to maintain and further improve the awareness and the implementation of high OHSW standards.

GOVERNANCE/BUSINESS STRUCTURES

FRWA has continued to develop and update policies, procedures and safe work procedures and has established a solid governance framework.

Business structures are now fully established and are subject to regular reviews to ensure adequacy and relevance.

Service Level Agreements with Constituent Councils have been reviewed and updated, including performance reporting against Key Performance Indicators.

FRWA undertook the first review of its Charter which has been approved by all Constituent Councils.

FRWA, in consultation with its Constituent Council, reviewed its Business Plan and 10 Year Strategic Plan and reported good progress against the goals and target set out in both documents.

FINANCIAL MANAGEMENT SYSTEMS

I am pleased to report that the overall performance of the Authority during the 2011/12 financial year met the budget expectations and the Audited Financial Statements for the year have confirmed FRWA's expected results and performance.

A complete copy of the Audited Financial Statement 2012 forms part of this report.

The implementation of a more efficient finance system commenced in April 2012 with an envisaged completion date at the first quarter of the new financial year.

SERVICES FOR CONSTITUENT COUNCILS

On 1 July 2011 FRWA took over the kerbside collection services for residual waste (MSW) for the three mainland Councils and on 1 September 2011 the kerbside collection of residual waste and recyclables on Kangaroo Island. With that, FRWA is now providing all kerbside collection services, the operation of all five waste and recycling depots, customer service and education for its Constituent Councils.

A kerbside bin audit was undertaken in May/ June 2012 and findings of the audit will inform options for the improvement of kerbside collection services, information and education strategies.

FRWA and its Constituent Council continued their joint efforts to implement projects funded by Zero Waste SA (ZWSA) in 2010/11 and 2011/12. ZWSA funding since 2010 has totalled about \$363,000 and has greatly assisted the region to progress important projects such as the regional coordination of waste management activities, the establishment of a new salvage and storage shed at the Strathalbyn Waste and Recycling Depot and the installation of a new baler at the Kingscote site.

Improvements to the Goolwa composting area are to be completed in conjunction with a redevelopment and upgrade of the whole site to a regional waste and recycling centre. The Goolwa

Executive Officer's Message

site is already a hub for regional activities, such as the recent e.waste campaign and site upgrades will provide more opportunities for diversion of waste from landfill and recycling activities.

Significant improvements were made to the Waste and Recycling Depots at Kingscote and Yankalilla by upgrading drop-off areas, increasing salvage and recycling opportunities and improving OHSW conditions.

BUSINESS, GOVERNMENT AND COMMUNITY RELATIONS

FRWA has further consolidated its good working relationship with other regional waste authorities and neighbouring councils, state agencies, expert consultants, commercial operators and the local media.

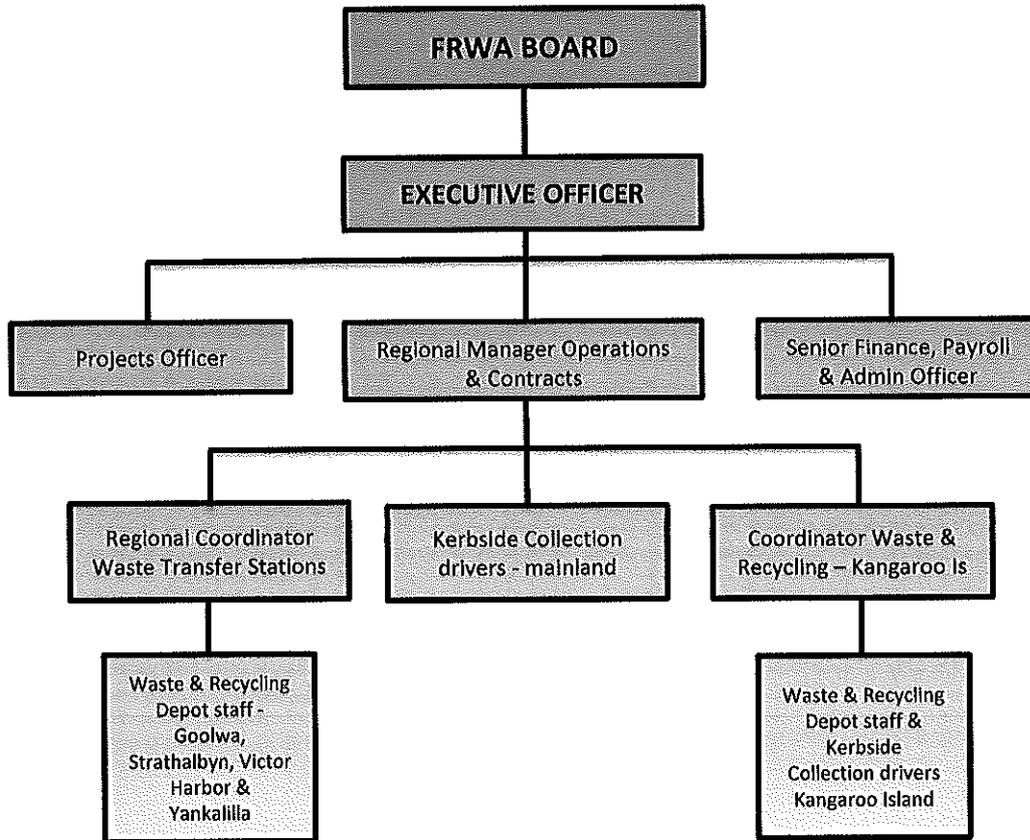
Wherever possible, FRWA utilises local and regional businesses and services and has excellent experience with the dedication and service orientation of a large number of local suppliers.

FRWA is also represented on relevant statewide and national industry stakeholder working groups and forums and is an active member of the Waste Management Association of Australia.

**MARINA WAGNER
EXECUTIVE OFFICER**

Our People

ORGANISATIONAL CHART



EMPLOYEES BY OCCUPATION

DESIGNATED GROUPS	2011/12 (FTE)
Executive Officer	1
Managers	1
Coordinators	1.8
Finance & Projects	1.4
Kerbside Drivers	9
Landfill Operators	10.77
Total	24.97 FTE

EXECUTIVE OFFICER

Marina Wagner

MANAGERS

Jason Kerr, Regional Manager Operations & Contracts

Our People

ENTERPRISE BARGAINING AGREEMENT

The Authority's Enterprise Bargaining Agreement was collaboratively and cooperatively developed between the management and the employees and was implemented on 1st December 2011 and will remain in force until 30 November 2014.

TRAINING AND DEVELOPMENT

The Authority strongly supports the ongoing training and development of staff through varying means including on-the-job training and formal education/training on and off-site.

A Policy for the performance and development review for staff has been developed and implemented. A training needs analysis has been completed for all staff and a training and development plan completed.

Regular tool box meetings are conducted providing the opportunity for the flow of information between management and employees.

Tool box meetings are also used to train on OHSW matters on a regular basis; at each meeting different Safe Work Procedures are selected and discussed.

OCCUPATIONAL HEALTH AND SAFETY

FRWA is fully committed to the highest standards in OHSW and in working with its employees to implement those standards.

Report, Regional Operations Manager

The year has been very productive resulting in improved services to clients across all Constituent Councils through Waste Transfer Stations and Kerbside Collection. The achievements and highlights contained in this Annual Report are testament to this.

Staff have been working cooperatively and very well together and all resource needs have been met during the year.

OCCUPATIONAL HEALTH & SAFETY

FRWA has introduced a risk rating system for incidents / near miss events, rating all incidents in the following categories: High, Medium, and Low.

2011 – 2012 STATISTICS		
Rating Type	Rating Description	Number
High	Investigated by Worksafe	0
Medium	Lodged with Workcover and/or requires medical attention or LTI	5
Low	No injury and/or minor plant damage or NLT, near miss	31

A number of new Safe Work Procedures have been developed throughout the year to cover newly identified risks and new tasks.

Safety Inspections were conducted at all sites, with positive outcomes and all identified risks being addressed immediately.

Testing and tagging of all electrical items was also conducted across all sites and the FRWA office.

Driver safety on Kangaroo Island has been identified as a risk, due to radio and phone contact being compromised in some areas of the island. The installation of an 'open air radio' has taken place to ensure contact between driver, FRWA and emergency services.

PLANT AND EQUIPMENT

FRWA purchased selected plant and equipment from its member councils as well as other sources and has now sufficient plant for its WRD operations.

KERBSIDE COLLECTIONS

The RACV fleet continues to work at a good level of reliability and the kerbside team completed approximately 2,373,079 lifts during the year, an increase of 69,155 lifts compared to the previous year.

A Regional Kerbside Collection Policy is currently being drafted. FRWA and the Constituent Councils are currently assessing the viability and options to change kerbside collection frequencies for all waste streams.

WASTE AND RECYCLING DEPOTS

All Waste Transfer Stations have been operating smoothly and with good efficiencies. All sites have undergone a general clean up and both Kangaroo Island and Yankalilla have had site improvements completed.

Bulky Waste Stations remain an integral part of waste management on Kangaroo Island and adjustments to opening times have improved resource efficiencies while continuing to provide a good service to the community.

Contracts for the transport of Municipal Solid Waste (MSW) and recyclables from the sites to disposal or processing facilities have been reviewed.

Corporate Governance

Good governance activities play a key role in ensuring the Authority achieves the highest standards of integrity and transparency.

The Authority's approach to good governance includes policy development and review, strategic planning, adherence to legislation and open and transparent reporting.

AUDITOR APPOINTED

In accordance with the FRWA Charter tenders were called for the Financial Auditor and Edward Marshalls were appointed.

AUDITED FINANCIAL STATEMENTS 2011-2012

Edward Marshall audited the 2011-2012 books and issued the Financial Statements which were provided to all Constituent Councils.

ESTABLISHMENT OF INTERNAL AUDIT COMMITTEE

An Internal Audit Committee has been established to provide an extra level of control ensuring that financial and operating procedures and systems are adequate.

The Committee is to meet three times per year, and will report directly back to the FRWA Board.

MINISTERIAL EXEMPTION RE INDEPENDENT AUDIT COMMITTEE

The Authority applied for and was granted ministerial exemption from having to establish an Independent Audit Committee.

FRWA WEBPAGE

The FRWA webpage has been further improved with the addition of the Public Notice Board and Bulky Waste pages.

POLICY DEVELOPMENT AND REVIEW

Through this financial year the Authority continued to develop and review its Policies and Procedures.

Newly Developed:

- Travel Policy
- Communication & Education Strategy
- Employee Performance & Development Review Policy
- Treasury Management Policy

Reviewed:

- Procurement Policy
- Debt Collection Policy
- Cash Handling Policy & Procedure
- Employee Stakeholder Engagement Policy
- FRWA Constituent Council's approved the 1st revision of the FRWA Charter which will be gazetted early in the new financial year.

UPGRADE OF FRWA'S FINANCE SYSTEM

Starting with the payroll modules on 1 April 2012, FRWA is progressively transitioning to a new finance system that will allow the Authority to improve management and reporting of financials at the appropriate levels required by its constituent Councils.

SERVICE AGREEMENT TRUCK MAINTENANCE

A local business, Ellers Diesel and 4WD have won the Service Contract for the FRWA truck fleet.

Major Achievements

KERBSIDE COLLECTION SERVICE

The Authority took over the kerbside collection services from Alexandrina Council, City of Victor Harbor and District Council of Yankalilla on 1 July 2012 and for Kangaroo Island on 1 September 2012.

KANGAROO ISLAND UPGRADE

The Kangaroo Island Waste and Recycling Depot has had a much needed site upgrade with the installation of a hand washing facility, an extension to the work area and improvements made to the office.

A workshop has been built to accommodate minor repairs and maintenance, the storing of small plant and fuels. The public drop off area has been improved with further upgrades to be completed over the next months.

YANKALILLA SITE

The Yankalilla Site has improved in appearance with a general cleanup being completed. The establishment of a salvage shop has reduced the amount of rubbish going to landfill.

RELOCATED TO NEW PREMISES

The Authority office relocated to 25b Hutchinson Street on 16 March. The relocation was long overdue as FRWA has been working out of offices provided by Yankalilla and more recently Alexandrina Council since its commencement.

EXTRA RECYCLING COLLECTIONS FOR XMAS NEW YEAR PERIOD

Extra recycling collections were provided to all of the three mainland Council areas to accommodate the increased holiday volume.

WASTE TRANSFER STATION COMPLIANCE AUDITS

Compliance audits were conducted for all Waste Transfer Stations against their respective EPA licences.

E.WASTE CAMPAIGN

A Regional E.Waste Campaign was conducted during the month of May at the Goolwa Waste and Recycling Depot. The site was selected as one of the 13 regional drop-off centres across the state to participate in the campaign.

The Campaign was funded by the Government of South Australia and managed through Zero Waste SA (ZWSA) as the lead agency. Funding included the provision of container transport systems, the transport of all e.waste to the recycling facility and the recycling process.

The Fleurieu Regional Waste Authority provided staff for the on-site management of incoming e.waste, the coordination of logistics for container exchanges and the regional call centre.

The campaign was extremely successful and resulted in 10 shipment containers (approx. 170 tonnes) of electronic waste being collected, diverted from landfill and recycled.

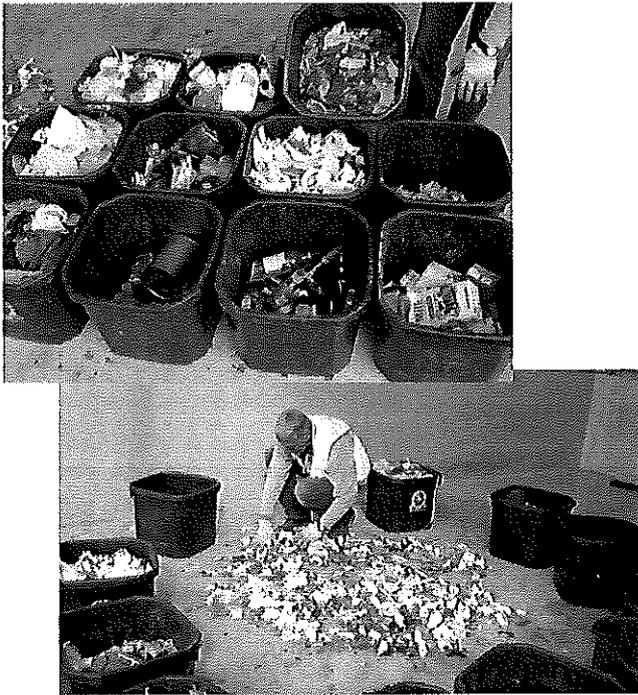


Major Achievements

KERBSIDE BIN WASTE AUDITS

Waste audits were conducted on kerbside bins across all four councils.

Geoff Johnston and Peter Schultz Consulting were awarded the tender and conducted the audits during the months of May and June.



4TH NATIONAL LANDFILL & TRANSFER STATION CONFERENCE 31/8/11 – 2/9/11

Executive Officer, Marina Wagner was the Conference Chairperson for the three events conducted during the conference – The Inaugural Field Day, Landfill Conference and Transfer Station Conference.

Simon Grenfell represented FRWA in the Transfer Station Part/ Stakeholder Relationship section which was a great opportunity to promote FRWA and the region.

FRWA provided a \$2,500.00 sponsorship package to sponsor the Stakeholder Relationship section.

JOINT AGREEMENT

The City of Victor Harbor, Alexandrina Council and Fleurieu Regional Waste Authority have been working together for the past 12 months to develop the existing Goolwa Site as a Regional Waste Transfer Facility. The plans are now in the final stages and The Victor Harbor site will be closed once details are finalised.

The development of a regional facility will provide savings for both councils by helping to offset the increase in costs and provide best practice waste recycling facilities and services that the community is seeking.

The regional facility will cater for the growth of both communities, be better placed to attract funding grants and have the capacity to run Zero Waste recycling initiatives such as the recent free e.waste drop off.

KI PAPER AND CARDBOARD OPTIMISATION

KI Council and FRWA are working together on a joint project to optimise paper and cardboard management. A new baler has been purchased to accommodate this. The project was co-funded through a grant by Zero Waste SA.

DRUMMUSTER CAMPAIGN

A DrumMuster Campaign was held at the Strathalbyn site during March. Over 2000 drums were deposited. During this period we took the opportunity to put five of our employees through the DrumMuster training program.



Financial Statements

2011 – 2012

Fleurieu Regional Waste Authority Annual Report

FLEURIEU REGIONAL WASTE AUTHORITY

ANNUAL FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 June 2012

CERTIFICATION OF FINANCIAL STATEMENTS

We have been authorised by the Authority to certify the financial statements in their final form. In our opinion:

- the accompanying financial statements comply with the *Local Government Act 1999, Local Government (Financial Management) Regulations 2011* and Australian Accounting Standards.
- the financial statements present a true and fair view of the Authority's financial position at 30 June 2012 and the results of its operations and cash flows for the financial year.
- internal controls implemented by the Authority provide a reasonable assurance that the Council's financial records are complete, accurate and reliable and were effective throughout the financial year.
- the financial statements accurately reflect the Authority's accounting and other records.



Catherine Cooper
Chairperson FRWA Board

Date: 5/9/2012

FLEURIEU REGIONAL WASTE AUTHORITY

STATEMENT OF COMPREHENSIVE INCOME

for the year ended 30 June 2012

	Notes	2012 \$	2011 \$
INCOME			
User charges	2	5,843,477	3,150,179
Grants, subsidies and contributions	2	25,489	6,845
Investment income	2	70,862	23,729
Reimbursements	2	34,771	-
Other income	2	64,770	-
Total Income		<u>6,039,369</u>	<u>3,180,753</u>
EXPENSES			
Employee costs	3	1,845,184	927,868
Materials, contracts & other expenses	3	3,507,601	2,009,937
Depreciation, amortisation & impairment	3	414,342	3,074
Finance costs	3	169,905	873
Total Expenses		<u>5,937,032</u>	<u>2,941,752</u>
NET SURPLUS / (DEFICIT)			
transferred to Equity Statement		<u>102,337</u>	<u>239,001</u>
Total Other Comprehensive Income		-	-
TOTAL COMPREHENSIVE INCOME		<u>102,337</u>	<u>239,001</u>

This Statement is to be read in conjunction with the attached Notes.

FLEURIEU REGIONAL WASTE AUTHORITY

BALANCE SHEET
as at 30 June 2012

	Notes	2012 \$	2011 \$
ASSETS			
Current Assets			
Cash and cash equivalents	4	808,826	765,583
Trade & other receivables	4	<u>123,378</u>	<u>120,134</u>
		<u>932,204</u>	<u>885,717</u>
Total Current Assets		<u>932,204</u>	<u>885,717</u>
Non-current Assets			
Infrastructure, Property, Plant & Equipment	5	<u>2,789,304</u>	<u>51,289</u>
Total Non-current Assets		<u>2,789,304</u>	<u>51,289</u>
Total Assets		<u>3,721,508</u>	<u>937,006</u>
LIABILITIES			
Current Liabilities			
Trade & Other Payables	6	734,284	528,856
Borrowings	6	474,174	50,000
Provisions	6	<u>82,699</u>	<u>101,726</u>
		<u>1,291,157</u>	<u>680,582</u>
Total Current Liabilities		<u>1,291,157</u>	<u>680,582</u>
Non-current Liabilities			
Borrowings	6	2,070,974	-
Provisions	6	<u>18,039</u>	<u>17,423</u>
Total Non-current Liabilities		<u>2,089,013</u>	<u>17,423</u>
Total Liabilities		<u>3,380,170</u>	<u>698,005</u>
NET ASSETS		<u>341,338</u>	<u>239,001</u>
EQUITY			
Accumulated Surplus		<u>341,338</u>	<u>239,001</u>
TOTAL EQUITY		<u>341,338</u>	<u>239,001</u>

This Statement is to be read in conjunction with the attached Notes.

FLEURIEU REGIONAL WASTE AUTHORITY

STATEMENT OF CHANGES IN EQUITY
for the year ended 30 June 2012

2012	Notes	Accumulated Surplus \$	TOTAL EQUITY \$
Balance at end of previous reporting period		239,001	239,001
Net Surplus / (Deficit) for Year		102,337	102,337
Other Comprehensive Income		-	-
Balance at end of period		<u>341,338</u>	<u>341,338</u>
2011			
Balance at end of previous reporting period		-	-
Net Surplus / (Deficit) for Year		239,001	239,001
Other Comprehensive Income		-	-
Balance at end of period		<u>239,001</u>	<u>239,001</u>

This Statement is to be read in conjunction with the attached Notes

FLEURIEU REGIONAL WASTE AUTHORITY

**CASH FLOW STATEMENT
for the year ended 30 June 2012**

	Notes	2012 \$	2011 \$
CASH FLOWS FROM OPERATING ACTIVITIES			
<u>Receipts</u>			
User charges		6,645,873	3,036,891
Investment receipts		70,862	23,729
Grants utilised for operating purposes		25,489	-
Reimbursements		34,771	-
Other revenues		64,770	-
<u>Payments</u>			
Materials, contracts & other expenses		(5,971,409)	(2,289,801)
Finance payments		<u>(94,552)</u>	<u>(873)</u>
Net Cash provided by (or used in) Operating Activities		775,804	769,946
CASH FLOWS FROM INVESTING ACTIVITIES			
<u>Payments</u>			
Expenditure on new/upgraded assets		(3,152,357)	(54,363)
Net Cash provided by (or used in) Investing Activities		(3,152,357)	(54,363)
CASH FLOWS FROM FINANCING ACTIVITIES			
<u>Receipts</u>			
Proceeds from Borrowings		3,058,775	50,000
<u>Payments</u>			
Repayments of Borrowings		<u>(638,979)</u>	-
Net Cash provided by (or used in) Financing Activities		2,419,796	50,000
Net Increase (Decrease) in cash held		43,243	765,583
Cash & cash equivalents at beginning of period	7	<u>765,583</u>	-
Cash & cash equivalents at end of period	7	<u>808,826</u>	<u>765,583</u>

This Statement is to be read in conjunction with the attached Notes

FLEURIEU REGIONAL WASTE AUTHORITY
NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS
for the year ended 30 June 2012

Note 1 - SIGNIFICANT ACCOUNTING POLICIES

The principal accounting policies adopted in the preparation of the financial report are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

1 Basis of Preparation

1.1 Compliance with Australian Accounting Standards

This general purpose financial report has been prepared in accordance with Australian Accounting Standards as they apply to not-for-profit entities, other authoritative pronouncements of the Australian Accounting Standards Board, Interpretations and relevant South Australian legislation.

The Authority is a Local Government Authority Section 43 Regional Subsidiary under the control of the City of Victor Harbor, Alexandrina Council, The District Council of Yankalilla and The District Council of Kangaroo Island. The Authority commenced trading as from the 5th July 2010.

The financial report was authorised for issue by certificate under regulation 14 of the Local Government (Financial Management) Regulations 2011 dated 5th September 2012.

1.2 Historical Cost Convention

Except as stated below, these financial statements have been prepared in accordance with the historical cost convention.

1.3 Critical Accounting Estimates

The preparation of financial statements in conformity with Australian Accounting Standards requires the use of certain critical accounting estimates, and requires management to exercise its judgement in applying Council's accounting policies. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements are specifically referred to in the relevant sections of this Note.

2 The Local Government Reporting Entity

The Fleurieu Regional Waste Authority operates as a regional subsidiary pursuant to Section 43 of the SA Local Government Act 1999 and has its principal place of business at 25b Hutchinson Street, Goolwa SA 5214. These financial statements have been prepared for use by the constituent Councils of the Authority.

3 Income recognition

Income is measured at the fair value of the consideration received or receivable. Income is recognised when the Authority obtains control over the assets comprising the income, or when the amount due constitutes an enforceable debt, whichever first occurs.

Where grants, contributions and donations recognised as incomes during the reporting period were obtained on the condition that they be expended in a particular manner or used over a particular period, and those conditions were undischarged as at the reporting date, the amounts subject to those undischarged conditions are disclosed in these notes. Also disclosed is the amount of grants, contributions and receivables recognised as incomes in a previous reporting period which were obtained in respect of the Authority's operations for the current reporting period.

4 Cash, Cash Equivalents and other Financial Instruments

Cash Assets include all amounts readily convertible to cash on hand at the Authority's option with an insignificant risk of changes in value with a maturity of three months or less from the date of acquisition.

Receivables are generally unsecured and do not bear interest.

Fleurieu Regional Waste Authority

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2012

Note 1 - Significant Accounting Policies (cont)

All receivables are reviewed as at the reporting date and adequate allowance made for amounts the receipt of which is considered doubtful.

All financial instruments are recognised at fair value at the date of recognition. A detailed statement of the accounting policies applied to financial instruments forms part of Note 8.

5 Infrastructure, Property, Plant & Equipment

5.1 Initial Recognition

All assets are initially recognised at cost.

All non-current assets purchased or constructed are capitalised as the expenditure is incurred and depreciated as soon as the asset is held "ready for use". Cost is determined as the fair value of the assets given as consideration plus costs incidental to the acquisition, including architects' fees and engineering design fees and all other costs incurred.

For assets acquired at no cost or for nominal consideration, cost is determined as fair value at the date of acquisition.

5.2 Materiality

Assets with an economic life in excess of one year are only capitalised where the cost of acquisition exceeds materiality thresholds established by the Authority for each type of asset. In determining (and in annually reviewing) such thresholds, regard is had to the nature of the asset and its estimated service life. Examples of capitalisation thresholds applied during the year are as follows. No capitalisation threshold is applied to the acquisition of land or interests in land.

Office Furniture & Equipment	\$1,000
Other Plant & Equipment	\$1,000
Buildings - new construction/extensions	\$1,000

5.3 Subsequent Recognition

All material asset classes are revalued on a regular basis such that the carrying values are not materially different from fair value. For infrastructure and other asset classes where no active market exists, fair value is determined to be the current replacement cost of an asset less, where applicable, accumulated depreciation calculated on the basis of such cost to reflect the already consumed or expired future economic benefits of the asset. Further detail of existing valuations, methods and valuers are provided at Note 5.

5.4 Depreciation of Non-Current Assets

Other than land, all infrastructure, property, plant and equipment assets recognised are systematically depreciated over their useful lives on a straight-line basis which, in the opinion of the Authority, best reflects the consumption of the service potential embodied in those assets.

Major depreciation periods for each class of asset are shown below. Depreciation periods for infrastructure assets have been estimated based on the best information available to the Authority, but appropriate records covering the entire life cycle of these assets are not available, and extreme care should be used in interpreting financial information based on these estimates.

Plant, Furniture & Equipment	3 to 20 years
Building & Other Structures	30 to 80 years

5.5 Impairment

Assets that have an indefinite useful life are not subject to depreciation and are reviewed annually for impairment. Assets that are subject to depreciation are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount (which is the higher of the present value of future cash outflows or value in use).

Fleurieu Regional Waste Authority

**NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS
for the year ended 30 June 2012**

Note 1 - Significant Accounting Policies (cont)

For assets whose future economic benefits are not dependent on the ability to generate cash flows, and where the future economic benefits would be replaced if the Authority were deprived thereof, the value in use is the depreciated replacement cost. In assessing impairment for these assets, a rebuttable assumption is made that the current replacement cost exceeds the original cost of acquisition.

Where an asset that has been revalued is subsequently impaired, the impairment is first offset against such amount as stands to the credit of that class of assets in Asset Revaluation Reserve, any excess being recognised as an expense.

6 Payables

6.1 Goods & Services

Creditors are amounts due to external parties for the supply of goods and services and are recognised as liabilities when the goods and services are received. Creditors are normally paid 30 days after the month of invoice. No interest is payable on these amounts.

6.2 Payments Received in Advance & Deposits

Amounts received from external parties in advance of service delivery, and security deposits held against possible damage to the Authority's assets, are recognised as liabilities until the service is delivered or damage reinstated, or the amount is refunded as the case may be.

7 Borrowings

Loans are carried at their principal amounts which represent the present value of future cash flows associated with servicing the debt. Interest is accrued over the period to which it relates, and is recorded as part of "Payables".

8 Employee Benefits

8.1 Salaries, Wages & Compensated Absences

Liabilities for employees' entitlements to salaries, wages and compensated absences expected to be paid or settled within 12 months of reporting date are accrued at nominal amounts (including payroll based oncosts) measured in accordance with AASB 119.

Liabilities for employee benefits not expected to be paid or settled within 12 months are measured as the present value of the estimated future cash outflows (including payroll based oncosts) to be made in respect of services provided by employees up to the reporting date. Present values are calculated using government guaranteed securities rates with similar maturity terms.

No accrual is made for sick leave as the Authority experience indicates that, on average, sick leave taken in each reporting period is less than the entitlement accruing in that period, and this experience is expected to recur in future reporting periods. The Authority does not make payment for untaken sick leave.

8.2 Superannuation

The Authority makes employer superannuation contributions in respect of its employees to the Local Government Superannuation Scheme. The Scheme has two types of membership, each of which is funded differently. No changes in accounting policy have occurred during either the current or previous reporting periods. Details of the accounting policies applied and Council's involvement with the schemes are reported in Note 13.

9 Leases

Lease arrangements have been accounted for in accordance with Australian Accounting Standard AASB 117.

Fleurieu Regional Waste Authority

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2012

Note 1 - Significant Accounting Policies (cont)

In respect of finance leases, where the Authority substantially carries all of the risks incident to ownership, the leased items are initially recognised as assets and liabilities equal in amount to the present value of the minimum lease payments. The assets are disclosed within the appropriate asset class, and are amortised to expense over the period during which the Authority is expected to benefit from the use of the leased assets. Lease payments are allocated between interest expense and reduction of the lease liability, according to the interest rate implicit in the lease.

In respect of operating leases, where the lessor substantially retains all of the risks and benefits incident to ownership of the leased items, lease payments are charged to expense over the lease term.

10 GST Implications

In accordance with UIG Abstract 1031 "Accounting for the Goods & Services Tax"

- Receivables and Creditors include GST receivable and payable.
- Except in relation to input taxed activities, revenues and operating expenditures exclude GST receivable and payable.
- Non-current assets and capital expenditures include GST net of any recoupment.
- Amounts included in the Cash Flow Statement are disclosed on a gross basis.

11 Pending Accounting Standards

Certain new accounting standards and UIG interpretations have been published that are not mandatory for the 30 June 2012 reporting period and have not been used in preparing these reports.

- AASB 9 Financial Instruments
 - AASB 10 Consolidated Financial Statements
 - AASB 11 Joint Arrangements
 - AASB 12 Disclosure of Interests in Other Entities
 - AASB 13 Fair Value Measurement
 - AASB 119 Employee Benefits
 - AASB 127 Separate Financial Statements
 - AASB 128 Investments in Associates and Joint Ventures
 - AASB 2010-6 Amendments to Australian Accounting Standards [AASBs 1 & 7]
 - AASB 2010-7 Amendments to Australian Accounting Standards arising from AASB 9 [AASBs 1, 3, 4, 5, 7, 101, 102, 108, 112, 118, 120, 121, 127, 128, 131, 132, 136, 137, 139, 1023, & 1038 and Interpretations 2, 5, 10, 12, 19, & 127]
 - AASB 2011-1 Amendments to Australian Accounting Standards arising from the Trans-Tasman Convergence Project [AASB 1, AASB 5, AASB 101, AASB 107, AASB 108, AASB 121, AASB 128, AASB 132 & AASB 134 and Interpretations 2, 112 & 113]
 - AASB 2011-5 Amendments to Australian Accounting Standards – Extending Relief from Consolidation, the Equity Method and Proportionate Consolidation [AASB 127, AASB 128 & AASB 131]
 - AASB 2011-7 Amendments to Australian Accounting Standards arising from the Consolidation and Joint Arrangements Standards [AASB 1, 2, 3, 5, 7, 9, 2009-11, 101, 107, 112, 118, 121, 124, 132, 133, 136, 138, 139, 1023 & 1038 and Interpretations 5, 9, 16 & 17]
 - AASB 2011-8 Amendments to Australian Accounting Standards arising from AASB 13 [AASB 1, 2, 3, 4, 5, 7, 9, 2009-11, 2010-7, 101, 102, 108, 110, 116, 117, 118, 119, 120, 121, 128, 131, 132, 133, 134, 136, 138, 139, 140, 141, 1004, 1023 & 1038 and Interpretations 2, 4, 12, 13, 14, 17, 19, 131 & 132]
 - AASB 2011-9 Amendments to Australian Accounting Standards – Presentation of Items of Other Comprehensive Income [AASB 1, 5, 7, 101, 112, 120, 121, 132, 133, 134, 1039 & 1049]
 - AASB 2011-10 Amendments to Australian Accounting Standards arising from AASB 119 (September 2011) [AASB 1, AASB 8, AASB 101, AASB 124, AASB 134, AASB 1049 & AASB 2011-8 and Interpretation 14]
 - AASB 2011-12 Amendments to Australian Accounting Standards arising from Interpretation 20 [AASB 1]
- (Standards not affecting local government have been excluded from the above list.)

Fleurieu Regional Waste Authority**NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS
for the year ended 30 June 2012****Note 1 - Significant Accounting Policies (cont)**

The Authority is of the view that none of the above new standards or interpretations will affect any of the amounts recognised in the financial statements, but that they may impact certain information otherwise disclosed.

The Australian Accounting Standards Board is currently reviewing AASB 1004 Contributions. It is anticipated that the changes resulting from this review may have a material effect on the timing of the recognition of grants and contributions, but the financial consequences cannot be estimated until a revised accounting standard is issued.

11.1 Rounding

All amounts in the financial statements have been rounded to the nearest dollar.

FLEURIEU REGIONAL WASTE AUTHORITY

**NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS
for the year ended 30 June 2012**

Note 2 - INCOME

	Notes	2012 \$	2011 \$
USER CHARGES			
Waste Disposal Operations		<u>5,843,477</u>	<u>3,150,179</u>
		<u>5,843,477</u>	<u>3,150,179</u>
INVESTMENT INCOME			
Interest on investments			
Banks & other		<u>70,862</u>	<u>23,729</u>
		<u>70,862</u>	<u>23,729</u>
REIMBURSEMENTS			
- other		<u>34,771</u>	<u>-</u>
		<u>34,771</u>	<u>-</u>
OTHER INCOME			
Insurance & other recoupments - infrastructure, property, plant & equipment		<u>24,794</u>	<u>-</u>
Sundry		<u>39,976</u>	<u>-</u>
		<u>64,770</u>	<u>-</u>
GRANTS, SUBSIDIES, CONTRIBUTIONS			
Other grants, subsidies and contributions		<u>25,489</u>	<u>6,845</u>
		<u>25,489</u>	<u>6,845</u>
Sources of grants			
Other		<u>25,489</u>	<u>6,845</u>
		<u>25,489</u>	<u>6,845</u>

FLEURIEU REGIONAL WASTE AUTHORITY

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2012

Note 3 - EXPENSES

	Notes	2012 \$	2011 \$
EMPLOYEE COSTS			
Salaries and Wages		1,506,511	721,280
Employee leave expense		162,295	68,894
Superannuation - defined contribution plan contributions	13	110,468	61,347
Superannuation - defined benefit plan contributions	13	19,652	5,213
Workers' Compensation Insurance		35,634	64,373
Other		10,624	6,761
Total Operating Employee Costs		<u>1,845,184</u>	<u>927,868</u>
Total Number of Employees		24	20
<i>(Full time equivalent at end of reporting period)</i>			
MATERIALS, CONTRACTS & OTHER EXPENSES			
<u>Prescribed Expenses</u>			
Auditor's Remuneration			
- Auditing the financial reports		9,530	8,00
Bad and Doubtful Debts		210	-
Board members' expenses		22,633	32,616
Operating Lease Rentals - non-cancellable leases			
- minimum lease payments	12	23,133	24,251
Subtotal - Prescribed Expenses		<u>55,506</u>	<u>64,867</u>
<u>Other Materials, Contracts & Expenses</u>			
Contractors		960,666	1,046,863
Fuel		520,889	106,121
Waste Disposal		928,835	364,660
Maintenance		365,816	93,086
Parts, accessories & consumables		9,166	-
Professional services		53,052	37,767
Sundry		613,671	296,573
Subtotal - Other Materials, Contracts & Expenses		<u>3,452,095</u>	<u>1,945,070</u>
		<u>3,507,601</u>	<u>2,009,937</u>
DEPRECIATION, AMORTISATION & IMPAIRMENT			
Depreciation			
Buildings & Other Structures		1,061	88
Plant & Equipment		411,192	2,986
Furniture & Fittings		2,089	-
		<u>414,342</u>	<u>3,074</u>
FINANCE COSTS			
Interest on Loans		7,445	873
Charges on Finance Leases		162,460	-
		<u>169,905</u>	<u>873</u>

FLEURIEU REGIONAL WASTE AUTHORITY

**NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS
for the year ended 30 June 2012**

Note 4- CURRENT ASSETS

		2012	2011
CASH & EQUIVALENT ASSETS	Notes	\$	\$
Cash on Hand and at Bank		48,788	765,583
Deposits at Call		<u>760,038</u>	<u>-</u>
		<u>808,826</u>	<u>765,583</u>
TRADE & OTHER RECEIVABLES			
Debtors - General		<u>123,378</u>	<u>120,134</u>
		<u>123,378</u>	<u>120,134</u>

FLEURIEU REGIONAL WASTE AUTHORITY
NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS
for the year ended 30 June 2012

Note 5 - INFRASTRUCTURE, PROPERTY, PLANT & EQUIPMENT

	2011				2012			
	AT FAIR VALUE	AT COST	ACCUM DEPN	CARRYING AMOUNT	AT FAIR VALUE	AT COST	ACCUM DEPN	CARRYING AMOUNT
Buildings & Other Structures	-	3,181	(88)	3,093	-	3,181	(1,149)	2,032
Plant & Equipment	-	51,182	(2,986)	48,196	-	3,182,905	(414,178)	2,768,727
Furniture & Fittings	-	-	-	-	-	20,634	(2,089)	18,545
TOTAL PROPERTY, PLANT & EQUIPMENT	-	54,363	(3,074)	51,289	-	3,206,720	(417,416)	2,789,304
Comparatives	-	54,363	(3,074)	51,289	-	54,36	(3,074)	51,289

This Note continues on the following pages.

FLEURIEU REGIONAL WASTE AUTHORITY
NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS
for the year ended 30 June 2012

Note 5 - INFRASTRUCTURE, PROPERTY, PLANT & EQUIPMENT

	CARRYING AMOUNT MOVEMENTS DURING YEAR								2012 \$
	2011 \$	Additions		Disposals	Depreciation	Impairment	Transfers	Net Revaluation	
		CARRYING AMOUNT	New/Upgrade						
Buildings & Other Structures	3,093	-	-	-	(1,061)	-	-	-	2,032
Infrastructure	-	-	-	-	-	-	-	-	-
Plant & Equipment	48,196	3,131,723	-	-	(411,192)	-	-	-	2,768,727
Furniture & Fittings	-	20,634	-	-	(2,089)	-	-	-	18,545
TOTAL INFRASTRUCTURE, PROPERTY, PLANT & EQUIPMENT	51,289	3,152,357	-	-	(414,342)	-	-	-	2,789,304
Comparatives	-	54,363	-	-	(3,074)	-	-	-	51,289

This Note continues on the following pages.

FLEURIEU REGIONAL WASTE AUTHORITY**NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS**
for the year ended 30 June 2012**Note 5 (cont) – INFRASTRUCTURE, PROPERTY, PLANT & EQUIPMENT****Valuation of Assets****Buildings & Other Structures**

Buildings and other structures are recognised on cost basis.

Plant, Furniture & Equipment

These assets are recognised on the cost basis.

FLEURIEU REGIONAL WASTE AUTHORITY

**NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS
for the year ended 30 June 2012**

Note 6 - LIABILITIES

	Notes	2012		2011	
		Current	Non-current	Current	Non-current
TRADE & OTHER PAYABLES					
Goods & Services		368,322	-	35,013	-
Payments received in advance		168,480	-	-	-
Accrued expenses - employee entitlements		148,883	-	113,508	-
Accrued expenses - other		9,000	-	25,785	-
Deposits, Retentions & Bonds		-	-	20,354	-
Other		39,599	-	334,196	-
		<u>734,284</u>	<u>-</u>	<u>528,856</u>	<u>-</u>
BORROWINGS					
Short term draw down facility		-	-	50,000	-
Loans		474,174	2,070,974	-	-
		<u>474,174</u>	<u>2,070,974</u>	<u>50,000</u>	<u>-</u>
PROVISIONS					
Employee entitlements (including oncosts)		82,699	18,039	101,726	17,423
		<u>82,699</u>	<u>18,039</u>	<u>101,726</u>	<u>17,423</u>

Amounts included in provisions that are not expected to be settled within 12 months of reporting date.

Movements in Provisions - 2011 year only
(current & non-current)

	Other Provision
Opening Balance	
Add Unwinding of present value discounts	
Additional amounts recognised	166,602
(Less) Payments	(47,453)
Unused amounts reversed	
Add (Less) Remeasurement Adjustments	
Closing Balance	<u>119,149</u>

FLEURIEU REGIONAL WASTE AUTHORITY

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2012

Note 7 - RECONCILIATION TO CASH FLOW STATEMENT

(a) Reconciliation of Cash

Cash Assets comprise highly liquid investments with short periods to maturity subject to insignificant risk of changes of value. Cash at the end of the reporting period as shown in the Cash Flow Statement is reconciled to the related items in the Balance Sheet as follows:

	Notes	2012 \$	2011 \$
Total cash & equivalent assets	4	808,826	765,583
Less: Short-term borrowings	6	-	-
Balances per Cash Flow Statement		<u>808,826</u>	<u>765,583</u>

(b) Reconciliation of Change in Net Assets to Cash

from Operating Activities

Net Surplus (Deficit)	102,337	239,001
Non-cash items in Income Statement		
Depreciation, amortisation & impairment	<u>414,342</u>	<u>3,074</u>
	516,679	242,075
Add (Less): Changes in Net Current Assets		
Net (increase) decrease in receivables	(3,244)	(120,133)
Net increase (decrease) in trade & other payables	280,780	528,856
Net increase (decrease) in other provisions	(18,411)	119,149
Net increase (decrease) in other liabilities	-	-
Net Cash provided by (or used in) operations	<u>775,804</u>	<u>769,947</u>

(c) Financing Arrangements

Unrestricted access was available at balance date to the following lines of credit:

Bank Overdrafts		
Corporate Credit Cards	7,500	7,500
LGFA Cash Advance Debenture facility	500,000	500,000

FLEURIEU REGIONAL WASTE AUTHORITY

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2012

Note 8 - FINANCIAL INSTRUMENTS

Recognised Financial Instruments

Bank, Deposits at Call, Short Term Deposits	<p>Accounting Policy: Carried at lower of cost and net realisable value; Interest is recognised when earned.</p> <p>Terms & conditions: Deposits are returning fixed interest rates between 1% and 4.25% (2011: 1% and 4.25%)</p> <p>Carrying amount: approximates fair value due to the short term to maturity.</p>
Receivables - Fees & other charges	<p>Accounting Policy: Carried at nominal values less any allowance for doubtful debts. An allowance for doubtful debts is recognised (and re-assessed annually) when collection in full is no longer probable.</p> <p>Terms & conditions: Unsecured, and do not bear interest. Although the Authority is not materially exposed to any individual debtor, credit risk exposure is concentrated within the Authority's boundaries.</p> <p>Carrying amount: approximates fair value (after deduction of any allowance).</p>
Liabilities - Creditors and Accruals	<p>Accounting Policy: Liabilities are recognised for amounts to be paid in the future for goods and services received, whether or not billed to the Authority.</p> <p>Terms & conditions: Liabilities are normally settled on 30 day terms.</p> <p>Carrying amount: approximates fair value.</p>
Liabilities - Interest Bearing Borrowings	<p>Accounting Policy: Carried at the principal amounts. Interest is charged as an expense as it accrues.</p> <p>Terms & conditions: secured over future revenues, borrowings are repayable on a 6 monthly basis; interest is charged at a fixed rate of 6.65% (2011: 6.25%)</p> <p>Carrying amount: approximates fair value.</p>
Liabilities - Finance Leases	<p>Accounting Policy: accounted for in accordance with AASB 117.</p>

FLEURIEU REGIONAL WASTE AUTHORITY
NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS
for the year ended 30 June 2012

Note 8 (cont) - FINANCIAL INSTRUMENTS

Liquidity Analysis

2012	Due < 1 year	Due > 1 year; ≤ 5 years	Due > 5 years	Total Contractual Cash Flows	Carrying Values
<u>Financial Assets</u>	\$	\$	\$	\$	\$
Cash & Equivalents	808,826	-	-	808,826	808,826
Receivables	123,378	-	-	123,378	123,378
Other Financial Assets	-	-	-	-	-
Total	932,204	-	-	932,204	932,204
<u>Financial Liabilities</u>					
Payables	734,284	-	-	734,284	576,401
Current Borrowings	474,174	-	-	474,174	474,174
Non-Current Borrowings	-	2,370,870	237,087	2,607,957	2,070,974
Total	1,208,458	2,370,870	237,087	3,816,415	3,121,549
2011	Due < 1 year	Due > 1 year; ≤ 5 years	Due > 5 years	Total Contractual Cash Flows	Carrying Values
<u>Financial Assets</u>	\$	\$	\$	\$	\$
Cash & Equivalents	765,583	-	-	765,583	765,583
Receivables	120,134	-	-	120,134	120,134
Other Financial Assets	-	-	-	-	-
Total	885,717	-	-	885,717	885,717
<u>Financial Liabilities</u>					
Payables	528,856	-	-	528,856	389,563
Current Borrowings	50,000	-	-	50,000	50,000
Non-Current Borrowings	-	-	-	-	-
Total	578,856	-	-	578,856	439,563

The following interest rates were applicable to Council's borrowings at balance date:

	30 June 2012		30 June 2011		FRWFR
	Weighted Average Interest Rate	Carrying Value	Weighted Average Interest Rate	Carrying Value	
	%	\$'000	%	\$'000	
Payables	0	576,401	0	389,563	
Other Variable Rates	0	-	6.25	50,000	
Fixed Interest Rates	6.65	2,545,148		-	
		<u>3,121,549</u>		<u>439,563</u>	

Net Fair Value

All carrying values approximate fair value for all recognised financial instruments. There is no recognised market for the financial assets of the Authority.

Risk Exposures

Credit Risk represents the loss that would be recognised if counterparties fail to perform as contracted. The maximum credit risk on financial assets of the Council is the carrying amount, net of any allowance for doubtful debts. All Council investments are made with the SA Local Government Finance Authority and are guaranteed by the SA Government. Except as detailed in Notes 4 in relation to individual classes of receivables, exposure is concentrated within the Authority's boundaries, and there is no material exposure to any individual debtor.

Market Risk is the risk that fair values of financial assets will fluctuate as a result of changes in market prices. All of the Authority's financial assets are denominated in Australian dollars and are not traded on any market, and hence neither market risk nor **currency risk** apply.

Liquidity Risk is the risk that the Authority will encounter difficulty in meeting obligations with financial liabilities. In accordance with the model Treasury Management Policy (LGA Information Paper 15), liabilities have a range of maturity dates. The Authority also has available a range of bank overdraft and standby borrowing facilities that it can access.

Interest Rate Risk is the risk that future cash flows will fluctuate because of changes in market interest rates. The Authority has a balance of both fixed and variable interest rate borrowings and investments. Cash flow fluctuations are managed holistically in seeking to minimise interest costs over the longer term in a risk adverse manner.

FLEURIEU REGIONAL WASTE AUTHORITY

**NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS
for the year ended 30 June 2012**

Note 9 - COMMITMENTS FOR EXPENDITURE

	<u>Notes</u>	2012 \$	2011 \$
Capital Commitments			
Capital expenditure committed for at the reporting date but not recognised in the financial statements as liabilities:			
Plant & Equipment		-	<u>2,619,775</u>
		-	<u>2,619,775</u>
These expenditures are payable:			
Not later than one year		-	237,087
Later than one year and not later than 5 years		-	1,896,696
Later than 5 years		-	<u>485,992</u>
		-	<u>2,619,775</u>
Other Expenditure Commitments			
Other expenditure committed for (excluding inventories) at the reporting date but not recognised in the financial statements as liabilities:			
Audit Services		27,000	-
Kangaroo Island Bin Replacement		210,000	-
Employee Remuneration Contracts		390,609	734,390
Rent		43,333	18,000
		<u>670,942</u>	<u>752,390</u>
These expenditures are payable:			
Not later than one year		193,977	255,389
Later than one year and not later than 5 years		441,965	497,001
Later than 5 years		35,000	-
		<u>670,942</u>	<u>752,390</u>

FLEURIEU REGIONAL WASTE AUTHORITY

**NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS
for the year ended 30 June 2012**

Note 10 - FINANCIAL INDICATORS

2012 2011

These Financial Indicators have been calculated in accordance with *Information Paper 9 - Local Government Financial Indicators* prepared as part of the LGA Financial Sustainability Program for the Local Government Association of South Australia. Detailed methods of calculation are set out in the SA Model Statements.

Operating Surplus Ratio

<u>Operating Surplus</u>	2%	8%
Total Operating Revenue		

This ratio expresses the operating surplus as a percentage of total operating revenues.

Net Financial Liabilities Ratio

<u>Net Financial Liabilities</u>	41%	-6%
Total Operating Revenue less NRM levy		

Net Financial Liabilities are defined as total liabilities less financial assets (excluding equity accounted investments in Council businesses). These are expressed as a percentage of total operating revenue

Asset Sustainability Ratio

<u>Net Asset Renewals</u>	N/A	N/A
Infrastructure & Asset Management Plan required expenditure		

Net asset renewals expenditure is defined as net capital expenditure on the renewal and replacement of existing assets, and excludes new capital expenditure on the acquisition of additional assets.

FLEURIEU REGIONAL WASTE AUTHORITY

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS
for the year ended 30 June 2012

Note 11 – UNIFORM PRESENTATION OF FINANCES

The following is a high level summary of both operating and capital investment activities of the Authority prepared on a simplified Uniform Presentation Framework basis.

	2012	2011
	\$	\$
Income	6,039,369	3,180,753
<i>less</i> Expenses	<u>5,937,032</u>	<u>2,941,752</u>
Operating Surplus / (Deficit)	102,337	239,001
<i>less</i> Net Outlays on Existing Assets		
Capital Expenditure on renewal and replacement of Existing Assets	-	-
<i>less</i> Depreciation, Amortisation and Impairment	414,342	3,074
<i>less</i> Proceeds from Sale of Replaced Assets	-	-
	<u>(414,342)</u>	<u>(3,074)</u>
<i>less</i> Net Outlays on New and Upgraded Assets		
Capital Expenditure on New and Upgraded Assets <i>(including investment property & real estate developments)</i>	3,152,357	54,363
	<u>3,152,357</u>	<u>54,363</u>
Net Lending / (Borrowing) for Financial Year	<u>(2,635,678)</u>	<u>187,712</u>

FLEURIEU REGIONAL WASTE AUTHORITY

**NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS
for the year ended 30 June 2012**

Note 12 - OPERATING LEASES

Lease payment commitments of Council

The Authority has entered into non-cancellable operating leases for two motor vehicles. No lease imposes any additional restrictions on the Authority in relation to additional debt or further leasing.

No lease contains any escalation clause.

Commitments under non-cancellable operating leases that have not been recognised in the financial statements are as follows:

0

	2012	2011
	\$	\$
Not later than one year	35,500	58,633
Later than one year and not later than 5 years	-	-
Later than 5 years	-	-
	<u>35,500</u>	<u>58,633</u>

FLEURIEU REGIONAL WASTE AUTHORITY**NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS
for the year ended 30 June 2012****Note 13 – SUPERANNUATION**

The Authority makes employer superannuation contributions in respect of its employees to the Local Government Superannuation Scheme. The Scheme has two types of membership, each of which is funded differently. Permanent and contract employees of the South Australian Local Government sector have the option to contribute to Marketlink and/or Salarylink. All other employees (including casuals) have all contributions allocated to Marketlink.

Marketlink (Accumulation Fund) Members

Marketlink receives both employer and employee contributions on a progressive basis. Employer contributions are based on a fixed percentage of employee earnings in accordance with superannuation guarantee legislation (9% in 2011/12; 9% in 2010/11). No further liability accrues to the Council as the superannuation benefits accruing to employees are represented by their share of the net assets of the Fund.

Salarylink (Defined Benefit Fund) Members

Salarylink is a defined benefit scheme where the benefit payable is based on a formula determined by the member's contribution rate, number of years and level of contribution and final average salary. Council makes employer contributions to Salarylink as determined by the Scheme's Trustee based on advice from the Scheme's Actuary. The rate is currently 6.3% (6.3% in 2010/11) of "superannuation" salary.

In addition, Council makes a separate contribution of 3% of salary for Salarylink members to their Marketlink account. Employees also make member contributions to the Fund. As such, assets accumulate in the Fund to meet the member's benefits, as defined in the Trust Deed, as they accrue.

The Salarylink Fund is a multi-employer sponsored plan. As the Fund's assets and liabilities are pooled and are not allocated by each employer, the Actuary is unable to allocate benefit liabilities, assets and costs between employers. As provided by AASB 119.32(b), Council does not use defined benefit accounting for these contributions.

The most recent actuarial investigation was conducted by the Scheme's actuary, A C Miller, FIAA, of Russell Employee Benefits Pty Ltd as at 30 June 2011. The Trustee has determined that the current funding arrangements are adequate for the expected Salarylink liabilities. However, future financial and economic circumstances may require changes to The Authority's contribution rates at some future time.

Contributions to Other Superannuation Schemes

The Authority also makes contributions to other superannuation schemes selected by employees under the "choice of fund" legislation. All such schemes are of the accumulation type, where the superannuation benefits accruing to the employee are represented by their share of the net assets of the scheme, and no further liability attaches to the Authority.

FLEURIEU REGIONAL WASTE AUTHORITY**NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS
for the year ended 30 June 2012****Note 14 - CONTINGENCIES & ASSETS & LIABILITIES NOT RECOGNISED IN THE BALANCE SHEET**

At times there are contingencies, assets or liabilities that do not qualify for recognition in the Balance Sheet but knowledge of those items is considered relevant to the user of the financial report making and evaluating decisions about the allocation of scarce resources. From our knowledge there are no known contingencies, assets or liabilities that should be disclosed that have not been included in the balance sheet.

FLEURIEU REGIONAL WASTE AUTHORITY

**NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS
for the year ended 30 June 2012**

Note 15 - EVENTS OCCURRING AFTER REPORTING DATE IN THE BALANCE SHEET

There were no events subsequent to 30 June 2012 that need to be disclosed in the financial statements.



Edwards Marshall

**FLEURIEU REGIONAL WASTE AUTHORITY
ANNUAL FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2012
STATEMENT BY AUDITOR**

I confirm that, for the audit of the financial statements of Fleurieu Regional Waste Authority for the year ended 30 June 2012, I have maintained my independence in accordance with the requirements of APES 110 – Code of Ethics for Professional Accountants, Section 290, published by the Accounting Professional and Ethical Standards Board and in accordance with the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 2011* made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22 (5) *Local Government (Financial Management) Regulations 2011*.



Jamie Dreckow
Partner



Edwards Marshall
Chartered Accountants

Dated this 5th day of September 2012

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FLEURIEU REGIONAL WASTE AUTHORITY**ANNUAL FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 June 2012****CERTIFICATION OF AUDITOR INDEPENDENCE**

To the best of our knowledge and belief, we confirm that, for the purpose of the audit of the Fleurieu Regional Waste Authority for the year ended 30 June 2012, the Authority's Auditor, Edwards Marshall, has maintained its independence in accordance with the requirements of the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 2011* made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22(3) *Local Government (Financial Management) Regulations 2011*.



.....
(Insert name)
EXECUTIVE OFFICER
Fleurieu Regional Waste Authority

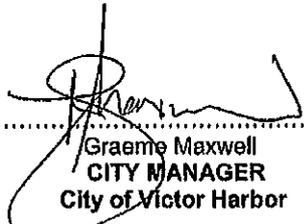
**PRESIDING MEMBER
AUDIT COMMITTEE**
Subsidiary is exempt from requirement
For an Audit Committee

Date: 31 August 2012

FLEURIEU REGIONAL WASTE AUTHORITY**ANNUAL FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 June 2012****CERTIFICATION OF AUDITOR INDEPENDENCE**

To the best of our knowledge and belief, we confirm that, for the purpose of the audit of the Fleurieu Regional Waste Authority for the year ended 30 June 2012, the Authority's Auditor, Edwards Marshall, has maintained its independence in accordance with the requirements of the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 2011* made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22(3) *Local Government (Financial Management) Regulations 2011*.



.....
Graeme Maxwell
CITY MANAGER
City of Victor Harbor

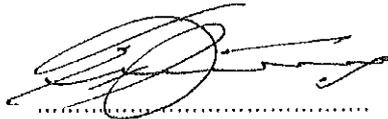
**PRESIDING MEMBER
AUDIT COMMITTEE**
Subsidiary is exempt from requirement
For an Audit Committee

Date: 3/9/12

FLEURIEU REGIONAL WASTE AUTHORITY**ANNUAL FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 June 2012****CERTIFICATION OF AUDITOR INDEPENDENCE**

To the best of our knowledge and belief, we confirm that, for the purpose of the audit of the Fleurieu Regional Waste Authority for the year ended 30 June 2012, the Authority's Auditor, Edwards Marshall, has maintained its independence in accordance with the requirements of the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 2011* made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22(3) *Local Government (Financial Management) Regulations 2011*.



Peter Dinning
CHIEF EXECUTIVE OFFICER
Alexandrina Council

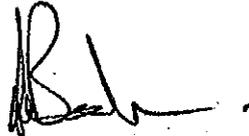
**PRESIDING MEMBER
AUDIT COMMITTEE**
Subsidiary is exempt from requirement
For an Audit Committee

Date: 3rd September 2012

FLEURIEU REGIONAL WASTE AUTHORITY**ANNUAL FINANCIAL STATEMENTS¹⁵
FOR THE YEAR ENDED 30 June 2012****CERTIFICATION OF AUDITOR INDEPENDENCE**

To the best of our knowledge and belief, we confirm that, for the purpose of the audit of the Fleurieu Regional Waste Authority for the year ended 30 June 2012, the Authority's Auditor, Edwards Marshall, has maintained its independence in accordance with the requirements of the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 2011* made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22(3) *Local Government (Financial Management) Regulations 2011*.



.....
Andrew Boardman
CHIEF EXECUTIVE OFFICER
Kangaroo Island Council

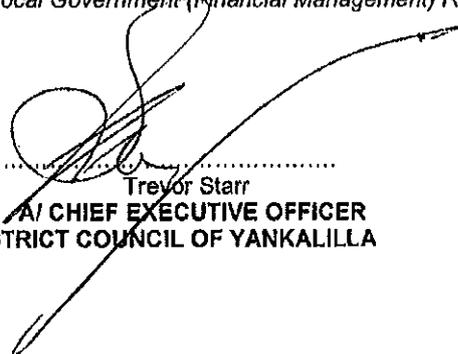
PRESIDING MEMBER
AUDIT COMMITTEE
Subsidiary is exempt from requirement
For an Audit Committee

Date: 31st September 2012.

FLEURIEU REGIONAL WASTE AUTHORITY**ANNUAL FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 June 2012****CERTIFICATION OF AUDITOR INDEPENDENCE**

To the best of our knowledge and belief, we confirm that, for the purpose of the audit of the Fleurieu Regional Waste Authority for the year ended 30 June 2012, the Authority's Auditor, Edwards Marshall, has maintained its independence in accordance with the requirements of the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 2011* made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22(3) *Local Government (Financial Management) Regulations 2011*.



.....
Trevor Starr
A/ CHIEF EXECUTIVE OFFICER
DISTRICT COUNCIL OF YANKALILLA

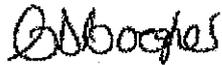
**PRESIDING MEMBER
AUDIT COMMITTEE**
Subsidiary is exempt from requirement
For an Audit Committee

Date: 3/9/2012

FLEURIEU REGIONAL WASTE AUTHORITY**ANNUAL FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 June 2012****CERTIFICATION OF AUDITOR INDEPENDENCE**

To the best of our knowledge and belief, we confirm that, for the purpose of the audit of the Fleurieu Regional Waste Authority for the year ended 30 June 2012, the Authority's Auditor, Edwards Marshall, has maintained its independence in accordance with the requirements of the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 2011* made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22(3) *Local Government (Financial Management) Regulations 2011*.



Catherine Cooper
CHAIRPERSON
Fleurieu Regional Waste Authority

**PRESIDING MEMBER
AUDIT COMMITTEE**

Subsidiary is exempt from requirement
For an Audit Committee

Date: 3 September 2012



**INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF
FLEURIEU REGIONAL WASTE AUTHORITY**

Report on the Financial Report

We have audited the accompanying financial report of Fleurieu Regional Waste Authority, which comprises the Balance Sheet as at 30 June 2012 and the Statement of Comprehensive Income, Statement of Changes in Equity and Cash Flow Statement for the year then ended, notes comprising a summary of significant accounting policies and other explanatory information and the Certification of Financial Statements.

Board's Responsibility for the Financial Report

The Board of Fleurieu Regional Waste Authority are responsible for the preparation and fair presentation of the financial report in accordance with Australian Accounting Standards and the Local Government Act 1999 and the Local Government (Financial Management) Regulations 2011. The Board's responsibility includes establishing and maintaining internal controls relevant to the preparation and fair presentation of the financial report so that it is free from material misstatement, whether due to fraud or error; selecting and applying appropriate accounting policies; and making accounting estimates that are reasonable in the circumstances.

Auditor's Responsibility

Our responsibility is to express an opinion on the financial report based on our audit. We conducted our audit in accordance with Australian Auditing Standards. These Auditing Standards require that we comply with relevant ethical requirements relating to audit engagements and plan and perform the audit to obtain reasonable assurance whether the financial report is free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial report. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial report, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial report in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the Board, as well as evaluating the overall presentation of the financial report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Independence

In conducting our audit, we have complied with the independence requirements of the Australian professional ethical pronouncements and the requirements of the Local Government Act 1999 and the Local Government (Financial Management) Regulations 2011 made under that Act.

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**INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF
FLEURIEU REGIONAL WASTE AUTHORITY**

Auditor's Opinion

In our opinion, the financial report presents fairly, in all material respects, the financial position of Fleurieu Regional Waste Authority as at 30 June 2012, and its financial performance and its cash flows for the year then ended in accordance with Australian Accounting Standards (including the Australian Accounting Interpretations) and the Local Government Act 1999 and the Local Government (Financial Management) Regulations 2011.

Edwards Marshall
Chartered Accountants

Jamie Dreckow
Partner

Adelaide
South Australia

Date 5/9/12



SOUTHERN & HILLS LOCAL GOVERNMENT ASSOCIATION

Adelaide Hills Council Alexandrina Council The Barossa Council Kangaroo Island Council
District Council of Mount Barker City of Victor Harbor District Council of Yankalilla



Annual Report 2011 - 2012

About the Southern & Hills Local Government Association region

The Southern & Hills Local Government Association was first formed in July 1969 and is now constituted as a Regional Subsidiary under Section 43 and Schedule 2 of the Local Government Act 1999. Consisting of seven (7) local government Councils:

- Adelaide Hills Council
- Alexandrina Council
- The Barossa Council
- Kangaroo Island Council
- District Council of Mt Barker
- City of Victor Harbor
- District Council of Yankalilla

Collectively these seven (7) Councils have:

- ☑ More than 137,000 people as at 30th June 2010.
- ☑ 7,274 kilometres of local roads of which 2,585 are sealed, 4,440 are formed unsealed and the remaining 249 are unformed.
- ☑ Area consists of 9,658 square kilometres.
- ☑ An ocean coastline of 653 Km.
- ☑ The River Murray and lakes form the southeast boundary of the region.
- ☑ The region has extreme diversity from the foothill suburbs of Adelaide to the isolation of the inaccessible west coast of Flinders Chase National Park.
- ☑ Significant areas within the region are under primary production include highly productive farm, horticulture, viticulture, forestry, fishing and intensive animal keeping enterprises and in the more undulating parts sheep farming, cereal growing and dairying.
- ☑ The region contributed nearly \$3 billion in gross value to the State economy in 2006/07 or 4.4% of gross state product.
- ☑ Much of the area has, (by South Australian standards) a high rainfall.
- ☑ A large part of the area is within the 30 Year Plan for Greater Adelaide.
- ☑ Significant growth pockets both in population and development, placing demands on infrastructure and the natural environment.
- ☑ Projected change in the population to 2026 by approximately 25%.
- ☑ Within the region, Victor Harbor and Goolwa are key retirement destinations.
- ☑ Within the region, The Barossa Valley, The Adelaide Hills, The Fleurieu and Kangaroo Island are all major tourism destinations.
- ☑ Kangaroo Island is a major component of the Australian and SA tourism plan with tourist numbers targeted to double over the next decade.

Office Bearers 2011 – 2012

President	Mayor Ann Ferguson, DC Mount Barker
Deputy President	Mayor Jayne Bates, Kangaroo Island Council
Executive Officer	Mr Fred Pedler ¹ Mr Graeme Martin ²
Auditor	Mr Trevor Hirth, FCA, HLB Mann Judd
Elected under the provisions of the Constitution of the Local Government Association	
Delegate to LGA State Executive	Mayor Ann Ferguson
Proxy Delegate to LGA State Executive	Mayor Jayne Bates, Kangaroo Island Council
Delegates to SAROC	Mayor Ann Ferguson Mr Fred Pedler ³ Mr Graeme Martin ⁴
Proxy Delegate to SAROC	Mayor Jayne Bates

1 To December 2011

2 From January 2012

3 To December 2011

4 From January 2012

President's Forward

Another successful year completed, one of development and change for the Southern and Hills Local Government Association.

With the retirement of S&HLGA's long standing Executive Officer, Fred Pedler we have successfully appointed his replacement, Graeme Martin.

With the change in executive officers we undertook a review of the organisation's operations. A new logo has been created and we developed and launched our new website, all designed to enhance our brand and provide up to date and accessible information for our stakeholders.

Naturally the early focus for our new executive officer has been to introduce himself to all the organisation's key stakeholders. As Chair of both groups, it has been personally very rewarding to witness the relationship between the region's Regional Development Australia organisation (RDA) and S&HLGA go from strength to strength and we look forward to the unfolding of the many joint regional projects currently in the early development stage.

The organisation is in a sound financial position and nearing the end of its current four year Business Plan. This past year has seen our energies devoted to the establishment of a regional Community Waste Water Management System (CWMS) user group and working closely with the LGA (SA) on the development of the State Government Regional Economic Policy.

Our relationship with the LGA (SA) is very productive as we have indeed been fortunate to have that organisation's President, from our own region, Alexandrina Council's Mayor Kym McHugh.

We have seen three of our regional Council CEO's move on. To the outgoing CEO's, Peter Peppin of Adelaide Hills Council, David Morcom of The Barossa Council and Roger Sweetman of The District Council of Yankalilla, we wish you well in your future appointments and thank you for your valuable contribution to S&HLGA.

In closing, I thank all the member councils for their support, and the ongoing contribution of member Mayors and CEOs.

**Mayor Ann Ferguson
President**



The Board

The Board held 6 ordinary bi-monthly meetings, and a Board workshop, during the year. Board Members are generally the Mayor and Chief Executive Officer of each Council. To provide the opportunity for Board Members to gain first hand knowledge of regional issues, meetings are hosted by Member Councils on a rotational basis and were held at Goolwa, Victor Harbor, Mt Barker, Kingscote, Yankalilla and Stirling.

Key Issues acted on by the Board included:

- o Signed Part Two of the regional NRM MOU 'Our Mutual Agreement' between the AMLRNRM Board and the S&HLGA. Part Two is the joint action - operational plan involving Alexandrina Council and the AMLRNRM Board. Supported the launch of the MOU.
- o Continued to work closely with the Adelaide Hills Fleurieu and Kangaroo Island Regional Development Australia Board and with RDA officers to revisit the region road map and infrastructure priorities for the region.
- o Submission to the LGA for input into the progress of the State Government Regional Development Policy.
- o Sourced seed funding from the Department of Environment and Natural Resources for a Regional Integrated Climate Change Vulnerability Assessment.
- o Joined and assisted with the RDA application to the Federal and State Natural Disaster Resilience Program schemes for full funding for a stage one Regional Integrated Climate Change Vulnerability Assessment.
- o Submission and application to the LGA Research and Development Fund for funding for a regional project designed to capture and measure data on transient Population and Migration.
- o Submission to the LGA for contribution funding towards the Dream Australia TV and on-line project to attract skilled workers to regional Councils.
- o Development and launch of the S&HLGA Website.

Regional Consultations and briefings are now coordinated to occur on the day of Board meetings. 22 speakers addressed meetings of the Board and 1 regional forum was held.

The Board has undergone a consultative process to develop the Action Plan for 2011 - 2012.

In consultation with the constituent Councils the Board conducted a review of the S&HLGA Charter and the revised Charter was formally gazetted in August 2011.

S&HLGA Roads Working Party

The Working Party, with membership drawn from directors /managers of technical services of Councils and regional managers and infrastructure planners of the Department of Transport Energy and Infrastructure (now the Department of Planning, Transport and Infrastructure) held 2 meetings for the year to complete the S&HLGA 2020 Transport Plan (Plan) and to make recommendations on regional priorities for the Special Local Roads Program (SLRP). The work of the committee included:

- Co-ordinate the annual review of HDS Australia Pty Ltd's summary assessment and update of the 2020 Transport Plan.
- Co-ordinated and supported the application process of Councils to the SLRP.
- The following projects were recommended, based on the methodology of the Plan and proposed funding under the Special Local Roads Program for 2012 – 2013
 - Bald Hills Road, Stage 3A – District Council of Mt Barker, Requested Grant \$1,200,000
 - Cole Road/Range Road, - District Council of Yankalilla, Requested Grant \$1,060,000

CWMS Group

Following on from the previous year's research and information-briefing meetings the S&HLGA Community Waste Water Management Systems (CWMS) User group has been formally constituted with member establishment levies set comprising a base rate plus a percentage of the number of connections. The value and work of this user group will become apparent over the next year with the introduction of the Water Industry Act 2102 with all the implications for water operators and providers.

Regional Papers and Submissions

The following Papers and Submissions have been prepared on behalf of Member Councils during the course of the year:

- Local Government Association of SA discussion paper on Partnering with Local Government to deliver Regional Outcomes.
- Minister for Fisheries, Hon Gail Gago MP seeking changes to the recreational fishing regulations around recreational jetties.

Task Force and Working Groups

The Executive Officer was a member of the following Task Force and Working Groups during the course of the year:

- SAROC working group to develop the second draft of the LGA Regional Development Discussion Paper – Partnering with Local Government to deliver regional outcomes.
- LGA Local Government Reform fund – Building Capacity in regional Councils.

SAROC

The South Australian Regional Organisation of Councils (SAROC) is an important LGA committee for Country Councils. Membership is drawn from each of the six non-metro Regional Local Government Associations that meets the day before the State Executive Committee of the LGA, and provides an important focus to the key issues affecting country Councils.

The S&HLGA supports the governance process by contributing to agenda items for SAROC meetings, the distribution of Key Outcomes Statements of meetings to S&HLGA Board meetings and collegiate support to prepare submissions on behalf of country Councils that included:

- Provide initial feedback and then assist with the Task Force Group to develop the draft Regional Development and Growing Country Communities policy.
- Recommending and developing policy on expired Marine flares.
- Lobbying for a more balanced & nationally consistent approach to planning, regulation and management of Wind Farms.
- Input into the development and announcement of State Marine Parks.
- Input into the development of a bushfire framework between Councils & CFS as well as formalising linkages between Regional Zone Emergency Management Committees and Regional Bushfire Management Committees

LGA State Executive Committee

S&HLGA President, Mayor Ann Ferguson has represented the Southern and Hills Region at the Local Government Association State Executive Committee meetings as the region's Delegate, and Kangaroo Island Mayor, Jane Bates has acted as proxy delegate.

Resources

The continuation of the capacity building grant from the Local Government Research and Development Scheme has consolidated the capacity of the Executive Officer that has been applied across a range of Association activities during the year.

Part of the additional capacity has supported the administrative processes around the S&HLGA Roads Working Party and the applications to the Local Government Transport Advisory Panel, involvement with SAROC and various reports and submissions throughout the year. The capacity of the region has been significantly enhanced by the development and launch of its new website.

Mr Fred Pedler, Principal of Fred Pedler & Associates, provided Executive Officer services to the Association under a contract services agreement until 31st December 2011.

Mr Graeme Martin, Director of Grange Advisors Pty Ltd has provided Executive Officer services to the Association under a contract services agreement since 1st January 2012.

Acronyms

AMLRNRM.....	Adelaide and Mt Lofty Ranges Natural Resources Management Board
CEO.....	Chief Executive Officer
CWMS.....	Community Wastewater Management Systems
LGA.....	Local Government Association
MOU.....	Memorandum of Understanding
NRM.....	Natural Resources Management
RDA.....	Regional Development Australia
SAROC.....	South Australian Regional Organisation of Councils
S&HLGA.....	Southern and Hills Local Government Association
SLRP.....	Special Local Roads Program

SOUTHERN & HILLS LOCAL GOVERNMENT ASSOCIATION**INDEPENDENT AUDITOR'S REPORT**

To the constituent councils of the Southern & Hills Local Government Association:

We have audited the accompanying financial report, being a special purpose financial report, of the Southern & Hills Local Government Association, which comprises the balance sheet as at 30 June 2012, and the income statement, statement of changes in equity and cash flow statement for the year then ended, a summary of significant accounting policies and other explanatory notes, and the Executive Officer's Statement.

Board's Responsibility of for the Financial Report

The Southern & Hills Local Government Association's Board is responsible for the preparation and fair presentation of the financial report and has determined that the accounting policies described in Note 1 to the financial statements, which form part of the financial report, are appropriate to meet the financial reporting requirements of the Southern & Hills Local Government Association Charter and the constituent councils. The Board's responsibility also includes establishing and maintaining internal controls relevant to the preparation and fair presentation of the financial report that is free from material misstatement, whether due to fraud or error; selecting and applying appropriate accounting policies; and making accounting estimates that are reasonable in the circumstances.

Auditor's Responsibility

Our responsibility is to express an opinion on the financial report based on our audit. No opinion is expressed as to whether the accounting policies used, as described in Note 1, are appropriate to meet the needs of the constituent councils. We conducted our audit in accordance with Australian Auditing Standards. These Auditing Standards require that we comply with relevant ethical requirements relating to audit engagements and plan and perform the audit to obtain reasonable assurance whether the financial report is free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial report. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial report, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the preparation and fair presentation of the financial report in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the company's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by members of the Board, as well as evaluating the overall presentation of the financial report.

The financial report has been prepared for distribution to constituent councils for the purpose of fulfilling the Board's financial reporting requirements under the Charter. We disclaim any assumption of responsibility for any reliance on this report or on the financial report to which it relates to any person other than the constituent councils constituent councils, or for any purpose other than that for which it was prepared.

Our audit did not involve an analysis of the prudence of business decisions made by the Board.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

SOUTHERN & HILLS LOCAL GOVERNMENT ASSOCIATION**INDEPENDENT AUDITOR'S REPORT (CONT.)*****Independence***

In conducting our audit, we have complied with the independence requirements of the Australian professional accounting bodies.

Auditor's Opinion

In our opinion, the financial report presents fairly, in all material respects, the financial position of the Southern & Hills Local Government Association as at 30 June 2012 and its financial performance and its cash flows for the year then ended in accordance with the accounting policies described in Note 1 to the financial statements.

Basis of Accounting

Without modifying our opinion, we draw attention to Note 1(a) to the financial report, which describes the basis of accounting. The financial report has been prepared to assist Southern and Hills Local Government Association to meet the requirements of the Southern and Hills Local Government Association Charter for the purpose of fulfilling the Boards financial reporting responsibilities. As a result, the financial report may not be suitable for another purpose.



HLB Mann Judd
Chartered Accountants
Adelaide

11th September 2012



Trevor Hirth
Partner

11 September , 2012

The Board
Southern & Hills Local Government Association
C/- Mr G Martin
Executive Officer
13 Ringmer Drive
BURNSIDE SA 5066

Dear Board Members

**STATEMENT OF AUDITORS INDEPENDENCE
ANNUAL FINANCIAL STATEMENT FOR THE YEAR ENDED 30 JUNE 2012**

In accordance with Regulation 22(5) Local Government (Financial Management) Regulation 2011 and the Local Government Act 1999, we confirm that, for the audit of the financial statements of Southern and Hills Local Government Association for the year ended 30 June 2012 we have maintained our independence in accordance with the requirements of APES 110 – Code of Ethics for Professional Accountants, Section 290, published by the Accounting Professional and Ethical Standards Board, in accordance with the Local Government Act 1999 and the Local Government (Financial Management) Regulations 2011 made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22(5) Local Government (Financial Management) Regulations 2011.



**TREVOR HIRTH
HLB MANN JUDD**

Dated this

11th day of *September* 2012

SOUTHERN & HILLS LOCAL GOVERNMENT ASSOCIATION

FINANCIAL STATEMENTS

Income Statement for the Year Ending 30th June 2012

	Notes	2012 \$	2011 \$
Income			
Subscriptions	1(f)	89,890	61,803
Operating Grants		35,780	34,537
Investment Income	1(e)	4,357	4,209
Other		0	0
Total Income		<u>130,027</u>	<u>100,549</u>
Expenditure			
Contractual Services	3	106,225	87,946
Finance Charges		1,500	1,225
Other		19,090	8,507
Total Expenditure		<u>126,815</u>	<u>97,678</u>
Surplus (Deficit) from Operations		<u>3,212</u>	<u>2,871</u>

The above Income Statement should be read in conjunction with the accompanying notes

SOUTHERN & HILLS LOCAL GOVERNMENT ASSOCIATION

Statement of Changes in Equity for the Year Ended 30th June 2012

	2012	2011
Notes	\$	\$
Accumulated Surplus		
Balance at beginning of period	46,657	43,786
Net Surplus / (Deficit)	3,212	2,871
	<hr/>	<hr/>
Balance at end of period	49,869	46,657
	<hr/>	<hr/>
Total Equity	49,869	46,657
	<hr/>	<hr/>

The above Statement of Change in Equity should be read in conjunction with the accompanying notes

SOUTHERN & HILLS LOCAL GOVERNMENT ASSOCIATION

Statement of Cash Flows for the Year Ended 30th June 2012

	Notes	2012	2011
		\$	\$
Cash Flows from Operating Activities			
Receipts		144,231	107,320
Payments		(140,237)	(99,806)
Interest Receipts		4,357	4,209
		8,261	11,723
Net Cash Provided by (Used in) Operating Activities		8,261	11,723
Net Increase in Cash Held		8,261	11,723
Cash at the beginning of the reporting period		51,982	40,259
Cash at the end of the reporting period		60,243	51,982

The above Statement of cash Flows should be read in conjunction with the accompanying notes

Reconciliation of Change in Net Assets to Cash from operating activities

	2012
	\$
Net Surplus	3,212
Less	
Net Increase in Debtors	(674)
Add	
Net Increase in Accounts Payable	5,723
	8,261
Net Cash provided by Operating Activities	8,261

Southern & Hills Local Government Association – Financial Statements Year Ended 30th June 2012

1 Significant Accounting Policies

- a This financial report is a special purpose financial report prepared for use by the Association. The Board has determined that the association is not a reporting entity.

The Southern & Hills Local Government Association is a Regional Subsidiary under Section 43 and Schedule 2 Of the Local Government Act 1999. The Constituent Councils are the Adelaide Hills Council, Alexandrina Council, The Barossa Council, Kangaroo Island Council, District Council of Mt Barker, City of Victor Harbor and District Council of Yankalilla.

All funds received and expended by the Association have been included in the financial statements forming part of this financial report.

b Basis of Accounting

This financial report has been prepared in accordance with the following

AASB 110	Events after Balance Sheet Date
AASB 1031	Materiality

No other applicable Accounting Standards, Australian Accounting Interpretations or other authoritative pronouncements of the Australian Accounting Standards Board have been applied.

The financial report has been prepared on an accruals basis and is based on historic costs and does not take into account changing money values, or except where specifically stated, current valuations of non-current assets.

c Non Current Assets and Non Current Liabilities

The Association has no non current assets or non current liabilities.

d Employees

The Association has no employees.

e Investments

Investments are valued at cost. Interest revenues are recognized as they accrue.

f Subscriptions

Clause 7.2 of the Charter of the Association prescribes that subscriptions by Constituent Councils are equal.

Constituent Council Subscription 2012	\$9,270
Constituent Council Subscription 2011	\$8,829

g Cash

For purposes of the statement of cash flows, cash includes cash deposits which are readily convertible to cash on hand and which are used in the cash management function on a day to day basis.

2 Functions / Activities of the Association

- a Revenues and expenses have been attributed to the following functions / activities, descriptions of which are set out in Note 2b.

- b The activities of the Association are categorised into the following broad functions:

Administration: The operation of the Office of the Association and its decision making forums.

Natural Resource Management: The research into and implementation of projects classified under natural resource and environment management.

Transport and Communication: The review and implementation of the S&H 2011 Transport Plan.

Southern & Hills Local Government Association – Financial Statements Year Ended 30th June 2012

Note 2b Functions / Activities of the Southern & Hills Local Government Association

Administration

Year	Revenue			%	Expenses		Surplus (Deficit)
	Grants	Other	Total Revenue		Expenses Total	%	
2012	35,780	69,247	105,027	100.0%	114,737	90.5%	(9,799)
2011	34,537	66,012	100,549	100.0%	89,215	91.3%	11,334

Natural Resource Management

2012	0	25,000	25,000	100.0%	0	0%	25,000
2011	0	0	0	0%	1,713	1.75%	(1,713)

Transport and Communication

2012	0	0	0	0%	12,078	9.5%	(12,078)
2011	0	0	0	0%	6,750	6.9%	(6,750)

Total

2012	35,780	94,247	130,027	100.0%	126,815	100.0%	3,212
2011	34,537	66,012	100,549	100.0%	97,678	100.0%	2,871

3. Contractual Services

Contractual Services involve payments or liabilities for the external provision of services and include (net of GST):

		2012	2011
Consultants:	Fred Pedler & Associates	\$46,575	\$87,946
	Grange Advisors Pty Ltd	\$52,000	\$0
	HDS Australia Pty Ltd	<u>\$7,650</u>	<u>\$0</u>
	Totals	\$106,225	\$87,946

4. Comparison of Budget and Actual Results

	2012		2011	
	Budget \$	Actual \$	Budget \$	Actual \$
Revenue				
Administration	103,597	105,027	98,471	100,549
Natural Resource Management/ Environment	50,000	25,000	0	0
Transport and Communication	6,000	0	6,000	0
Total Revenue	159,597	130,027	104,471	100,549
Expenditure				
Administration	118,256	114,737	103,725	89,215
Natural Resource Management/ Environment	50,000	0	0	1,713
Transport and Communication	13,650	12,078	14,500	6,750
Total Expenditure	181,906	126,815	118,225	97,678

Surplus (Deficit)

(22,309)

3,212

(13,754)

2,871

CERTIFICATION OF FINANCIAL STATEMENTS

We have been authorised by the Southern & Hills Local Government Association to certify the financial statements in their final form. In our opinion:

- o the accompanying financial statements comply with the *Local Government Act 1999, Local Government (Financial Management) Regulations 2011* and Australian Accounting Standards.
- o the financial statements present a true and fair view of the Association's financial position at 30 June 2012 and the results of its operations and cash flows for the financial year.
- o internal controls implemented by the Authority provide a reasonable assurance that the Association's financial records are complete, accurate and reliable and were effective throughout the financial year.
- o the financial statements accurately reflect the Association's accounting and other records.

Dated 30th August 2012



Graeme Martin
EXECUTIVE OFFICER



Mayor Jane Bates
DEPUTY PRESIDENT

CERTIFICATION OF AUDITOR INDEPENDENCE

To the best of our knowledge and belief, we confirm that, for the purpose of the audit of the Southern & Hills Local Government Association for the year ended 30 June 2012, the Association's Auditor, HLB Mann Judd, 169 Fullarton Rd, Adelaide, has maintained its independence in accordance with the requirements of the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 2011* made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22(3) *Local Government (Financial Management) Regulations 2011*.

Dated 30th August 2012



Graeme Martin
EXECUTIVE OFFICER



Mayor Jane Bates
DEPUTY PRESIDENT

SOUTHERN & HILLS LOCAL GOVERNMENT ASSOCIATION
SUMMARY OF ACTUAL ACHIEVEMENTS AGAINST THE KEY ACTION PLAN
JULY 2011 – JUNE 2012

The Business Plan 2009 – 2013 prepared in accordance with Clause 18 of the Charter, and to comply with Clause 24 of Schedule 2 of the Local Government Act 1999, was adopted on 21st August 2009. The Business Plan should be read in conjunction with the Budget 2010 – 2011 and Budget 2011 – 2012 that provides the resources for the Plan.

A Key Actions Plan based on a framework of the Business Plan that incorporates the Key Issues identified by the Councils in a Board Workshop on 1st April 2011 and was adopted by the Board on 15th April 2011. The Key Actions Plan is the framework for review and reporting against the Business Plan.

This report format will facilitate the three reviews required by Clause 18.3 of the Charter to be conducted by the Board during the course of the year. Reviews are to be conducted for the periods ended October, January, March with the final report at the end of June included in the S&HLGA Annual Report.

The Executive Officer will report to Ordinary Board meetings against the following criteria:

1. To keep maintained the business office of the Authority
2. To prepare the Business Plan, Budgets and reports in a timely manner
3. To liaise with Councils, NRM Board and Stakeholders to foster the outcomes of the Business Plan
4. To attend all meetings of the Authority, to prepare agendas, minutes and correspondence as required.

AND against the Performance Planning Development System (PPRADS) Key Performance Objectives (KPO's) and Key Performance Indicators (KPI's)

Business Plan	Action Plan 2011 - 2012		Achievements
Objective	Key Actions	Performance Targets	
<p>1. <i>To provide leadership and advocacy for Member Councils on regional issues.</i></p> <p>2. <i>To promote the Southern & Hills Local Government Association</i></p>	<p>Bi-Monthly Meetings to focus on Local Government issues that support Councils to achieve their Business Plan outcomes by:</p> <ul style="list-style-type: none"> ○ Meetings to include presentations, workshops and forums on Key Issues 	<ul style="list-style-type: none"> ☑ Strategies that give priority to S&HLGA issues ☑ Satisfaction data on the meeting format, speakers 	<ul style="list-style-type: none"> ☑ DPLG have appointed Prue Archer as Liaison Person to this region (later Michael Barry OSLGR) ☑ Feb 2012 – New agenda template created ☑ March 2012 – New website development commenced. ☑ RDA/S&HLGA submission for funding to complete a Regional Climate Change Vulnerability Assessment. ☑ Guest Speakers have addressed following: <ul style="list-style-type: none"> ○ DPLG 30 Year Plan and Regional Planning ○ LGA regions Policy and Regional Action Plan development ○ Native Vegetation ○ Murray Darling Basin Draft Plan ○ DPTI Regional Planning Team ○ Attracting skilled staff to the region
			<ul style="list-style-type: none"> ☑ April – Performance Review Panel appointed. Draft documents and timelines approved ☑ Sep / Oct – EOs Committee implements process and makes recommendation to the Board ☑ Dec – New EO appointed
	<p>To provide sound financial management and manage resources effectively</p>	<ul style="list-style-type: none"> ☑ To prepare Business Plan and Budget and review as required 	<ul style="list-style-type: none"> ☑ April – Budget 2011 – 2012 Draft approved for consultation. ☑ June – Action Plan and Budget approved ☑ Sep – First Quarter review report ☑ Dec – First half review ☑ April 2012 – Draft 2012 – 2013 Budget distributed ☑ June – New Budget approved
	<ul style="list-style-type: none"> ○ Meeting Steering Group including President and EO to plan meeting formats and items ○ CEO's to inform EO of issues for each meeting 	<ul style="list-style-type: none"> ☑ Formation of meeting steering group and its effectiveness 	<ul style="list-style-type: none"> ☑ President and EO hold planning meeting monthly ☑ President and EO planning meetings held jointly with RDA CEO

Business Plan	Action Plan 2011 - 2012		Achievements
Objective	Key Actions	Performance Targets	
	<ul style="list-style-type: none"> ○ Regional issues to be raised with LGA through SAROC 	<ul style="list-style-type: none"> ☑ Number of issues raised with LGA / SAROC / Agencies 	<ul style="list-style-type: none"> ☑ May – Waiver of EPA penalties for CWMS ponds discharge to protect infrastructure prior to winter. ☑ June 2012 – Contribution from LGA towards Dream Australia project to attract skilled staff to LG positions within the region.
<p>3. <i>To support sustainable development in the region</i></p> <p>4. <i>To improve infrastructure to meet the communities needs.</i></p>	In co-operation with adjoining regions support the adoption of the Regional NRM MOU	<ul style="list-style-type: none"> ☑ Signing of regional MOU in co-operation with adjoining regions 	<ul style="list-style-type: none"> ☑ May – Launch of the NRM MOU (Our Mutual Agreement) by AMLRNRM Board ☑ Sep – NRM Board Progress Report on NRM MOU implementation. ☑ March 2012- signing of Joint action plan to support the MOU (Alexandrina Council and AMLR NRM Board)
		<ul style="list-style-type: none"> ☑ Establishment of GAP Forum 	<ul style="list-style-type: none"> ☑ April – LGA GM endorsed development of Regional Development and Supporting Country SA policy and strategies. ☑ June – Adoption of submission to LGA for the policy to include advocating for the peri urban councils regarding the 30 Year Plan for Greater Adelaide. ☑ Sep – LGA holds GAP Implementation forum for Peri Urban Councils
	Explore (with the LGA) opportunities to participate in the Local Government Reform Fund projects to be facilitated by the LGA	<ul style="list-style-type: none"> ☑ Local Government Reform Fund projects facilitated in the region 	<ul style="list-style-type: none"> ☑ March 2012 – EO appointed to LGA working group to advise on future funding allocations of the LG reform fund.
	Implement the recommendations of the S&HLGA 2020 Transport Plan.	<ul style="list-style-type: none"> ☑ Implementation of 2020 Transport Plan 	<ul style="list-style-type: none"> ☑ August - 3 Councils submit 16 Road projects for assessment for inclusion in the 2012 Roads Database ☑ Sep – Nominated road projects forwarded to HDS for assessment and prioritisation under the 2020 Transport Plan policy. ☑ April 2012 – RWP review of the 2020 Transport Plan 2011 Roads database ☑ April 2012 – S&HLGA Board approval of priority projects for grant submission to 2012-13 LGTAP

Business Plan	Action Plan 2011 - 2012		Achievements
<i>Objective</i>	Key Actions	Performance Targets	
5. <i>To strengthen the capacity of the Association to meet its service obligations.</i>	The Executive Officer to work with the Council CEO's, RDA and the LGA to explore identified opportunities to share resources that will build capacity in the region and its networks by establishing Task Group/s		<input checked="" type="checkbox"/> RDA CEO attends Board meetings. <input checked="" type="checkbox"/> RDA CEO attends monthly planning meetings with EO and President <input checked="" type="checkbox"/> RDA/S&HLGA partner submission for Regional Climate change vulnerability assessment
	Review the 'Fleurieu Councils - Working Together For Stronger Communities Project Proposal'	<input checked="" type="checkbox"/> Formation of Shared Services Task Group and the implementation of shared services	<input checked="" type="checkbox"/> Sep – CWMS Information Day. Support to establish a CWMS User Group <input checked="" type="checkbox"/> Dec – CWMS User group established
	Explore the opportunities of restructuring regional tourism delivery	<input checked="" type="checkbox"/> Review of regional tourism delivery	

**Southern & Hills Local Government Association
Past Presidents and Secretaries / Executive Officers**

Years	President	Council	Secretary / EO
2011 - 2012	Mayor Ann Ferguson	DC Mount Barker	Fred Pedler ^d Graeme Martin ^e
2010 - 2011	Mayor Ann Ferguson ^c Mayor Brian Hurn OAM	DC Mount Barker The Barossa Council	Fred Pedler ^b
2009 - 2010	Mayor Brian Hurn OAM	The Barossa Council	Fred Pedler ^b
2008 - 2009	Mayor Brian Hurn OAM	The Barossa Council	Fred Pedler ^b
2007 - 2008	Mayor Brian Hurn OAM	The Barossa Council	Fred Pedler ^b
2006 - 2007	Mayor Brian Hurn OAM	The Barossa Council	Fred Pedler ^b
2005 - 2006	Mayor Brian Hurn OAM	The Barossa Council	Fred Pedler ^b
2004 - 2005	Mayor Kym McHugh	Alexandrina Council	Fred Pedler ^b
2003 - 2004	Mayor Kym McHugh	Alexandrina Council	Fred Pedler ^b
2002 - 2003	Mayor John Crompton ^a	City of Victor Harbor	Fred Pedler ^b
2001 - 2002	Mayor John Crompton	City of Victor Harbor	Fred Pedler ^b
1999 - 2000	Mayor Bernie Eglinton APM	DC Mt Barker	Fred Pedler ^b
1998 - 1999	Mayor Bernie Eglinton APM	DC Mt Barker	Dean Gollan
1997 - 1998	Mayor Janice Kelly	Kangaroo Island Council	Barry Hurst
1996 - 1997	Mayor Janice Kelly	Kangaroo Island Council	Barry Hurst
1995 - 1996	Mayor Anita Aspinall	DC Stirling	Peter Vlatko
1993 - 1994	Cr GR Mayfield	DC Yankalilla	Malcolm Davis
1991 - 1992	Mayor Val Ball	DC Strathalbyn	John Coombe
1989 - 1990	Cr Val Bonython	DC East Torrens	Eric March
1987 - 1988	Cr PD Secker	DC Mt Barker	Dean Gollan
1985 - 1986	Mayor Leon O'Driscoll	DC Strathalbyn	Vernon Cotton
1984 - 1985	Cr CA Phieffer	DC Onkaparinga	David Seaman
1982 - 1983	Cr Brian Pym	DC Mt Pleasant	Adrian Hamiester
1980 - 1981	Cr Roy Galpin	DC Port Elliot and Goolwa	Ron Wellington
1979	Mayor M Checker	DC Gumeracha	Malcolm Anderson
1978	Mayor M Checker	DC Gumeracha	John Grosvenor
1976 - 1977	Mayor A Davidson	DC Strathalbyn	Vernon Cotton
1975	Cr Ray Orr	DC Mt Barker	Reginald Walters
1974	Cr L Hughes	DC Meadows	Wally Richards

1969-1973 No minutes available

30th July 1969 First Constitution for S&HLGA Adopted

Attendance register maintained for annual and half yearly conferences from 1968 to 1990

^a Until 12th May 2003

^b Executive Officer

^c From February 2011

^d To December 2011

^e From January 2012