


Annual Report

2021/2022



District Council of
YANKALILLA



Pursuant to Section 131 of the Local Government Act 1999 Council must, on or before 30 November each year, prepare and adopt an Annual Report relating to the operations of the Council for the financial year ending on the preceding 30 June.

This document presents the Annual Report for the District Council of Yankalilla for the 2021/2022 financial year.

Image front: Ryan Formosa Photography

Table of Contents

Overview	4
Council Members	5
Council	6
Committees	7
External Groups	10
Subsidiaries	10
Governance.....	11
Administration	14
Performance	15
Compliance	20
Delivering our Strategic Plan	21
Appendix A - Financial Management.....	42
Appendix B - Fleurieu Regional Waste Authority (FRWA) Annual Report.....	95
Appendix C - Southern & Hills Local Government Association (S&HLGA) Annual Report.....	153

Overview

The District Council of Yankalilla is one hour from Adelaide and stewards some 750 square kms of South Australia's glorious Fleurieu Peninsula. Nature is supreme in this part of the world. From the high rainfall dairy country of Parawa to lush pine forests and pristine conservation parks, there are more than 600kms of roadways to explore. We have 2,700kms of seasonal and permanent watercourses, 80kms of rugged coastline where the hills meet the sea, and our rivers run into the cooling waters of Gulf St Vincent and Backstairs Passage. With 25kms of clean sandy beaches, it's no wonder that around 6,300 people choose to call this place home – farmers, artists, retirees and many thousands more weekend residents and seasonal holiday-makers.

Due to its high rainfall, productive soils and attractive landscape, the southern Fleurieu region has a long history of both Indigenous and European settlement. Indigenous people, who are the traditional owners of the land, first inhabited much of the District Council of Yankalilla.

Many names in the district, including the townships of Yankalilla, Carrickalinga and Myponga, originate from the Kaurna language. The Kaurna, Ngarrindjeri and Ramindjeri peoples all have active native title claims pursuant to the

Native Title Act under assessment, and Council is actively participating in their resolution whilst also embarking on a reconciliation action plan.

The area was settled by Europeans in the early 1830s and was identified as a possible location for South Australia's capital city. The township of Yankalilla was established in 1839 and officially proclaimed in 1854. The district was a productive agricultural area in the early years of European settlement, providing livestock, grain and flour for the colony.

The 2020 Census (conducted by the Australian Bureau of Statistics) identified the estimated resident population of the district to be 6,313 people. Since 2021, the population has grown by 3.09%. Population growth in Regional SA was 0.64%.

A significant part-time population, many of whom own holiday homes within our area, are not officially counted. More than 58 percent of dwellings in the district were listed as unoccupied at the time of the 2020 census. During peak holiday periods, population numbers swell considerably as part-time residents and visitors make use of holiday homes and tourist accommodation.

Council Members

During 2021/2022, Council comprised of nine councillors representing two wards. Light Ward had five councillors to represent the townships of Yankalilla, Normanville and Carrickalinga, approximately 60 percent of the district's population. Field Ward had four councillors to

represent the remaining rural and coastal residents and ratepayers. The nine councillors collectively elect one of themselves as the Mayor.

Councillor Simon Rothwell was elected Mayor and Councillor Leon Zarins elected as Deputy Mayor.

FIELD WARD



Mayor
Simon Rothwell



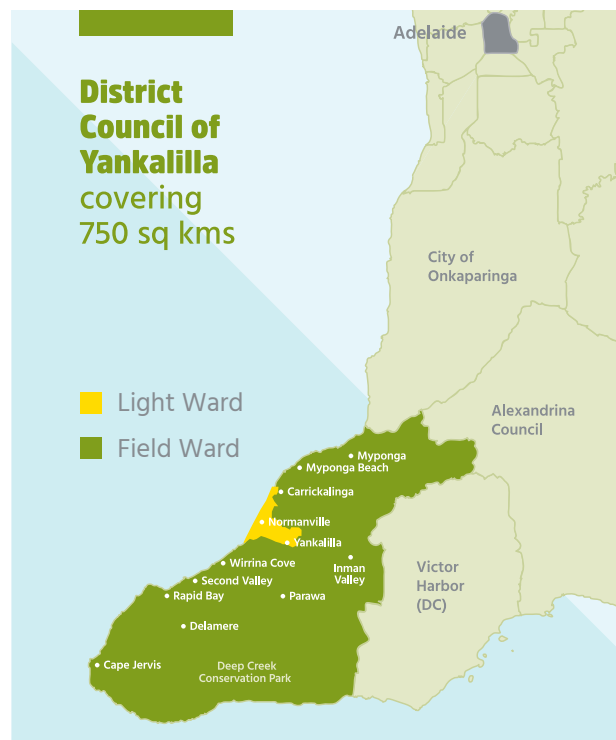
Deputy Mayor
Leon Zarins



Councillor
David Olsson



Councillor
Peter O'Neil



LIGHT WARD



Councillor
Alistair Christie



Councillor
Davina Quirke



Councillor
Glen Rowlands



Councillor
Bruce Spilsbury



Councillor
Bill Verwey

Council

Council Process

The District Council of Yankalilla delivers a vast range of services and it is important that those services respond to the needs of the community. The Mayor and Councillors act as the democratic link between the Council administration and the community it serves, to make sure residents and ratepayers' voices are heard.

All major policy decisions are made by elected Councillors, who then delegate the day-to-day running of the Council to its administration, led by the Chief Executive Officer. It is the administration's job to turn the councillors' decisions regarding the Council's policies and priorities into actions and outcomes.

Council Meetings

Council meetings were held on the third Tuesday of each month at 4pm and were open to the public. During each meeting, time was set aside for Deputations where ratepayers, residents and others may address Council.

Special meetings are called as needed to address urgent matters before the next ordinary meeting of Council. Special meetings are also open to the public.

Notices of meetings and agendas for those meetings are available for public viewing at the Council office or on Council's website, three clear days before each meeting date.

Minutes of all public meetings are also available at the Council office and on Council's website, from 5 clear days after the meeting date.

Representation

State legislation requires Council to review its electoral representation at least once every eight years. The last review for the district was completed in March 2017, resulting in the retention of the current structure of Council and a minor re-alignment between Light and Field to achieve an equitable number of electors per Councillor.

The next scheduled Representation Review will be undertaken in 2024.

Council's representation quota is currently 508 (the amount ascertained by dividing the number of electors for the area of the Council by the number of members who constitute the Council). Details of the quota of electors per Councillor, and a comparison with other South Australian councils of a similar size, appear in the table below.

Council	No. of Electors	Mayor or Chairperson	No. of Councillors	No. of Wards	Quota
Barunga West	2046	Chairperson	9	1	227
Ceduna	2124	Mayor	9	1	236
Goyder	3119	Chairperson	7	4	445
Kangaroo Island	3617	Mayor	10	1	361
Kingston	1896	Mayor	8	1	237
Lower Eyre Peninsula	3940	Chairperson	7	1	562
Mount Remarkable	2196	Chairperson	7	2	313
Peterborough	1236	Mayor	9	1	137
Southern Mallee	1339	Chairperson	7	1	191
Tumby Bay	2105	Mayor	7	1	300
Yankalilla	4576	Chairperson	9	2	508

Committees

Council Committees are created under Section 41 of the *Local Government Act 1999*, except for the Council Assessment Panel which is established under Section 83 of the *Planning, Development and Infrastructure Act 2016*.

Council may establish committees to:

- Assist Council in the performance of its functions
- Inquire into, and report to Council on, matters within the ambit of Council's responsibilities
- Provide advice to Council
- Exercise, perform or discharge delegated powers, functions or duties.

When establishing a committee, Council must determine the reporting and accountability requirements for the Committee.

Due to works being undertaken at 1 Charles Street Yankalilla in 2022, meetings were held at various locations throughout the District.



Yankalilla Green Space

Fleurieu Regional Assessment Panel

The Fleurieu Regional Assessment Panel (FRAP) commenced operating in August 2020, replacing the former Council Assessment Panel (CAP). The FRAP was established as an extension of the shared services agreement between Alexandrina Council and the District Council of Yankalilla. The establishment of the FRAP has provided savings for both constituent councils.

The FRAP was initially established to make decisions on complex development applications as a mandated delegate of each Council. However, when the Planning, Development and Infrastructure (PDI) Act 2016 commenced in full on 19 March 2021, the FRAP became a relevant authority in its own right where legislation made it directly responsible for all development applications that require public notification under the PDI Act. The FRAP has since delegated the power to determine notified development applications that did not receive any opposing representations to staff (via the Panel's Assessment Manager). As such, the FRAP only determines applications that are required to be notified and where representations have been received opposing the development.

- Eleven (11) FRAP meetings were held during the 2021/2022 reporting period
- thirty-seven (37) Development Applications were determined
- thirty-one (31) applications were approved
- two (2) applications deferred
- four (4) applications refused

The 2021/2022 reporting period saw a significant increase compared to the sixteen (16) Development Applications determined in the previous reporting period.

The FRAP held eleven (11) meetings during the 2021/2022 reporting period. A list of the number of meetings attended by each Panel Member is provided below.

Thirty-three (33) of the applications were determined in accordance with the staff recommendation. Of the applications presented to the FRAP for consideration, twenty-two (22) related to properties in Alexandrina Council and fifteen (15) related to properties within the District Council of Yankalilla.

Only one (1) decision of the FRAP was appealed to the Environment, Resources and Development (ERD) Court however, this matter was settled by compromise without the need for a Hearing.

Name	Position	Allowance per Meeting	Attendance
John Hodgson	Independent Presiding Member	\$550.00	11 Meetings
Sue Giles	Independent Member	\$400.00	10 Meetings
Kate Shierlaw	Independent Member	\$400.00	7 Meetings
Ross Bateup	Independent Member	\$400.00	10 Meetings
Michael Doherty	Deputy Independent Member	\$400.00	2 Meetings
Cr. Craig Maidment	Deputy Elected Member Representative (Alexandrina Council) (Jan 2021 – Current)	\$400.00	10 Meetings
Cr. Peter O'Neil	Elected Member Representative (District Council of Yankalilla)	\$400.00	1 Meeting

Note - Cr. O'Neil and Cr. Maidment serve 12 month terms interchanging in August

Council has established the following committees under Section 41 of the Local Government Act 1999:

Audit Committee

Required by legislation, Audit Committees are part of the financial reporting framework of Council and oversee and monitor the management of the financial reporting process.

In 2021/2022 the Audit Committee met four (4) times.

Membership comprises of two elected members; an independent presiding officer and two (2) independent members as follows:

Name	Position	Allowance per Meeting	Attendance
Christine Hahn	Independent Presiding Member	\$550.00 until March 2022 then \$800	4 Meetings
David Panter	Independent Member	\$450.00	4 Meetings
Claudia Goldsmith	Independent Member	\$450.00	4 Meetings
Simon Rothwell	Mayor	Nil	3 Meetings
Bruce Spilsbury	Councillor	Nil	3 Meetings

Strategic Planning and Development Policy Committee

Council established this committee in November 2018 following the Local Government Elections to replace the previously named Strategic Directions Committee. Membership comprises all elected members, without any additional allowances and its role includes:

- developing plans and budgets for implementation of Council's goals
- community consultation
- developing policies to support Council in achieving its goals
- advocating on behalf of Council to gain support from other levels of government
- advising Council on matters that will affect its ability to achieve its goals
- providing advice to Council on all aspects of its planning obligations in accordance with Section 101A of the *Development Act 1993*.

The committee did not meet during 2021/2022.

Chief Executive Performance and Remuneration Review Committee

The committee consists of four members to review the performance and remuneration of the Chief Executive Officer and make recommendations to Council. The committee meets on an as needed basis. In 2021/2022 the committee met on two occasions.

The committee consisted of the following members:

Name	Position	Allowance per Meeting	Attendance
Simon Rothwell	Mayor	Nil	2
David Olsson	Councillor	Nil	2
Davina Quirke	Councillor	Nil	1
Leon Zarins	Deputy Mayor	Nil	1

All Section 41 committee meetings are open to the public, except when a committee determines an item must be dealt with 'in confidence'.

Future dates of the committee meetings are listed on Council's website, where the agendas and minutes are also published.



Village Green

External Groups

Council participates in several state and regional committees, boards and associations whose operations add value to the district. One or more councillors or staff represent the Council within these groups.

In 2021/2022 Council was a member of or had representation on:

- Adelaide Hills, Fleurieu and Kangaroo Island Regional Development Australia
- Fleurieu Peninsula Tourism
- LG Professionals SA
- Local Government Association of SA
- Southern & Hills Local Government Association
- Fleurieu Regional Waste Authority
- Fleurieu Regional Community Services Advisory Committee

Subsidiaries

Two of the above groups are formal council subsidiaries, established under Section 43 of the *Local Government Act*.

Fleurieu Regional Waste Authority



FLEURIEU REGIONAL
WASTE AUTHORITY

The Fleurieu Regional Waste Authority (FRWA) is an authority formed by the member councils of the Fleurieu Peninsula in South Australia to manage their waste and recycling.

FRWA is responsible for each council's waste operations, including kerbside collection of waste and operation of their waste and recycling depots. FRWA is a fine example of local governments working together to achieve efficiencies across boundaries.

In 2021/2022 Council was represented on the Authority by Councillor, Alistair Christie and Chief Operations Officer, Andy Baker.

The Fleurieu Regional Waste Authority Annual Report for 2021/2022 is attached at Appendix B.

Members of the Authority are:



Southern & Hills Local Government Association



The Southern & Hills Local Government Association (S&HLGA) was established to improve the wellbeing of the region and its community. The S&HLGA undertakes a regional coordinating, representational, advocating and marketing role on behalf of its member councils.

In 2021/2022 Council was represented on the board by Mayor Simon Rothwell and the Chief Executive Officer.

The S&HLGA Annual Report for 2021/2022 is attached at Appendix C.

Members of the Association are:



Governance

Councillor and Committee support allowances

All Councillors receive a general allowance to compensate them for time spent in meetings and on Council business. The annual amounts are set by an independent remuneration tribunal, are indexed to the Consumer Price Index, and are paid monthly in advance.

The 2021/2022 provided allowances were as follows:

Postition	The 2021/2022 allowances provided were as follows
Mayor	\$ 42,281.00
Deputy Mayor	\$ 15,471.46
Councillor	\$ 10,570.25

In addition, Councillors may claim reimbursement of travel, internet, telephone and some other expenses, incurred within the Council area.

Full details of the Council policy on allowances and benefits are available on Council's website. A register of elected member allowances, benefits and reimbursements may be viewed at the Council office.

Freedom of Information Requests

Requests for information that are not generally readily available to the public will be considered in accordance with the Freedom of Information Act 1991. Under this legislation the application fee must be forwarded with the completed request form unless the applicant is granted a fee exemption. The fees are set by the State Government and are reviewed each year.

Members of the public may apply under Freedom of Information (FOI) for access to the Council's documents concerning his or her personal affairs and for amendment of those records. The application form can be obtained from the Council office or downloaded from Council's website. Freedom of Information request forms and a list of fees and charges applicable to requests are available from the Council office. The form and the list of charges can also be downloaded from Council's website at www.yankalilla.sa.gov.au or from the State Records website at www.archives.sa.gov.au

Freedom of Information enquiries and requests should be addressed to: Freedom of Information Officer, District Council of Yankalilla, PO Box 9, Yankalilla 5203. Applicants will receive a response as soon as possible and within the statutory 30 calendar days of Council receiving the properly completed FOI request form together with the application and search fees.

During 2021/2022, Council processed seven (7) Freedom of Information requests and provided its annual return to State Records.

Internal Review

A person who may be aggrieved by a Council decision can request an internal review of the decision in accordance with Section 270 of the Local Government Act, 1999. During 2021/2022 Council received one application.

Members of the public may also lodge a complaint with the Ombudsman's Office. These are reported by the Ombudsman.

Council meetings held in confidence

The Council holds regular meetings throughout the year and some matters, due to their nature, may be closed to the public and considered in confidence as required by Schedule 4 of the *Local Government Act, 1999 and the Local Government (General) Regulation 22 A*.

The figures below include confidentiality orders from Council, Special Council and all Council Committees for 2021/2022.

Topic	Number
Section 90(2) Orders to go into confidence	16
Section 90(3) Grounds under which orders were made	
90(3)(a) Personal Affairs	4
90(3)(d) Commercial Nature	8
90(3)(h) Legal Advice	3
90(3)(i) Litigation	2
90(3)(o) Award Recipient	1
Section 91(7) Orders made to keep documents or information confidential	15

List of Mandatory Policies, Codes, Procedures and Registers (Local Government Act, 1999) Codes

- Code of Conduct – Council Members
- Code of Conduct – Council Employees
- Code of Practice – Meetings and Documents – Access and Procedures

Policies

- Prudential Management
- Procurement
- Sale & Disposal Council Land and Other Assets
- Public Consultation
- Elected Members' Training and Development
- Internal Financial Controls
- Road Naming

- Order Making
- Review of Decisions
- Caretaker

Procedures

- Internal Review of Council Decisions (Section 270) Procedure
- Council Member Code of Conduct Complaint Handling Procedure
- Request for Service Procedure

Registers

- By-laws
- Community Land
- Delegations
- Fees and Charges (list of)
- Public Roads
- Rates Assessment Record
- Register of Interests – Elected Members, Audit Committee and CAP Independent Members
- Register of Allowances and Benefits – Elected Members
- Register of Remuneration, Salaries and Benefits – Employees
- Register of Interests – Employees

Local Government (Elections) Act, 1999

- Caretaker Policy
- Register of Campaign Donations Returns

Dog and Cat Management Act, 1995 (1.7.2017)

- Register of Dogs and Cats now with DACO (Dog and Cats Online)

National Competition Policy

It is an obligation under the Clause 7 Statement on the Application of Competition Principles to Local Government and under the Competition Principles Agreement for each Council to include in its Annual Report certain relevant information as follows: Council has not commenced or ceased any significant business activity as defined by the Clause 7 statement during this financial year. No complaints were received during 2021/2022.

By-laws currently gazetted:

The District Council of Yankalilla by-laws were gazetted in the SA Gazette and expire 25 December 2023. Council's by-laws are as follows:

- Permits and Penalties
- Local Government Land
- Roads
- Moveable Signs
- Dogs
- Nuisance Caused by Building Sites.
- Foreshore
- Cats (expires 1 January 2026)

Training and development activities for members of the Council

The District Council of Yankalilla is committed to providing training and development for Elected Members. Training helps ensure Council has accountability and transparency. It assists Council in remaining compliant with all relevant legislation, standards and codes. To broaden their knowledge and skills, Elected Members have the opportunity to attend training sessions, workshops and conferences throughout the year.

Twelve Elected Member Forums were held throughout the year and these were open to the public. Opportunities were also available to attend training sessions provided by the Local Government Association.



Canola field Hay Flat

Administration

Senior Leadership Team

In 2021/2022 Council's Senior Leadership Team had a change in the Chief Executive Officer (CEO) role. The outgoing CEO, Nigel Morris, was replaced by interim CEO Kate O'Neill. In June 2022 Council appointed Nathan Cunningham as the successful CEO. The Senior Leadership Team comprised of four senior managers.

The CEO is employed on a performance-based contract negotiated with Council. The salary package consists of a cash component along with private use of a vehicle, superannuation, internet and phone.

The Chief Operating Officer & the Chief Financial Officer were employed on performance-based contracts. Their packages also included an option of a private use of a vehicle along with internet and phone reimbursements.

The Group Manager Economic, Tourism & Community and the Manager Communications & Engagement were employed under the South Australian Municipal Salaried Officers Award. The Group Manager Economic, Tourism & Community's package includes private use of a vehicle.

Council's publicly available register of salaries and allowances contains full details.

The Senior Leadership Team and other relevant officers have delegated authority to make operational decisions to administer Council policies. Council Officers also formulate policy options and recommendations for Council determination.

Customer Service

The Customer Contact and Information Management team have had another busy year delivering a variety of services to the community and to the various departments within council.

COVID-19 protocols have remained and changed in line with government directions. Screens will remain at the civic centre and we continue to be a distribution point for single use masks.

The temporary closure of the Council office saw a move to the Fleurieu Coast Visitor Centre for 3 months. Whilst the move came with its challenges, the customer service team adapted and ensured all involved, including customers, staff and volunteers, had a positive experience. With more teams working from the same site, we took advantage of the opportunity to develop closer working relationships across our teams. The temporary relocation also had a silver lining. In some cases, customers who came to the Fleurieu Coast Visitor Centre for face to face Council service were visiting the centre for the first time. They were able to browse the retail selections on offer.

Within 2021/2022 the team received more than 1,500 customer service requests which were allocated to the appropriate departments for a response or action. They also received 14,620 phone calls - an increase of 4,370 calls compared to the previous year.

The team was involved in the roll out of a new phone system which has helped with data collection and a more streamlined service for our customers.

We supported customers with dog and cat registrations and renewals and those in the community who qualified for an exceptional circumstances bin were assisted with their applications.

Our new resident's packs are printed in house and are very popular with those new to our District, providing information about our region and available services.

The Customer Contact and Information Management team have, as always, responded to customers' requests and feedback in a positive and professional manner and provided excellent customer service in what has been a challenging year for council.

Equal Employment Opportunity

Council continued to run an equal employment opportunity program.

Performance

Yankalilla Council Transport Service



Yankalilla Council Transport Service

Funded by the Federal Government and the District Council of Yankalilla, the Commonwealth Home Support Program (CHSP) provides transport services that support older people to stay independent in their homes and communities for longer. Yankalilla Transport Service is a registered Aged Care provider and transport is provided for attending medical appointments and for wellbeing and re-ablement activities.

The wellbeing service has been used for trips to visit people in hospital, nursing homes, family near Adelaide, to lodge insurance claims, pick up and drop off cars for repair, shopping and legal appointments.

The team continue to see an increase in demand. With five (5) vehicles provided by the programme, we continue to require the use of a pool car and private vehicles on occasions.

This has allowed us to fulfill 99% of requested trips. However, the drop in the number of Volunteer Drivers has resulted in an increase in drives for staff. This increase has been funded by the Department of Health.

Due to the added COVID-19 vehicle demands, such as regular cleaning, the additional drives due to limited numbers per car, personal protection equipment and reduced number of volunteers, the team applied for Federal Government Emergency support for COVID-19 Funding and received \$19,548, which fully covered our additional staff hours and vehicle costs.

The team also applied for and received a "Fuel Price" one off funding to assist with the rising fuel costs of 30c per litre for March to June 2022.

Drive details and statistics for 2021/2022 show:

- 424 active clients registered with an average age of 80 years
- 33 dedicated volunteer drivers
- 400 of our clients registered on My Aged Care
- 185,644 km were travelled (15% increase on last year (160,888 km))
- 2,310 clients transported
- 1,921 return individual trips and average of 45 passengers per week
- 4,970 service deliveries (drop off & pickups) provided
- record high of 495 service deliveries provided in one month (May)

Of the 1,921 trips, 684 were to Victor Harbor, 231 trips to the Flinders Medical Centre, 154 trips to Adelaide city and surrounds, 575 trips to the local agencies, 162 times to Noarlunga Hospital and 115 to other places (Morphett Vale, McLaren Vale & Seaford).

Yankalilla Community Library



New Library under construction

2022 saw the commencement of the new Library build which resulted in the Library Service and the Centre being closed to the public from late February 2022. The Library Service closed off its collection to the State and became solely reliant on the collections of the One Card Network to support the needs of our local community including our Home Library recipients.

From late February, the Library relocated to the Council Offices and offered modified services including collect and return requested items, Tech@ the Library program and continuity of Home Library services. The Library continued to receive and store our returning items and purchase and process new stock.

In late March, when the Council Offices closed, a further relocation saw the Library's modified services relocated to the Fleurieu Coast Visitors Centre at 163 Main South Road.

Despite our modified services delivered from temporary locations, the Library welcomed 20,571 visitors for 2021/2022 and lent 27,476 items. The Library continued to actively participate in the One Card Library Network sending and receiving 25,429 items around the State.

In 2021/2022 the Library supported the community during the COVID-19 pandemic as a free mask distribution point. Staff helped customers with QR codes on their devices and with accessing SA Health and SAPOL COVID-19 related information as well as assisting The Centre room hirers with COVID-safe planning.

A strategic objective of the Library Service is to continue to strive for collection improvement supporting literacy, life-long learning and reading for enjoyment. Through a combination of diligent and professional collection management and customer involvement, the collection turnover rate has increased from 1.5 in 2014 to 12.39 in June 2022 now exceeding that of the State turnover. More than 7,000 online audio and e-books were lent which is an increase of almost 50% since 2018/2019.

Despite closures and restrictions of social distancing, the Library continued to develop strong formal and informal partnerships with community groups, service providers, Government and Not for Profit Agencies. The Library's program and events schedule delivered 212 programs with 822 people attending.

Digital Literacy continues to be a focus for the Library Service. Library staff provided day to day tech support such as basic computing skills, scanning, copying and mobile print as well as how to access devices, wi-fi, information, digital resources and government services. The Library supported Tech @ the Library and Tech Savvy Seniors Programs to deliver sixty-six (66) one on one tech support sessions for the community.

The Library expanded its early literacy and science, technology, engineering and mathematics (STEM) programming at Yankalilla and Rapid Bay Primary Schools to develop a new integrated STEM and Storytime Program called "Sprouts". The Library delivered 47 Sprouts sessions to 378 children and their families.

The Home Library Service delivered over 1,000 items and played a significant role in reducing the social isolation for these customers.

Library volunteers contributed almost 500 hours of support for day-to-day operations, children and adult programming, technology assistance as well as the Home Library Service.

The Centre



The Centre

The Centre is situated at 181 Main South Road and is co-located with the Library. The Library staff have responsibility for building operations and room hire. The Centre meeting rooms hosted a wide range of community partners as well as regular and occasional service providers such as:

- Government and Not for Profit Agencies
- Community Support Groups
- Fleurieu Families
- Fleurieu Refugee Support Group
- Books & Words Group
- Youth & Community Group meetings
- Service Clubs
- Child & Youth Health Agency
- Community Workshops
- Business support services
- Small business providers.

Fleurieu Coast Visitor Centre (FCVC)



Fleurieu Coast Visitor Centre

The Fleurieu Coast Visitor Centre welcomed 6,943 guests through its doors during the 2021/2022 financial year and responded to 5,739 emails, phone calls and social media enquiries.

COVID-19 is still causing substantial problems in the tourism industry, but we are seeing some encouraging rises in both interstate and international visitors. There has been a notable increase in interstate visitors of 28.3% compared to the 2021/2022 financial year and international visitors up by 240%, although the sample size is under 100.

Although the Fleurieu Festival was not run this financial year, our team played a key part in the March edition of the Festival of Nature, serving as the festival's booking hub. The team also participated in the SA History Festival which provided a booking platform for over ten (10) local events, as well as support for the program through social media integration, event delivery assistance, and hiring equipment services.

Furthermore, the Fleurieu Coast Kids Community Market held three markets within the Museum, bringing 250 to 350 visitors per event.

The team is grateful for the opportunity to educate our community about tourism and how the Fleurieu Coast Visitor Centre is here to help.

Finally, our team received the award for "South Australia's Best VIC for 2022" during the financial year 2021/2022. This award recognises the ongoing efforts of all staff members in improving our service delivery in person, over the phone, and online. By winning this award, the team receives a mentoring package from South Australian Tourism Commission (SATC) to help develop an area of our business where we need assistance. This is an excellent opportunity for the Fleurieu Coast Visitor Centre to streamline or develop a long-held vision.

Looking ahead, we will continue to provide a dependable and customer-focused service while also strengthening our relationships with community, business, and tourist operators.

Jetty Caravan Park Normanville



Jetty Caravan Park Development

While it has been operating, Big4 Normanville Jetty Holiday Park's (formerly known as Jetty Caravan Park Normanville) occupancy has remained consistent. There has been some impact of the redevelopment in relation to closures and access to the park but the team looks forward to opening towards the end of the 2022 calendar year.

We are preparing to "onboard" BIG4 as the park's marketing arm, and we anticipate tremendous growth as a result of marketing, new cabin construction, and park improvements. The guest experience officers are receiving a lot of interest registrations for the new cabins, and we anticipate a busy and prosperous Holiday Park.

2021/2022	Number	Available Nights	Actual Nights Stay	Average Occupancy Rate
One Bedroom Cabin	8	2,359	1,711	73%
Two Bedroom Cabin	6	1,727	1,291	75%
Ensuites	4	1,435	794	55%
Powered Sites Small	21	5,720	2,241	39%
Powered Sites Large	73	18,781	10,143	54%
Unpowered Sites	7	1,906	578	30%

Coastal Conservation

The Coastal Conservation Officer has continued to improve biodiversity and protect areas with high conservation values by implementing the priority actions of the Southern Fleurieu Coastal Action Plan. This regional coastal conservation role is supported by Green Adelaide and hosted by the District Council of Yankalilla.

The Glossy Black Cockatoo have returned to the Fleurieu Coast with photos taken recently at Deep Creek Conservation Park. There have been sightings over the years of the birds returning to the Fleurieu Coast, but this is the first photo evidence of a Glossy Black Cockatoo on mainland South Australia since the 1970's. Council has assisted with the Bringing Back the Glossy Black Cockatoo project at Cape Jervis since the start in 1998. At Fishery Beach we have continued to implement the Fishery Beach Restoration Plan since 2007 with this year's revegetation adding to last years with grant funding through the Foundation for National Parks and Wildlife.



Glossy Black Cockatoo

Recently, the Coastal Conservation Officer worked with Landcare Australia to revegetate 44 hectares of council coastal reserves north-west of Cape Jervis with the focus on providing habitat for the Glossy Black Cockatoo. This strategic location will enhance landscape connectivity, improve biodiversity & provide long term habitat for threatened species with a focus on the Glossy Black Cockatoo.

Community planting events organised by the Coastal Conservation Officer and the Fleurieu Environment Centre saw 2,000 local native seedlings planted and guarded at this site to complement the 44 hectares of direct seedlings. Seedlings for this project had been grown by volunteers at the Fleurieu Coast Community Nursery under supervision and guidance of the Coastal Conservation Officer.



Local native seedlings, grown by volunteers at the Fleurieu Coast Community Nursery



Community revegetation and direct seeding at Cape Jervis August 2022

The Landscape Priority funded Our Plover Coast Project in partnership with the Hills and Fleurieu Landscape Board. Green Adelaide has completed the first year of Sea Wheat Grass, Marram Grass, Pyp Grass and Sea Spurge control. This has been undertaken in areas that Hooded Plovers are known to nest and raise chicks to improve habitat. A community revegetation project followed the weed control with volunteers planting at many sites across the Fleurieu.

At Carrickalinga on National Tree Day 1,500 Spinifex and associated local native dune plants were planted with volunteers from the Fleurieu Environment Centre. Seedlings for the Our Plover Coast revegetation projects have been grown by volunteers at the Fleurieu Coast Community Nursery (below) under supervision and guidance of the Coastal Conservation Officer.

The Cape Jervis Coastal Community Group celebrated 10 years of coastal conservation focussing on coastal heath restoration and a display garden of local native plants at the start of the Heysen Trail. Carolyn Shultz founded the



Volunteers at the Fleurieu Coast Community Nursery propagating Spinifex from cuttings

group and has continued to coordinate for the last 10 years. This group has been very successful with grant applications and have made a significant ecological difference to the area. The Coastal Conservation Officer has worked with the group to improve the natural area through targeted weed control, revegetation, supply of plants, rabbit control and community education.

Planning and Development

Council's Development Assessment team processed 380 development applications during the reporting period, which equated to approximately \$71 million worth of building value.

This is slightly down from 2020/2021 which saw 441 Development Applications however the 2020/2021 financial year saw a much higher number of Development Applications than has been seen in recent years. For comparison, in the 2019/2020 financial year Council had a total of 297 Development Applications.

Of these applications, there were 138 new dwellings and 34 dwelling additions approved, compared to 202 new dwellings or dwelling additions in 2020/2021.

The number of land division applications submitted was marginally higher when compared to last year with eleven Land Division Applications and nine Boundary Realignment Applications. In 2020/2021 there was ten Land Division Applications and eight Boundary Realignment Applications.

Compliance

Local Nuisance and Littering complaints

Local Nuisance and litter is something that has an adverse impact on or interferes with the enjoyment of people in the area of that nuisance.

Council's Compliance Team is committed to guiding the community in local nuisance and litter prevention and handling complaints when it does occur.

The nuisance provisions of the Local Nuisance Litter and Control Act 2016 (the Act) came into operation on 1 July 2017. The Act regulates Council's management of nuisance and litter related complaints, including the requirement to publish details of the complaints received by the community.

Category of complaint	Litter	Nuisance
Regulation 5(a)		
Complaints of local nuisance or littering received by Council	32	41
Regulation 5(b)		
(i) Offences under the Act that were expiated	4	0
(ii) Offences under the Act that were prosecuted		0
(iii) Nuisance abatement notices or litter abatement notices issued		1
(iv) Civil penalties negotiated under Section 34 of the Act	0	0
(v) Applications by the Council to the Court for orders for civil penalties under Section 34 of the Act	0	0
And the number of orders made by the Court for those applications	0	0
Regulation 5(c)		
Any other function performed by the Council under the Act	0	15



Normanville Jetty

Delivering our Strategic Plan

The District Council of Yankalilla Strategic Plan is a significant document that involved the biggest consultation undertaking ever performed by Council. It sets the direction for Council to 2030 based on what we heard from the community between October 2019 to November 2020.

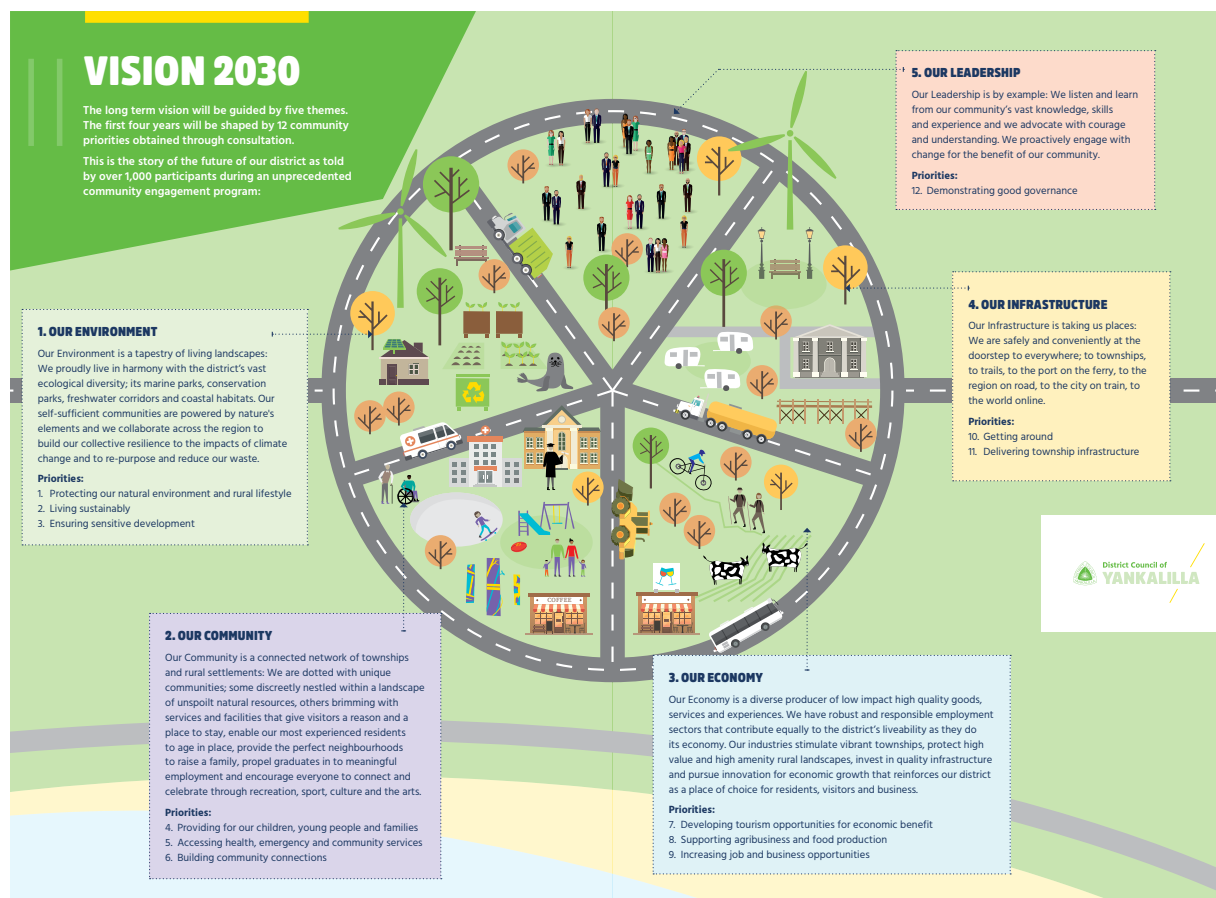
The 2030 long term vision is guided by five themes. The first four years of the plan is shaped by 12 community priorities that were obtained through consultation. The plan was adopted by Council in November 2020.

During 2021/2022 progress was made on many of the objectives in plan with the major highlights included:

VISION 2030

1. OUR ENVIRONMENT

- Grew approximately 40,000 seedlings at our Fleurieu Coast Community Nursery and are on track to double the amount of plants grown from last year
- Planted 1,500 trees and 2,000 plants across the district
- Grant received from Landcare Australia, Cricket Australia and Four Pines Brewing to revegetate 44 hectares of coastal reserves at Cape Jervis
- Developed a program for block investigations as a part of our fire prevention program



- Incorporated roadside fire prevention through our spraying and slashing programs
- Crisis support group established through the Fleurieu Coast Community Network from their 90 service providers
- Rabbit control plan program completed
- Funding achieved for Our Plover Coast Project - sand dune restoration
- Feasibility study completed for carbon farm demonstration / trial farm
- Partnered with the Fleurieu Environment Centre and Fleurieu Regional Waste Authority to run waste education and commence green waste programs for businesses
- Specified the use of sustainable asphalt for all township road construction
- Completed the sealing of Cheeseman Street with sustainable asphalt materials utilising printer toner and soft plastic
- Construction of Water Sensitive Urban Design stormwater features in Cheeseman Street, the Caravan Park and the Library Carpark/Thomas Street.
- Installation of gross pollutant traps (water treatment systems) at the Normanville Foreshore and Grundy Street.

- Renewable energy investment announced by SA Water for 200 solar panels at the Myponga Reservoir
- Installed 200 led light across our assets
- Completed revegetation programs with Fleurieu Environment Centre, Green Adelaide and Hills & Fleurieu Landscape Board

2. OUR COMMUNITY

- \$75,000 distributed in Community Grants
- Delivered the pump track at the Yankalilla Youth Park
- New Library procurement process completed, and construction commenced
- Procurement completed and works commenced on the Normanville Foreshore Project
- Procurement completed and installation commenced for the Jetty Caravan Park Cabins Project
- Surf Club & Kiosk rebuild received planning approval and progressing for 2022/23 commencement
- Received grant funding of \$210,000 for the construction new public amenities at Rapid Bay, the total project cost is \$420,000 with Adbri Limited contributing the matching dollars



Citizen of the year award winners.

- Rapid Bay Jetty carpark upgraded
- Water and filtration plant upgraded and automated for water for toilets and irrigation
- Campground lease finalised
- Engagement with First Nations leader for the remediation of the Carrickalinga Tjilbruke Cairn and anniversary
- Established the Arts and Creativity Grants Program to promote arts activation
- Facilitated the Fleurieu Coast Youth Advisory Committee who delivered 2 events and hosted Beachfest
- Big Gorge Walk completed along with bridge build, seating and signage installation
- Partnered with Forestry SA to complete and open the Jones Journey and Wilampa Trails in Second Valley Forest
- Stage 1 of the Carrickalinga Multiuse trail delivered
- Green Gym program won the SA Healthy Towns Challenge award
- Replaced outdoor gym equipment at Yankalilla Skate Park
- Installation of new bus shelter at the Village Green which included solar lights and charging station
- The Library service delivered more than 1,000 items to our Home Library customers and 233 events, programs and workshops
- Supported sporting clubs by providing training for Childsafe Clubs, Essential Coaching Skills, Intro to Sports Psychology and enabled attendance at the Parks and Infrastructure Forum at Brighton Rugby Club
- New aged care facility with 64-beds approved for Normanville
- Successful in grant funding of \$132,000 and delivery of the Opening the Door to Nature e-Trikes and MT Push Chairs project
- Supporting township activation through the delivery or facilitation of events including Yankalilla Classic and NYE Fancy Dress Party, facilitated 10 event trailer hires and 20 event permits

- Coastal conservation project 'Made By Nature' received Green Adelaide funding for \$30,000 and budget bid for matching dollars was successful.
- CHSP delivered 4,970 transport trips to 424 registered clients registered, an increase of 15% from the previous year
- Increase in the CHSP fleet to 5 vehicles and expanded the garage to house 5 fleet vehicles

3. OUR ECONOMY

- Agribusiness Development Officer hired to deliver the Economic Development Plan
- Economic Development Action Plan developed and adopted by Council
- Visit Fleurieu Coast website audit, digital strategy and improvements being implemented
- Hosted the Southern Business Mentoring Program who assisted 37 businesses
- Provided 14 letters of support for businesses applying for grant funding
- Worked with local farmers on access routes and completed tree trimming, patrol grading and dust reduction methods to enable better access for businesses
- Upgraded Cole Road/Main South Road intersection to enable 26m B-doubles to utilise Range Road via a permit
- Feasibility study for regenerative demonstration trial farm completed
- Festival of Nature program published which provides a platform for agri-business
- Facilitated Adelady filming featuring Myponga businesses and the Big Duck Tours
- Parkrun at Myponga Reservoir established
- Online business directory established

4. OUR INFRASTRUCTURE

- Forktree Road Sealing stage 2 well underway
- Multi-use trails and infrastructure built for the Great (Big) Gorge Walk, Second Valley Forest, Carrickalinga Foreshore Trail, and Stage 1 of the Carrickalinga to Normanville Walk

- \$587,000 in funding secured for stage 2 of the Second Valley Forest 'Shared Stewardship Sustainable Trails'
- Formalised carpark at Carrickalinga, added walking trail and upgraded the Tjilbruke marker area
- Jaitjakawengga Park upgraded including fence relocation and court location
- Successful in grant application for \$140,000 towards replacing the Cape Jervis Boat Ramp finger and procurement process completed
- Truck turn around area constructed at the Cape Jervis Port area
- Cole Road/ Main South Road intersection upgraded to allow B double permitting
- Cheeseman Street reconstruction and sealing completed
- Removal of the wave generator by State Government
- Installation of screens to the Second Valley Toilets
- Second Valley Hall carpark and garden construction completed
- Wild South Coast Way on the Heysen Trail launched and expanded to include new picnic areas, a universally-accessible walking trail, new walk-in only campgrounds, and an upgrade to existing Trig Campground
- Higgs Road carpark constructed for the Myponga Music Festival plaque
- Reviewed spraying roadside verges and roadside slashing programs to achieve a savings to Council
- Completed re-sheeting of Sampson, Springs, Three Bridges, Forest, Myponga Beach, Causeway Roads and commenced James Track
- Delivered grading maintenance program to roads twice per year approximately grading 1,000kms to roads
- Tree trimming completed on Parawa Hill and Delamere to Willow Creek along Range Road
- Continued road shoulder improvement program on Reservoir Road Myponga
- Advocated to Department of Infrastructure for the implementation of a Pedestrian Refuge on Main South Road at Yankalilla.

5. OUR LEADERSHIP

- Secured over \$2.6 million in external grant funding
- All statutory reporting provided on time and achieved an 'un-modified' audit opinion on internal financial controls and financial statements
- First Nations Progress - participated in NAC and LG reconciliation Industry Network, sought advice from Kurna Warra Pintyanthi (KWP) Team, worked with Kurna stakeholders on the Tjilbruke Trail markers commemoration, engaged David Mott from Integrated Heritage Services as our indigenous liaison for the Normanville Foreshore Masterplan project
- Successfully advocated for the Williss Drive corner improvements and bridge maintenance that the State Government has now delivered
- Established accessible communications team and staff undertook accessible training
- Successfully secured \$132,000 in grant funding for purchase of e-trikes for Opening the Door to Nature Project
- Secured funding for professional advice from Able Access Design
- Established 15 Youth Advisory Committee (YAC) members
- Partnering with the City of Victor Harbor and City of Onkaparinga for youth events in 2022
- Continued with the shared services arrangement for Planning, Building and Payroll services through Alexandrina Council
- Shared services initiated with the City of Victor Harbor for Depot plant sharing
- Collaboration with Adbri to deliver Visitor Facilities at Rapid Bay with Adbri contributing 50% of funds to match the Commonwealth Government's funding of \$210,000 with council providing in-kind support
- Maxima Trainee of the Year achieved by Ryan Fisher

OUR ENVIRONMENT FOUR YEAR FOCUS



Priority 1: Protecting our natural environment and rural lifestyle

Participate in zone emergency management planning and committees.

Attend four (4) quarterly Adelaide Hills, Fleurieu and Kangaroo Island Zone Emergency Management Committee meetings representing communications, community and operations

Progress

Attended quarterly Adelaide Hills, Fleurieu and Kangaroo Island Zone Emergency Management Committee meetings. Participated in Local Government Functional Support Group, Bushfire Management Committee and engaged with Local and Regional CFS.

Support or advocate for local emergency services organisations

Progress

Operations met with the CFS to discuss priority roads and better access. CFS given access codes to our Depot as support agents. Continued to build the Fleurieu Coast Community Network, now with 90 service providers and community groups on the e-network. Crisis support group established and connections made between community groups needs and services available.

Respond to opportunities to improve local adverse events management

Maintain up to date information and alerts during heat waves, fire bans and emergencies

Progress

Worked with Resilient Hills and Coast to identify areas of flood and fire risk. Bushfire information workshops held across the district. Fire danger information signage displayed. Crisis group established for immediate action if required. Developed a program for block investigation as part of our fire prevention program. Incorporated roadside fire prevention through our spraying and slashing programs.

Advocate for (and act on) natural resource management priorities to be included in the Landscape Plan for the region

Ensure a focus on pest plant and animal control and investigations into water security measures.

Progress

Hills and Fleurieu Landscape Plan (5 year plan) completed and is being implemented with input from Council. Funding from Green Adelaide to continue hosting the Coastal Conservation Officer for 3 years to implement the Southern Fleurieu Coastal Action Plan. Rabbit control plan program completed. Hills and Fleurieu Landscape Board funded priority weed species program across the region and Council area. Funding for Our Plover Coast Project - sand dune restoration. Feasibility study completed for carbon farm demonstration / trial farm.

Support regional environmental partnerships

Such as the SA Coastal Council Alliance and the Resilient Hills and Coast Climate Change Adaptation Project.

Progress

Coastal Conservation Officer regional partnership for coastal management with funding and on ground works through Green Adelaide. Working with Fleurieu Environment Centre (FLEC) on environmental projects including Fleurieu Community Plant Nursery at the Council Depot with approximately 40,000 plants propagated by February 2022. Cross promoted 23 activities and online workshops with FLEC. Implemented Southern Fleurieu Coastal Action Plan. Continued involvement in Resilient Hills and Coasts steering committee. Provided rubbish removal resource for Clean Up Australia Day. Participated in scoping for regional carbon farming project. Grant from Landcare Australia, Cricket Australia and Four Pines Brewing to revegetate 44 hectares of coastal reserves at Cape Jervis. Planted 2,000 plants via direct seeding of trees (20 varieties), plus 2 community planting days. Festival of Nature held in March 2022 with the VIC providing bookings service and promotion of environmental events. MOU established with the FLEC for our Fishing Tackle Bins. Participated in National Tree Planting Day.

OUR ENVIRONMENT FOUR YEAR FOCUS

Priority 2: Living sustainably

Actively engage with the CFS regarding vegetation management practices

Deliver education, regulation and enforcement activities with private property owners. Investigate an 'adopt a verge' road pride program to reduce verge fuel loads and litter proliferation on main roads

Progress

Attended quarterly Bushfire Management Committee meetings. Partnered with Fleurieu Environment Centre to deliver Adopt a Spot program, Cultural Awareness Training, Clean Up Australia Day, Climate Change Workshop, Basket Weaving Workshop and more. Worked with Resilient Hills and Coast have investigated vegetation management program. Trained additional Fire Prevention Officers in preparation for the 2022/23 Fire Danger Season.

Actively support a reduction in single use plastics across the district

Deliver local business education, community events and activities free from single use plastics. Review Council purchasing practices

Progress

Hosted business breakfast and partnered with FLEC and FRWA to run waste education and commence green waste program for businesses. Fleurieu Coast Visitor Centre reduced single use plastic use and advocated for recycling practices. Leading by example – 100% of Council run events were No Single Use Plastics events. Worked with FLEC on reducing single use plastics, including rise above plastics program and ocean friendly initiatives. Supported FRWA during peak times to remove excess rubbish.

Initiate or participate in circular economy initiatives

Increase recyclable materials purchased by councils, including buying back waste materials, utilisation of recycled materials or recycling of waste from Council projects

Progress

Participated and promoted the Garage Sale Trail program. Specified the use of sustainable asphalt for all township road construction. Recycled all fluorescent lighting tubes, and all batteries from electrical equipment. Timber from felled tree donated to the Yankalilla Men's Shed for use in community projects. Resource Co used to pulverise green waste into mulch for use in the districts gardens. Modwood products used for the public seating program. Organic based oils used for timber replenishment. Re-used tree guards and stakes. Completed the sealing of Cheeseman Street with sustainable asphalt materials utilising printer toner and soft plastic. Replas seating used in foreshore areas.

Fleurieu Regional Waste Authority

Manage waste and recycling operations including kerbside collections and the Yankalilla Waste and Recycling Depot

Progress

Removed multiple bin banks to reduce illegal dumping and increasing roadside pick ups. Fleurieu Coast Visitor Centre expanded recycling programs including paper recycling, bin liners, paper bags and increased waste separation. Worked with FLEC on recycling programs. Council Office continued to be a public drop off point for recycling of coffee pods and mobile phones. Staff introduced recycling of our soft plastics.



OUR ENVIRONMENT FOUR YEAR FOCUS



Priority 2: Living sustainably

Advocate for growth of renewable energy investment production

Align with the State's strategic economic and energy agenda

Progress

Continued the use and installation of solar powered infrastructure and lighting. Continued partnership with Resilient Hills and Coast. Installation of bus shelter which included solar lights and charging station. Solar lights installed at the Foreshore. SA Water announced that 200 solar panels were installed at the Myponga Reservoir Depot.

Add community gardens to our townships

Progress

Completed investigations for suitable locations. Worked with FLEC to progress a community garden, initiated leadership conversation, developed community working party, identified shortlist of locations, budget bid was successful.

Priority 3: Ensuring sensitive development

Investigate opportunities to encourage sustainable development

Review land use policies and pre lodgement services to encourage water, waste and energy wise urban form and dwelling design

Progress

Provided voluntary pre-lodgement advice to potential applicants. Information supplied and maintained on Council's website for self-service information on sustainable development options. Installation of water sensitive urban design and raingardens in new road constructions. Applied for water effecting activities to continue to deliver water to Rapid Bay. Installed 200 led light across our assets. Construction of water sensitive urban design stormwater features in Cheeseman Street, the Caravan Park and the Library Carpark/Thomas Street. Installation of gross pollutant traps (water treatment systems) at the Normanville Foreshore and Grundy Street.

Actively participate in planning reforms and identify future Code Amendments to support Council's Community Plan

Review the adequacy of planning policy for future growth areas to maintain 'village' townships and rural ambiance.

Progress

Alexandrina planning staff have reviewed the Yankalilla, Normanville and Carrickalinga Structure Plan in preparation to present to the April 2022 Elected Member Forum regarding reviewing and updating the Structure Plan. Planning staff maintained accreditation with the Planning Institute of Australia and undertook training required including Development Conditions and Reserved Matters training.

Increase township shade, cooling and amenity

Promote improvements to open space and review and publicise Council's existing tree planting program

Progress

Planted 1500 trees and 2000 plants across the district. Completed revegetation programs with FLEC, Green Adelaide and Hills and Fleurieu Landscape Board in urban fringe area improving biodiversity, resilience, cooling, shade and amenity. Formalised carpark at Carrickalinga, added walking trail and upgraded the Tjilbruke marker area. Redesigned Second Valley Hall Carpark, added garden beds and at Jaykawenga Park upgrade including fence relocation and court location. Maintained 134 Council reserves. At the Village Green Normanville began upgrading seating, water fountain installed, bus shelter installed, kerb upgraded, footpath remediated, and investigated upgrade to 3 phase power and adding shade.

OUR COMMUNITY FOUR YEAR FOCUS

Priority 4: Providing for our children, young people and families

Masterplan Normanville Foreshore and Caravan Park

Develop and implement a masterplan for the Normanville Foreshore and Caravan Park

Progress

Procurement completed and construction commenced for the Cabins and Foreshore works. Surf Club & Kiosk rebuild progressing with planning approval achieved. Annual sites from Northern side removed and sites prepared for the new cabins. Installation of new gate and beach access at the Caravan park completed. Secured an additional \$2,045,450 of Commonwealth funding for the Cabins project.



Rapid Bay visitor accommodation

Improve visitor accommodation at Rapid Bay

Progress

Campground lease finalised. Rapid Bay Bridge construction completed. Water and filtration plant upgraded and automated for water for toilets and irrigation. Rapid Bay Jetty carpark upgraded. Successful in receiving grant funding of \$210,000 for the construction new public amenities at Rapid Bay, the total project cost is \$420,000 and Adbri Limited will be contributing the matching dollars to the grant. Council budget bid unsuccessful for the matching dollars to the grant to undertake the Rapid Bay Tourism Facilities Water Extension project for the provision of potable water for the new Public Amenity at Rapid Bay, conversations are needed with Adbri how this impacts the overall project for the new public amenities.

Activation of arts and exhibitions

Support greater activation of arts and exhibitions in partnership with the Arts and Cultural Advisory Group. Revise Council's Public Art Policy. Provide opportunities for youth arts, indigenous stories, culture and places of significance and settlement history

Progress

Engagement with First Nations leader for the remediation of the Carrickalinga Tjilbruke Cairn and anniversary event. Established the Arts and Creativity Grants Program to promote arts activation. 12 Arts and Creativity grants were funded. Collaborated with community groups to purchase a transportable stage which will be available to for free hire to the local arts and cultural events community. Fleurieu Coast Visitor Centre (FCVC) provided an outlet for local artists to exhibit and sell works as well as promoted artists and events via social media. Partnered with the Historical Society to install the heritage flag pole at Delamere and plaque for the SS Delamere. During History Month the FCVC promoted and provided a booking service for 40 events. Facilitated the Fleurieu Coast Youth Advisory Committee (YAC) to prioritise events, delivered 2 events organised by YAC and hosted the Beachfest event, Paintball, Kayaking, Surfing, Snorkeling, Phat Rager, Gone Fishing event, mountain bike riding. YAC has expanded to 18 members from 4. Liaised with Lions Club Youth Action Group. Provided youth with opportunities to expand leadership skills. Partnered with the Historical Society to deliver the History Online project and undertook an MOU on shared local and family history service delivery. Partnered with FLEC to deliver Cultural Awareness Walk and Talk on country. Assisted with art events uploading and marketing to a community and visitor audience e.g. Tracy Taylor with Cedric Varcoe and Easter Art & Craft Exhibition. Supported the Museum with site maintenance including pruning, pathways and removal of waste.

OUR COMMUNITY FOUR YEAR FOCUS



Priority 4: Providing for our children, young people and families

Attract and partner with creative industries

Deliver program partnerships with writers, arts/crafts and music programs

Progress

Established the Arts and Creativity Grants Program to promote arts activation. Supported Yankalilla and District Historical Society for its Fleurieu History Month. Fleurieu Coast Visitor Centre (FCVC) provided an outlet for local artists to exhibit and sell works as well as promoted artists and events via social media. Delivered program partnerships with writers' groups, arts/crafts groups and delivered music programs. The Library delivered 39 writing and craft workshops with 135 participants.

New library and community hub

Deliver a new library and community hub

Progress

New Library and carpark under construction. Construction of the Library is behind schedule but on track to be completed in 2022. New fire hydrant installed, recycled chess tables and seats. Library services are planned for the new facility in alignment with the State Government's Public Libraries Strategic Objectives "Tomorrows Libraries". Including expanding existing: collection management, all age program development, initiating/confirming technology partnerships, lifelong learning literacy programs and community connections programs.

The Centre

Develop The Centre into an arts, youth and community space.

Progress

Between January 2021 to January 2022 The Centre meeting rooms hosted 505 events, programs and workshops for the community provided by the Library, government services, community groups and local businesses. Community engagement completed with Council resolving to name the facility the Yankalilla Cultural Centre and Library.

Regional study hub and vocational pathways

Investigate the potential for a regional study hub for post high school education and learning. Partner in the delivery of vocational pathways programs targeting higher need local industries

Progress

Investigation into traineeship possibilities and initial meeting held with Maxima. Facilitated Youth Advisory Committee, Fleurieu Cost Community Network and representative sat on local Schools Governing Councils. Working with FLEC to deliver workshops and environmental training opportunities. Delivered 3rd year trainee to completion in civil works. Engaged with employment agency to gain new trainee.

Government and independent learning services

Proactively engage with the education sector to secure the district's future government and independent learning services aligned with population strategies that maintain and increase the school aged population.

Progress

Council staff representative on local Schools Governing Councils and assisted their members with grant writing skills.

OUR COMMUNITY FOUR YEAR FOCUS

Priority 4: Providing for our children, young people and families

Recreation infrastructure and services

Deliver or improve recreation infrastructure such as playgrounds, skate parks and facilities and services that engage our families and youth

Progress

Yankalilla Pump Track completed. Big Gorge Walk completed along with bridge build and seating and signage installation. Partnered with Forestry SA to complete and open the Jones Journey and Wilampa Trails in Second Valley Forest. Created the Bedlam Flat carpark for horsefloat parking. Stage 1 of the Carrickalinga Multiuse trail delivered. Normanville Foreshore upgrades including green space and new nature play area contract signed and work commencing early 2022. Green Gym program with FLEC to engage community in environmental programs to improve participants wellbeing. Council's Community Nursery program won the SA Healthy Towns Challenge. Major servicing of Fleurieu Coast Free Bikes fleet completed. Upgraded jetty infrastructure at Second Valley and Normanville, added fishing line collection bins to jetties. Replaced outdoor gym equipment at Yankalilla Skate Park. Upgraded 4 basketball facilities. Playground softfall upgrades across the district. Repairs to Normanville tennis court fence. Supported community sporting club representatives to attend facilities workshop. Beachfest and 2 kayaking events held for youth, hosted Gone Fishing Event and parenting workshops and the families program 'Now & Next'. Between January 2021 to January 2022 the Library service provided 28 children's STEM based programs at Rapid Bay Primary School and 55 at Yankalilla Library. Storytime delivered in Myponga, Rapid Bay and Yankalilla. The Library service also delivered more than 1,000 items to our Home Library customers and 233 events, programs and workshops to our community.

Sporting facilities and organised sport

Support sporting clubs to improve privately owned facilities for the benefit of community users

Progress

Provided \$75,000 in community grant funding. Supported sporting clubs by providing training for Child Safe Clubs, Essential Coaching Skills, Introduction to Sports Psychology, facilitated second sports psychology session for senior players and coaches, Mentoring sessions with Star Club Officer Emma Kraft, facilitated a medical sports trainers course for local sporting club representatives to attend, established a committee to develop parkrun at the Myponga Reservoir, launched parkrun in April 2022, and enabled attendance at the Parks and Infrastructure Forum. Advocated to SA Water for reduce recycled water costs for Yankalilla Memorial Park. Maintenance to Rapid Bay Cricket Club. Mowing Myponga Oval when an equipment breakdown occurred. Ongoing audits of playspaces across the district.

Adventure sports clubs

Facilitate the creation of adventure sports clubs relevant to the Council's natural assets and topography (hills, coast and beaches)

Progress

Engaged with Croquet, Parasailing and Shooting Clubs. Worked with SA Sky Diving to develop product and permits. Continue to liaise with the Fleurieu Trails Group to progress the network of trails in the district. \$587,000 in funding has now been secured for stage 2 of the Second Valley Forest 'Shared Stewardship Sustainable Trails'. Continue to partner with Reclink to provide recreational opportunities in our region.



OUR COMMUNITY FOUR YEAR FOCUS



Priority 4: Providing for our children, young people and families

Open space

Regular review of open space assets to determine function, utilisation, service levels, acquisitions and disposal including improvement of some open spaces within towns

Progress

Completed upgrade to asset list. Reviewed asset allocation. Took ownership of 20+ new sites. Managed all 150 existing open spaces. Normanville Foreshore Natureplay and open space upgrade commenced. Works to replace playground in the Caravan Park commenced.

Develop a strategy for population growth and diversity

Advocate and attract sustainable development and growth outcomes for the district including opportunities for youth that decide to stay, family attraction, and aged care accommodation and retirement living options

Progress

Continue to support My Aged Care Providers to assist older residents to maintain their independence. New aged care facility with 64-beds approved for Normanville. Participate in the regional Study Hub working group. In collaboration with education providers, planning is underway for a vocational pathways expo.

Priority 5: Accessing health, emergency and community services

Retail services

Investigate ways to drive demand for services and retail floor space as a component of supporting township growth and diversity

Progress

Completed the commercial tenancy audit for Yankalilla, Normanville and Myponga. FCVC liaising with Fleurieu Accommodation and Normanville Businesses on driving winter visitation.

Health services

Use advocacy and land use planning to facilitate greater health services and to attract private investment in retirement living options

Progress

Crisis Support Group established. Facilitated 3 meeting for the Fleurieu Coast Community Network with 40 service providers identified and 50 community leaders identified. Formed a focus group of community leaders called Conversations who met monthly.

The Structure Plan for Yankalilla, Normanville and Carrickalinga which was adopted in 2019 comments on social infrastructure including medical facilities and aged care services this document included commentary around urban design and incorporating aged-friendly urban design in the townships streetscapes and public places. The Council subsequently adopted the Updated - Yankalilla and Normanville Streetscape Master Plan which provides guidance for future urban design projects including shared pathways, paving types, street furniture etc. This document provides guidance for projects which update these spaces and places.

OUR COMMUNITY FOUR YEAR FOCUS

Priority 5: Accessing health, emergency and community services

Health, access and inclusion

Review and update Councils Disability Access and Inclusion Plan (DAIP) and Southern and Hills Regional Public Health Plan

Progress

Normanville Foreshore masterplan contact signed works commencing in 2022 including accessible ramps and 3 DDA cabins being installed into the Caravan Park. Successful in grant funding of \$132,000 and delivery of the Opening the Door to Nature e-Trikes and MT Push Chairs. Progress report completed for year 1 of the DAIP and submitted to the Department for Human Services in November 2021. Advocated to Department of Infrastructure for the implementation of a Pedestrian Refuge on Main South Road at Yankalilla. Commenced construction on a fully accessible road and disabled parking for community members who will use the Yankalilla Library space. Accessible features have been planned and ordered for the new Yankalilla Library - entrance to have automatic opening doors; shelving, circulation desk and self-check station will be DDA compliant. Working with the Southern & Hills Local Government Association on a multi-level consultation to develop a new Regional Public Health and Wellbeing Plan this year. Developed Draft Regional Public Health and Wellbeing Plan in partnership with the S&HLGA. A COVID-19 Grant was received for CHSP to assist with additional staffing and vehicle costs. CHSP delivered 4,970 transport trips to 424 registered clients registered, an increase of 15% from the previous year. Increase in the CHSP fleet to 5 vehicles. The CHSP garage was expanded to house 5 fleet vehicles.



Priority 6: Building community connections

Place making for townships

Partner with the community to develop place-making strategies for townships. Initiatives may include more public art, activation of main streets, providing infrastructure and services and community projects, events and activities. Facilities for children, youth and families will be key components of all townships, providing opportunities for play, community activity and intergenerational interaction

Progress

Normanville Foreshore Project commenced including plaza, green space, accessibility ramps and nature play space. Supporting township activation through the delivery of events including Yankalilla Classic and NYE Fancy Dress Party, facilitated 17 event trailer hires and 44 event permits. Commenced collaborative place-based township planning. Worked with Progress Associations to achieve community-led goal achievement. Project brief and budget bit successful for 2022/23 to develop Township Plans. Gazania Free Gardens plant swaps undertaken at the Fleurieu Coast Community Plant Nursery. Worked with FLEC on programs including the Green Gym and 40,000 local native seedlings grown by volunteers at the Fleurieu Coast Community Plant nursery for coastal revegetation projects and plant swaps. Council put on a Tradies' breakfast. Landcare Australia grant received for revegetation at Cape Jervis using plants from the Community Nursery. National Tree Day event at Carrickalinga to improve sand dune habitat for Hooded Plovers.

Community grants

Review the community grants policy and guidelines.

Progress

New grants policy updated and adopted. \$75,000 in grants distributed. 15 local organisations received a community grant.

OUR COMMUNITY FOUR YEAR FOCUS

Priority 6: Building community connections

Volunteering

Investigate opportunities to stimulate volunteering by our growing community

Progress

Council continued our volunteering programs including, Visitor Centre, Community and Commonwealth Home Support Program Transport, Library and Green Gym/Fleurieu Coast Community Nursery. Community Nursery volunteers contributed over 3,000 hours for the year.



Community-led strategic plan implementation

Encourage community-led implementation of Council's Strategic Plan through initiatives such as township planning, support for progress associations or through Council's outreach program

Progress

Coordinated the Community Outreach Program that partners with townships through consultative groups representing the many local communities. Coordinated community-led township planning. Encouraged Progress Associations to align their Strategic Plans with Council's Strategic Plan. The Fleurieu Coast Community Nursery continued to grow in volunteer numbers and activities.

OUR ECONOMY FOUR YEAR FOCUS

Priority 7: Developing tourism opportunities for economic benefit

Enhance awareness of tourism products and create new opportunities for tourism

Such as self-service adventure tourism (mountain biking, agriculture or farm stay experiences, or 'locavore' food and wine outlets within townships

Progress

Agribusiness Development Officer hired to deliver the Economic Development Plan. Festival of Nature program provides a platform for agri-business including events like Regenerative Farming Workshop, Farms Visits and Snag Making Workshop. Provided retail floor space for local producers and artisans at the Fleurieu Coast Visitor Centre, added 5 new suppliers. Support FLEC Hook, Link and Thinker project. Food, Beverage and Ale Trail developed. Facilitated 7 filming and photography permits. Facilitated Adelady filming at Myponga businesses and the Big Duck Tours. FCVC website audit, digital strategy and improvements being implemented, increasing content, enabled online bookings for product and events. Big Gorge Walk completed along with bridge build and seating and signage installation. Facilitate itinerary for Aussie Destinations Unknown to experience businesses in the region in February - content creation for the region. Partnered with Forestry SA to complete and open the Jones Journey and Wilampa Trails in Second Valley Forest, including creating Bedlam Flat Road carpark to enable access by horse floats. Stage 1 of the Carrickalinga Multiuse trail delivered. Normanville Foreshore upgrades including green space and new nature play area commenced. Successful in grant funding of \$132,000 and delivery of the Opening the Door to Nature e-Trikes and MT Push Chairs. Supported new accommodation options e.g. Sandy Hill Forrest Tiny Home, on farms and at Deep Creek. Gave assistance with marketing and development of their product for agri tourism and assisted with marketing and introductions to regional and state bodies for further assistance. Coastal conservation project 'Made By Nature' received Green Adelaide funding for \$30,000 and budget bid for matching dollars was successful.

Investigate opportunities for a greater mix of hospitality and accommodation

Review Recreational Vehicle (RV) facilities across townships

Progress

Commercial tenancy audit for Normanville, Yankalilla and Myponga underway. Exploring RV dump point for Cape Jervis in partnership with Cape Jervis Progress Association. Facilitated Australian Tourism Data Warehouse and South Australia Tourism Commission Marketing Workshop attended by 17 businesses. Monthly events guide emailed to accommodation providers. Issued a quarterly business newsletter including grant funding opportunities and business support programs. Provided 14 letters of support for businesses applying for grant funding.

Consult on and implement the Economic Development Plan

Progress

Agribusiness Development Officer hired to deliver the Economic Development Plan. Action Plan developed and adopted by Council. Budget bids completed for 2022/2023.



OUR ECONOMY FOUR YEAR FOCUS

Priority 7: Developing tourism opportunities for economic benefit

Establish 'off-season' attractors

Partner with community, business, peak bodies/associations and governments to establish 'off-season' attractors including events and festivals that capitalise on natural, physical and community assets and the arts

Progress

Big Gorge Walk completed. Partnered with Forestry SA to complete and open the Jones Journey and Wilampa Trails in Second Valley Forest. Stage 1 of the Carrickalinga Multiuse trail delivered. Normanville Foreshore upgrades including green space and new nature play area contract signed and work commencing early 2022. Park Run at Myponga Reservoir Established in 2022. Member of Shop Local and building product inventory. Food branding workshop scheduled for 2022. Meeting held with Fleurieu Accommodation to progress winter event program. Provided letters of support for the Fleurieu Food Festival. Identified new operators and used Festival of Nature as a platform for business to trial new offerings. Worked with SA Skydiving to find landing options on the Carrackalinga foreshore for new tourism business. Worked with SATC, Fleurieu Peninsula Tourism and local golf courses on the development of the Golf Fleurieu Peninsula project and uploading all our golf experiences onto ATDW.



Priority 8: Supporting agribusiness and food production

Support local producers explore and pilot 'Paddock to Plate' initiatives

Expand market opportunities with local markets such as hospitality venues, childcare and community events

Progress

Active member of the Fleurieu Food Network supporting connections between producers and consumers. Online business directory established. Supported reopening of the Strathalbyn Abattoir via Regional Development Australia. Provided letter of support for the Fleurieu Food Festival for Fleurieu Food. Yankalilla Agricultural Advisory Network formed.

Regular review of rural land use provisions

Protect larger scale farming activities through regular review of rural land use provisions.

Progress

The State reviewed the Environment Food Production Area (EFPA) in 2021 but focused only on anomalies, meaning no boundaries were reviewed unless an error occurred when the EFPA was introduced by the State. With the implementation of the Planning and Design Code the Fleurieu Regional Assessment Panel will/have been considering development applications under the new planning system. These Development Applications and those considered by Council's administration, will over the next 12 months highlight any issues that the transition to the new planning system may have created in the rural areas and consideration of these issues will need to be undertaken at a later date. Worked on the Dark Sky Community proposal for Carrickalinga.

OUR ECONOMY FOUR YEAR FOCUS



Priority 8: Supporting agribusiness and food production

Work with the State Australian peak bodies and associations for key commodities

Understand how the priorities of local producers and the State's Food Wine and Agri-business Sector Growth Plan align. Identify shared opportunities to support agriculture and food productions

Progress

Repaired Louds Hill Road to control dust entering and damaging the Protea Farms. Worked with local farmers on access routes for silage carting and completed tree trimming and patrol grading along Salt Creek and Bethel Road to enable this. Council has worked with HDS Australia and Department for Infrastructure & Transport to allow 26m B-doubles to utilise Range Road via a permit, and are continuing to work towards the gazettal of Range Road under the 'Southern Freight Corridor' in conjunction with neighbouring Councils. Ongoing liaison with State Government Departments and industry bodies.

Engage with the agricultural sector on Circular Economy

Identify a role in supporting farmers to implement sustainable and innovative industry practices and deliver low cost prime produce efficiently to higher value markets

Progress

Feasibility study for regenerative demonstration trial farm completed.

Priority 9: Increasing job and business opportunities

Engage with Government Stimulus and Support Packages

Target small to medium business and Council infrastructure projects that stimulate industries directly affected by natural adverse events and the public health pandemic

Progress

Agribusiness Development Officer hired. Developed COVID-19 support contact lists for the community. Emailed business newsletter to business including information on COVID-19 Support Packages. Hosted the Southern Business Mentoring Program who assisted 37 businesses. Ran the Contractors Breakfast to educate local businesses.

Undertake land use planning and investment attraction

Land use planning and investment attraction for housing, employment diversity and education diversity

Progress

Economic Development Action Plan adopted by Council in Dec 2021. Community Land that could be considered for future use presented to Elected members in February 2022.

Support the success of business networks

Deliver networking opportunities, district branding, skills and training, pathway programs and grants and subsidies targeting business and employment stimulus

Progress

Hosted Southern Business Mentoring Program who assisted 37 businesses. Facilitated Australia Tourism Data Warehouse and South Australia Tourism Commission Marketing Workshop attended by 17 businesses. Promoted grant funding opportunities to our business database. Utilised the Fleurieu Coast Community Network to connect organisations and businesses to skills and training opportunities.

OUR INFRASTRUCTURE FOUR YEAR FOCUS



Priority 10: Getting around

Provide environments that support connection and participation in community life

Progress

Big Gorge Walk completed along with bridge build and seating and signage installation. Partnered with Forestry SA to complete and open the Jones Journey and Wilampa Trails in Second Valley Forest. Stage 1 of the Carrickalinga Multiuse trail delivered. Repairs to footpaths near Myponga Primary School. Footpath scheduled maintenance achieved. Commenced Public Seating Plan with the installation of 8 bench seats across the district. Hobart Memorial Lookout upgrade complete. Advocated to the State Government for the installation of the pedestrian crossing in Yankalilla which was completed.

Advocate for State investment in improved visitor infrastructure at Cape Jervis

Advocate for improved visitor infrastructure at Cape Jervis in collaboration with the successful tendering company

Progress

Council representative on and advocated for the Cape Jervis Port Masterplan working group with the Department for Infrastructure & Transport (DIT). Removal of hazards on the Cape Jervis Boat Ramp. Successful in grant application for \$145,000 towards replacing the Cape Jervis Boat Ramp finger and boat ramp improvements which are now completed. Truck turn around area constructed adjacent the port area. Consulting and advocating with and to the Cape Jervis Progress Association and residents.

Advocate for a more comprehensive intermodal public transport solution

Connect the district to Adelaide via bus to Seaford rail

Progress

Council continues to advocate for additional transportation into and out of the District, including discussions with current State and Federal candidates.

Seek State investment for separation of freight, tourism and residential traffic on local and State road infrastructure

Support identification of a B-Double route through the region and improved traffic environments within townships. Focus on selected improvement of sealed and unsealed roads and road networks to provide for safe and convenient movement of oversized freight and machinery including the investigation of increased by-pass opportunities

Progress

Advocacy for freight route with Leon Bignell. Cole Road/ Main South Road intersection upgrade to allow B double permitting. Forktree Road reconstruction and sealing commenced. Cheeseman Street reconstruction and sealing completed. By-pass investigations commenced. Range Road patching completed. Reservoir Road shoulder improvements completed.

OUR INFRASTRUCTURE FOUR YEAR FOCUS



Priority 11: Delivering township infrastructure

Investigate and advocate to State Government for the renewal, management or expansion of our local jetty infrastructure and Implement the Normanville Foreshore Masterplan

Progress

Normanville Foreshore and Jetty Caravan Park Masterplan implementation well underway with commencement of the Foreshore works and Cabins. Surf Club and Cafe/Kiosk on track for 2022/23. Successful in receiving \$140,000 for upgrading of the Cape Jervis Boat Ramp and Finger which was completed. Participated in LGA election campaign seeking State Government support and funding of jetty infrastructure. Advocacy for partial demolition of Rapid Bay Jetty by State Government to ensure safe diving site. Advocated to State Government for repairs to Cape Jervis boat launching facility. Advocacy and completion of removal of the wave generator by State Government. Upgrades to storm damaged Jetties of Normanville and Second Valley. Maintenance to existing Caravan Park Cabins with external and internals painted, balustrading replaced and lights replaced with led lights.

Develop masterplans that deliver unique visions for each township

Each township masterplan can guide future private and public sector investment and may include changes to land use to facilitate sustainable growth and diversity

Progress

Budget bid successful for 2022/2023 to develop township plans. Update of Profile ID and Council website for each township. Normanville Foreshore Masterplan implementation underway. From a planning perspective there is no plans to undertake a concept plan/master plan for Myponga. The EM's considered re-zoning for the Myponga township but the report recommended no changes to the Code and this was accepted in June, 2021.

Improve township amenity and streetscape beautification

Includes efforts to under-ground power lines in denser township environments

Progress

Installation of screening to the Second Valley Toilets. Re-use of removed native vegetation from Forktree Road throughout townships. Installation of bus shelter and solar charging station at the Village Green Normanville. Tjilbruke monument upgrade at Carrickalinga. Gym equipment replacement at the Yankalilla Skate Park. Rapid Bay Bridge replacement. Normanville Foreshore project commenced. Seating program continuation. Tree planting, mulching and ongoing maintenance achieved. Upgrades to Jayjakawenga Park. Second Valley Hall carpark and garden construction completed. Fence maintenance at Bungala Park completed. Normanville Foreshore construction commenced. Upgraded picnic and seats throughout multiple parks.

OUR INFRASTRUCTURE FOUR YEAR FOCUS



Priority 11: Delivering township infrastructure

Lever the significant network of existing trails and consider linking township trails

Encourage additional walking experiences that take in different communities. Identify opportunities to connect inland townships and coastal communities. Review path networks within townships for all weather access and all abilities

Progress

Advocated and participated on the working group to deliver the creation of the Wild South Coast Way on the Heysen Trail, upgrading sections of the iconic Heysen Trail from Cape Jervis to Victor Harbor to create a five day, four night hike and other high quality trail-based experiences. Expanded to include new picnic areas, a universally-accessible walking trail, new walk-in only campgrounds, and an upgrade to existing Trig Campground. Advocated for Fleurieu Trails Group. Big Gorge Walk completed along with bridge build and seating and signage installation. Partnered with Forestry SA to complete and open the Jones Journey and Wilampa Trails in Second Valley Forest, with Depot staff constructing a horse float turnaround and carpark. Stage 1 of the Carrickalinga Multiuse trail delivered. Higgs Road carpark constructed for the Myponga Music Festival plaque. Updating of trails and walks brochure in partnership with FLEC. FCVC volunteers participated in a familiarisation tour on the Wild South Coast Way. \$587,000 in funding has now been secured for stage 2 of the Second Valley Forest 'Shared Stewardship Sustainable Trails'.

Improve selected sealed and unsealed roads and road networks

Provide for safe and convenient movement of oversized freight and machinery including the investigation of increased by-pass opportunities

Progress

Reviewed spraying roadside verges and roadside slashing programs to achieve a savings to Council. Completed re-sheeting of Sampson, Springs, Three Bridges, Forest, Myponga Beach, Causeway Roads and commenced James Track. Delivered grading maintenance program to roads twice per year approximately grading 1,000kms to roads. Reconstructed of Cheeseman Street completed and stage 2 of Forktree Road almost complete. B-double access to Range Road under permit now available. Progressed discussions on the Southern Freight Corridor. Tree Trimming completed on Parawa Hill and Delamere to Willow Creek along Range Road. Continued road shoulder improvement program on Reservoir Road Myponga. Delivered the full capital works program on our unsealed roads. Upgrade to Garnet Kelly Carpark. Construction and sealing of Grundy Street and Thomas Drive/Library Carpark completed.

OUR LEADERSHIP FOUR YEAR FOCUS

Priority 12: Demonstrating good governance

Share our success and good news stories with the community

Establish and deliver a communication strategy utilising social media, website, printed media and direct post

Progress

Council continues to actively communicate via social media, website, printed media and direct mail. Maxima Trainee of the Year achieved by Ryan Fisher. VIC sharing monthly events guide, creating of Australia Tourism Dataware House event listings and added to website and Facebook.



Provide best value outcomes for rates while maintaining our unique identity

Investigate alternative sources of income and implement shared service arrangements across the region.

Progress

Shared services initiated with the City of Victor Harbor for plant only. Collaborated with City of Victor Harbor on an expression of interest for IT services. Monitored a shared-service arrangement for payroll services and policy planning provided by Alexandrina Council. Continued with the shared services arrangement for some Planning and Building services with Alexandrina Council. This includes a Regional Assessment Panel being the Fleurieu Regional Assessment Panel, planning policy assistance and Building Surveyor services. Partnering with the City of Victor Harbor and City of Onkaparinga for youth events in 2022. Collaboration with Adbri to deliver Visitor Facilities at Rapid Bay with Adbri contributing 50% of funds to match the Commonwealth Government's funding of \$210,000 with council providing in-kind support. Depot staff participated in group training with surrounding Councils to reduce costs.

Engage in local government reform discussions

Advocate for a reform position that is relevant and implementable in the district. This could include early involvement in initiatives aligned to Council's own efficiency and effectiveness objectives such as performance measurement and reporting

Progress

LG reform changes shared with Elected Members through weekly info docs. Staff attended LG Reform Training and LG Governance Network Meetings.

OUR LEADERSHIP FOUR YEAR FOCUS



Priority 12: Demonstrating good governance

Provide ongoing opportunities for the community to participate in decision making

Includes understanding and incorporating First Peoples knowledge in our strategic, advocacy and policy positions

Progress

First Nations Progress - participated in NAC and LG reconciliation Industry Network, sought Kurna naming advice from Kurna Warra Pintyanthi (KWP) Team, worked with Kurna stakeholders on the Tjilbruke Trail markers commemoration, engaged David Mott from Integrated Heritage Services as our indigenous liaison for the Normanville Foreshore Masterplan project. Engaged indigenous digital graphic artist to prepare designs for signage, collaborated with Ngarrindjeri representative to deliver Cultural Awareness Training, liaising with reconciliation SA, initiated internal Reconciliation Action Plan group, liaising with Uni SA lecturers for potential collaborative opportunities, partnered with Cape Jervis Progress Association to create indigenous sign at Morgan's Beach 'leave nothing but your footprints', Work with Ngarrindjeri representative to develop Cape Jervis entranceway reserve, collaboration with tribal expert on indigenous business tourism opportunities and Cape Jervis visitors entry display. Member of Fleurieu Aboriginal Community Initiatives Network (FACIN).

Established accessible communications team with staff. Successful in \$132,000 grant funding for purchase of e-trikes for Opening the Door to Nature Project. Secured funding for professional advice from Able Access Design. Worked with Second Valley Progress Association on Jayjakawenga Reserve upgrade. Established 15 Youth Advisory Committee (YAC) members and are supporting youth to have an authentic voice. Partnering with the City of Victor Harbor and City of Onkaparinga for youth events. Community consultation undertaken for the Library naming project.

Deliver progressive and proactive services which focus on greater efficiency and effectiveness

Progress

Investigated traineeship opportunities with Maxima. Began succession planning and staff completed leadership training. Delivered financial reporting improvements, all statutory reporting provided on time and achieved an 'un-modified' audit opinion on internal financial controls and financial statements. Utilised the Community Nursery for projects such as Foreshore masterplan delivery and Tjilbruke marker upgrade. Continued rollout of led light fittings throughout Council properties. Provided no loss of customer service and minimal disruption to Council Services during the COVID-19 pandemic. Training opportunities provided to upskill staff. Major WHS review, upgrade and implementation.

Partner with the region for investment attraction or shared service delivery

Increase income and reduce expenditure without unduly impacting service levels

Progress

Successful in securing over 2.6 million of grant funding in additional to the normal operating grants. Advocated for Williss Drive corner improvements and bridge maintenance that the State Government has now delivered. Continued with the shared services arrangement for some Planning and Building services between the District Council of Yankalilla and Alexandrina Council. This includes a Regional Assessment Panel being the Fleurieu Regional Assessment Panel, planning policy assistance and Building Surveyor services. Began sharing plant and equipment with the City of Victor Harbor.

Appendix A

Financial Management

The Financial Result for 2021/2022

The District Council of Yankalilla Statutory Financial Statements, including external audit report, are provided below. These document the financial results for 2021/2022 .

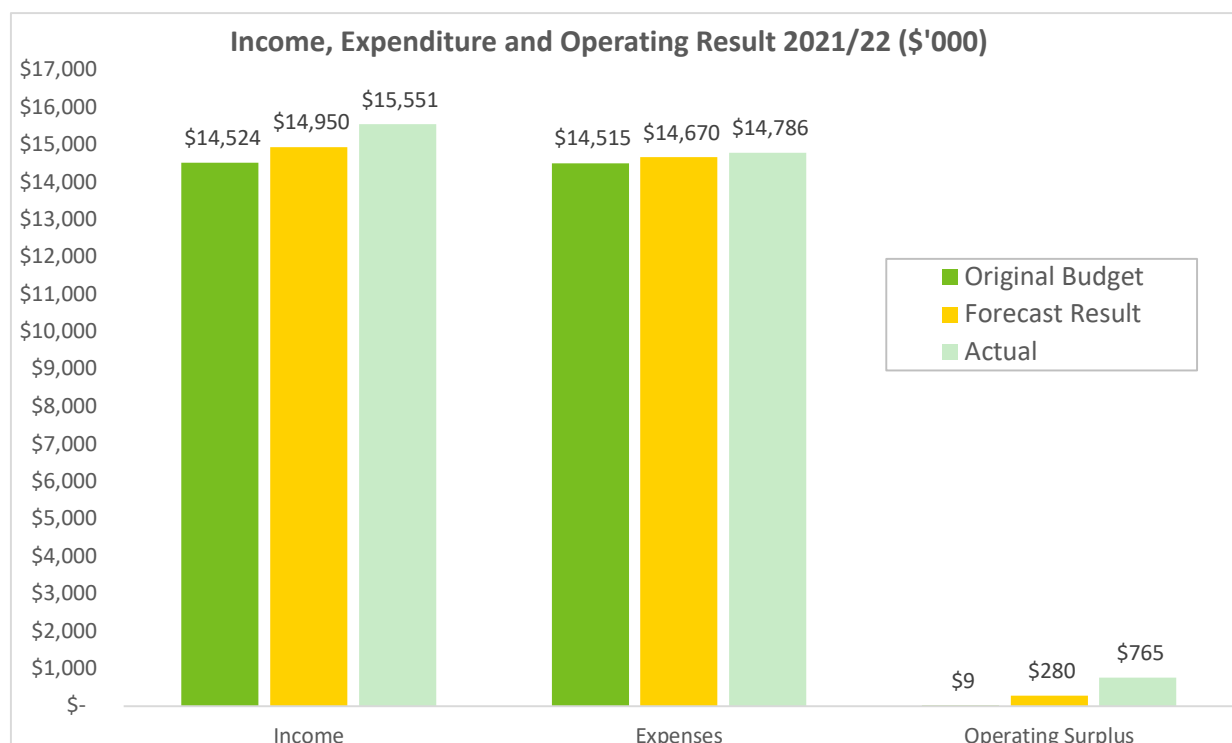
In preparation of the 2021/2022 Annual Business Plan and Budget, Council budgeted an operating surplus of \$9,000. The forecast result saw an expected increased operating surplus of \$280,000. The actual result for 30 June 2022 saw an operating surplus of \$765,000.

The operating surplus was significantly impacted by Council reducing its equity stake in the Fleurieu Regional Waste Authority (FRWA) from 15% to 10%. By reducing its equity stake Council

is now liable for a smaller portion of the FRWA asbestos remediation provision, leading to a gain of \$449,000.

The overall Net Surplus of \$3.019 million included recognition of \$2.179 million grants for capital projects including works at the Normanville Foreshore and the sealing of Forktree Rd.

Council has commenced work on several major multi-year capital projects which has increased the borrowings. This is reflected in the Statement of Financial Position. These increased borrowings led to an increase in the Net Financial Liabilities Ratio, which remains below Council's accepted target threshold.



District Council of Yankalilla

GENERAL PURPOSE FINANCIAL STATEMENTS

for the year ended 30 June 2022



General Purpose Financial Statements

for the year ended 30 June 2022

Contents	Page
Council Certificate	3
Principal Financial Statements	
Statement of Comprehensive Income	4
Statement of Financial Position	5
Statement of Changes in Equity	6
Statement of Cash Flows	7
Notes to and forming part of the Financial Statements	8
Independent Auditor's Report – Financial Statements	47
Independent Auditor's Report – Internal Controls	49
Certificates of Audit Independence	
Council Certificate of Audit Independence	51
Audit Certificate of Audit Independence	52

General Purpose Financial Statements

for the year ended 30 June 2022

Certification of Financial Statements

We have been authorised by the Council to certify the financial statements in their final form.

In our opinion:

- the accompanying financial statements comply with the *Local Government Act 1999, Local Government (Financial Management) Regulations 2011* and Australian Accounting Standards,
- the financial statements present a true and fair view of the Council's financial position at 30 June 2022 and the results of its operations and cash flows for the financial year,
- internal controls implemented by the Council provide a reasonable assurance that the Council's financial records are complete, accurate and reliable and were effective throughout the financial year,
- the financial statements accurately reflect the Council's accounting and other records.



Nathan Cunningham
Chief Executive Officer

01 November 2022



Simon Rothwell
Mayor

01 November 2022

Statement of Comprehensive Income

for the year ended 30 June 2022

\$ '000	Notes	2022	2021
Income			
Rates	2a	12,071	11,527
Statutory Charges	2b	357	359
User Charges	2c	1,279	1,369
Grants, Subsidies and Contributions	2g	1,034	956
Investment Income	2d	91	67
Reimbursements	2e	124	65
Other income	2f	87	125
Net Gain - Equity Accounted Council Businesses	19(a)	508	—
Total Income		15,551	14,468
Expenses			
Employee costs	3a	5,855	5,538
Materials, Contracts and Other Expenses	3b	5,569	6,668
Depreciation, Amortisation and Impairment	3c	3,120	3,080
Finance Costs	3d	231	260
Net loss - Equity Accounted Council Businesses	19(a)	11	154
Total Expenses		14,786	15,700
Operating Surplus / (Deficit)		765	(1,232)
Physical Resources Received Free of Charge	2h	217	—
Asset Disposal & Fair Value Adjustments	4	(142)	(222)
Amounts Received Specifically for New or Upgraded Assets	2g	2,179	597
Net Surplus / (Deficit)		3,019	(857)
Other Comprehensive Income			
Amounts which will not be reclassified subsequently to operating result			
Changes in Revaluation Surplus - I,PP&E	9	3,651	2,742
Total Amounts which will not be reclassified subsequently to operating result		3,651	2,742
Total Other Comprehensive Income		3,651	2,742
Total Comprehensive Income		6,670	1,885

The above Statement of Comprehensive Income should be read in conjunction with the accompanying notes.

Statement of Financial Position

as at 30 June 2022

\$ '000	Notes	2022	2021
ASSETS			
Current assets			
Cash & Cash Equivalent Assets	5a	2,181	2,249
Trade & Other Receivables	5b	2,381	2,135
Total current assets		4,562	4,384
Non-current assets			
Financial Assets	6a	57	69
Equity Accounted Investments in Council Businesses	6b	12	23
Infrastructure, Property, Plant & Equipment	7a(i)	112,136	103,447
Total non-current assets		112,205	103,539
TOTAL ASSETS		116,767	107,923
LIABILITIES			
Current Liabilities			
Trade & Other Payables	8a	4,350	4,208
Borrowings	8b	3,292	2,822
Provisions	8c	1,211	1,708
Total Current Liabilities		8,853	8,738
Non-Current Liabilities			
Borrowings	8b	4,658	2,588
Provisions	8c	249	260
Total Non-Current Liabilities		4,907	2,848
TOTAL LIABILITIES		13,760	11,586
Net Assets		103,007	96,337
EQUITY			
Accumulated surplus		28,879	25,860
Asset revaluation reserves	9	74,128	70,477
Total Council Equity		103,007	96,337
Total Equity		103,007	96,337

The above Statement of Financial Position should be read in conjunction with the accompanying notes.

Statement of Changes in Equity

for the year ended 30 June 2022

\$ '000	Notes	Accumulated surplus	Asset revaluation reserve	Total equity
2022				
Balance at the end of previous reporting period		25,860	70,477	96,337
Net Surplus / (Deficit) for Year		3,019	–	3,019
Other Comprehensive Income				
- Gain (Loss) on Revaluation of I,PP&E	7a	–	3,651	3,651
Share of OCI - Equity Accounted Council Businesses		–	–	–
Other Equity Adjustments - Equity Accounted Council Businesses	19	–	–	–
Net Assets Transferred - Council Restructure		–	–	–
Other comprehensive income		–	3,651	3,651
Total comprehensive income		3,019	3,651	6,670
Transfers between Reserves		–	–	–
Balance at the end of period		28,879	74,128	103,007
2021				
Balance at the end of previous reporting period		26,717	67,735	94,452
Net Surplus / (Deficit) for Year		(857)	–	(857)
Other Comprehensive Income				
- Gain (Loss) on Revaluation of I,PP&E	7a	–	2,742	2,742
Share of OCI - Equity Accounted Council Businesses		–	–	–
Other Equity Adjustments - Equity Accounted Council Businesses	19	–	–	–
Net Assets Transferred - Council Restructure		–	–	–
Other comprehensive income		–	2,742	2,742
Total comprehensive income		(857)	2,742	1,885
Transfers between Reserves		–	–	–
Balance at the end of period		25,860	70,477	96,337

The above Statement of Changes in Equity should be read in conjunction with the accompanying notes.

Statement of Cash Flows

for the year ended 30 June 2022

\$ '000	Notes	2022	2021
Cash flows from operating activities			
<u>Receipts</u>			
Rates Receipts		11,968	11,862
Statutory Charges		357	359
User Charges		1,348	1,586
Grants, Subsidies and Contributions		826	1,381
Investment Receipts		91	67
Reimbursements		124	70
Other Receipts		64	128
<u>Payments</u>			
Finance Payments		(231)	(285)
Payments to Employees		(5,832)	(5,523)
Payments for Materials, Contracts & Other Expenses		(5,428)	(5,960)
Net cash provided by (or used in) Operating Activities	11b	<u>3,287</u>	<u>3,685</u>
Cash flows from investing activities			
<u>Receipts</u>			
Amounts Received Specifically for New/Upgraded Assets		2,179	2,956
Sale of Replaced Assets		292	154
Sale of Surplus Assets		–	82
Repayments of Loans by Community Groups		12	13
Distributions Received from Equity Accounted Council Businesses		–	154
<u>Payments</u>			
Expenditure on Renewal/Replacement of Assets		(2,841)	(2,272)
Expenditure on New/Upgraded Assets		(5,534)	(1,702)
Loans Made to Community Groups		–	(30)
Capital contributed to Equity Accounted Council Businesses		–	(154)
Net cash provided (or used in) investing activities		<u>(5,892)</u>	<u>(799)</u>
Cash flows from financing activities			
<u>Receipts</u>			
Proceeds from Borrowings		1,979	–
Proceeds from Bonds & Deposits		–	3
<u>Payments</u>			
Repayments of Borrowings		–	(696)
Repayment of Finance Lease Liabilities		(59)	(61)
Repayment of Bonds & Deposits		(3)	–
Net Cash provided by (or used in) Financing Activities		<u>1,917</u>	<u>(754)</u>
Net Increase (Decrease) in Cash Held		(688)	2,132
plus: Cash & Cash Equivalents at beginning of period		507	(1,625)
Cash and cash equivalents held at end of period	11a	<u>(181)</u>	<u>507</u>

Additional Information:

The above Statement of Cash Flows should be read in conjunction with the accompanying notes.

Notes to and forming part of the Financial Statements

for the year ended 30 June 2022

Contents of the Notes accompanying the General Purpose Financial Statements

Note	Details	Page
1	Summary of Significant Accounting Policies	9
2	Income	15
3	Expenses	18
4	Asset Disposal & Fair Value Adjustments	19
5	Current Assets	20
6	Non-Current Assets	21
7	Infrastructure, Property, Plant & Equipment	22
8	Liabilities	25
9	Reserves	26
10	Assets Subject to Restrictions	26
11	Reconciliation to Statement of Cash Flows	27
12(a)	Functions	28
12(b)	Components of Functions	29
13	Financial Instruments	30
14	Capital Expenditure and Investment Property Commitments	34
15	Financial Indicators	35
16	Uniform Presentation of Finances	38
17	Leases	39
18	Superannuation	41
19	Interests in Other Entities	42
20	Contingencies & Assets/Liabilities Not Recognised in the Balance Sheet	45
21	Events after the Balance Sheet Date	45
22	Related Party Transactions	46

Notes to and forming part of the Financial Statements for the year ended 30 June 2022

Note 1. Summary of Significant Accounting Policies

The principal accounting policies adopted by Council in the preparation of these consolidated financial statements are set out below.

These policies have been consistently applied to all the years presented, unless otherwise stated.

(1) Basis of Preparation

1.1 Compliance with Australian Accounting Standards

This general purpose financial report has been prepared on a going concern basis using the historical cost convention in accordance with Australian Accounting Standards as they apply to not-for-profit entities, other authoritative pronouncements of the Australian Accounting Standards Board, Interpretations and relevant South Australian legislation.

The financial report was authorised for issue by certificate under regulation 14 of the *Local Government (Financial Management) Regulations 2011* dated 01 November 2022.

1.2 Critical Accounting Estimates

The preparation of financial statements in conformity with Australian Accounting Standards requires the use of certain critical accounting estimates and requires management to exercise its judgement in applying Council's accounting policies.

In Particular, Council's subsidiary Fleurieu Regional Waste Authority Regional Subsidiary (FRWA) reports significant uncertainty in the estimation of provision taken by FRWA in which Council has a 10% stake. This provision is for remediation costs of \$4,977,505 has been recognised at 30 June 2022 (2021: \$9,877,286) in FRWA financial Statements. As a result, FRWA's current liabilities exceed its current assets at 30 June 2022 by \$5,693,813 (2021: \$11,045,711) and it has a net deficiency of \$8,383,260 (2021: \$8,973,627) (refer to Note 19 Equity). Remediation works commenced in July 2021 and have continued during the financial year ended 30 June 2022. The Board estimate that the majority of the remediation costs will be incurred, and remediation works completed, within the next 12 months. The key estimates and assumptions used to determine the provision for remediation costs include the number of properties requiring remediation, the quantity of waste to dispose, consultant costs to manage the remediation process and contractor costs for site remediation.

1.3 Rounding

All amounts in the financial statements have been rounded to the nearest thousand dollars (\$'000).

1.4 Estimates and assumptions

The COVID-19 pandemic has impacted the 2021/22 financial statements. The financial impacts are a direct result of either Council's response to the pandemic or due to mandatory shutdowns as directed by the Australian Government and the advice from the Australian Government Department of Health and SA Health.

Council's costs have been impacted by the shortage of labour and materials, particularly for big projects. Council expects the pressure on costs will continue in the foreseeable future.

(2) The Local Government Reporting Entity

District Council of Yankalilla is incorporated under the South Australian Local Government Act 1999 and has its principal place of business at 1 Charles Street, Yankalilla. These financial statements include the Council's direct operations and all entities through which Council controls resources to carry on its functions. In the process of reporting on the Council as a single unit, all transactions and balances between activity areas and controlled entities have been eliminated.

Notes to and forming part of the Financial Statements for the year ended 30 June 2022

Note 1. Summary of Significant Accounting Policies (continued)

(3) Income Recognition

Income is measured at the fair value of the consideration received or receivable. Income is recognised when the Council obtains control over the assets comprising the income, or when the amount due constitutes an enforceable debt, whichever first occurs.

Where grants, contributions and donations recognised as income during the reporting period were obtained on the condition that they be expended in a particular manner or used over a particular period, and those conditions were undischarged as at the reporting date, the amounts subject to those undischarged conditions are disclosed in these notes. Also disclosed is the amount of grants, contributions and receivables recognised as income in a previous reporting period which were obtained in respect of the Council's operations for the current reporting period.

In recent years the payment of untied financial assistance grants has varied from the annual allocation as shown in the table below:

	Cash Payment Received	Annual Allocation	Difference
2019/20	\$323,777	\$410,693	(\$86,916)
2020/21	\$419,236	\$364,799	\$54,437
2021/22	\$506,750	\$461,812	\$44,938

Because these grants are untied, the Australian Accounting Standards require that payments be recognised upon receipt. Accordingly, the operating results of these periods have been distorted compared to those that would have been reported had the grants been paid in the year to which they were allocated.

The Operating Surplus Ratio disclosed in Note 15 has also been calculated after adjusting for the distortions resulting from the differences between the actual grants received and the grants entitlements allocated.

Construction Contracts

Construction works undertaken by Council for third parties are generally on an agency basis where the third party reimburses Council for actual costs incurred, and usually do not extend beyond the reporting period. Reimbursements not received are recognised as receivables and reimbursements received in advance are recognised as "payments received in advance".

For works undertaken on a fixed price contract basis, revenues are recognised over time using the input method, with costs incurred compared to total expected costs used as a measure of progress. When it is probable that total contract costs will exceed total contract revenue, the expected loss is recognised as an expense immediately.

(4) Cash, Cash Equivalents and other Financial Instruments

Cash Assets include all amounts readily convertible to cash on hand at Council's option with an insignificant risk of changes in value with a maturity of three months or less from the date of acquisition.

Receivables for rates and annual charges are secured over the subject land, and bear interest at rates determined in accordance with the Local Government Act 1999. Other receivables are generally unsecured and do not bear interest.

All receivables are reviewed as at the reporting date and adequate allowance made for amounts the receipt of which is considered doubtful.

All financial instruments are recognised at fair value at the date of recognition, except for trade receivables from a contract with a customer, which are measured at the transaction price. A detailed statement of the accounting policies applied to financial instruments forms part of Note 13.

(5) Inventories

Inventories held in respect of stores have been valued by using the weighted average cost on a continual basis, after adjustment for loss of service potential. Inventories held in respect of business undertakings have been valued at the lower of cost and net realisable value.

Notes to and forming part of the Financial Statements for the year ended 30 June 2022

Note 1. Summary of Significant Accounting Policies (continued)

(6) Infrastructure, Property, Plant & Equipment

6.1 Initial Recognition

All assets are initially recognised at cost. For assets acquired at no cost or for nominal consideration, cost is determined as fair value at the date of acquisition.

All non-current assets purchased or constructed are capitalised as the expenditure is incurred and depreciated as soon as the asset is held "ready for use". Cost is determined as the fair value of the assets given as consideration plus costs incidental to the acquisition, including architects' fees and engineering design fees and all other costs incurred. The cost of non-current assets constructed by the Council includes the cost of all materials used in construction, direct labour on the project and an appropriate proportion of variable and fixed overhead.

6.2 Materiality

Assets with an economic life in excess of one year are only capitalised where the cost of acquisition exceeds materiality thresholds established by Council for each type of asset. In determining (and in annually reviewing) such thresholds, regard is had to the nature of the asset and its estimated service life.

No capitalisation threshold is applied to the acquisition of land or interests in land.

6.3 Subsequent Recognition

All material asset classes are revalued on a regular basis such that the carrying values are not materially different from fair value. Significant uncertainties exist in the estimation of fair value of a number of asset classes including land, buildings and associated structures and infrastructure. Further detail of these uncertainties, and of existing valuations, methods and valuers are provided at Note 7.

6.4 Depreciation of Non-Current Assets

Other than land, all infrastructure, property, plant and equipment assets recognised are systematically depreciated over their useful lives on a straight-line basis which, in the opinion of Council, best reflects the consumption of the service potential embodied in those assets.

Depreciation methods, useful lives and residual values of classes of assets are reviewed annually.

Major depreciation periods for each class of asset are listed below. Depreciation periods for infrastructure assets have been estimated based on the best information available to Council, but appropriate records covering the entire life cycle of these assets are not available, and extreme care should be used in interpreting financial information based on these estimates.

Plant, Furniture & Equipment

Office Equipment	5 to 10 years
Office Furniture	10 to 20 years
Vehicles and Road-making Equip	3 to 8 years
Other Plant & Equipment	5 to 15 years

Building & Other Structures

Buildings – masonry	50 to 100 years
Park Structures – masonry	50 to 100 years
Park Structures – other construction	20 to 40 years
Playground equipment	5 to 15 years
Benches, seats, etc	10 to 20 years

Infrastructure

Sealed Roads – Surface	15 to 25 years
Sealed Roads – Structure	20 to 65 years
Unsealed Roads	10 to 25 years
Bridges – Concrete	80 to 100 years
Paving & Footpaths, Kerb & Gutter	80 to 100 years
Drains	80 to 100 years

Notes to and forming part of the Financial Statements for the year ended 30 June 2022

Note 1. Summary of Significant Accounting Policies (continued)

Culverts	50 to 75 years
Flood Control Structures	80 to 100 years
Dams and Reservoirs	80 to 100 years
Bores	20 to 40 years
Reticulation Pipes – PVC	70 to 80 years
Reticulation Pipes – other	25 to 75 years
Pumps & Telemetry	20 to 50 years

6.5 Impairment

Assets whose future economic benefits are not dependent on the ability to generate cash flows, and where the future economic benefits would be replaced if Council were deprived thereof, are not subject to impairment testing.

Other assets that are subject to depreciation are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount (which is the higher of the present value of future cash inflows or value in use).

Where an asset that has been revalued is subsequently impaired, the impairment is first offset against such amount as stands to the credit of that class of assets in Asset Revaluation Reserve, any excess being recognised as an expense.

6.6 Borrowing Costs

Borrowing costs in relation to qualifying assets (net of offsetting investment revenue) have been capitalised in accordance with AASB 123 "Borrowing Costs". The amounts of borrowing costs recognised as an expense or as part of the carrying amount of qualifying assets are disclosed in Note 3, and the amount (if any) of interest revenue offset against borrowing costs in Note 2.

(7) Payables

7.1 Goods & Services

Creditors are amounts due to external parties for the supply of goods and services and are recognised as liabilities when the goods and services are received. Creditors are normally paid 30 days after the month of invoice. No interest is payable on these amounts.

7.2 Payments Received in Advance & Deposits

Amounts other than grants received from external parties in advance of service delivery, and security deposits held against possible damage to Council assets, are recognised as liabilities until the service is delivered or damage reinstated, or the amount is refunded as the case may be.

(8) Borrowings

Borrowings are initially recognised at fair value, net of transaction costs incurred and are subsequently measured at amortised cost. Any difference between the proceeds (net of transaction costs) and the redemption amount is recognised in the income statement over the period of the borrowings using the effective interest method.

Borrowings are carried at their principal amounts which represent the present value of future cash flows associated with servicing the debt. Interest is accrued over the period to which it relates, and is recorded as part of "Payables".

(9) Employee Benefits

9.1 Salaries, Wages & Compensated Absences

Liabilities for employees' entitlements to salaries, wages and compensated absences expected to be paid or settled within 12 months of reporting date are accrued at nominal amounts (including payroll based oncosts) measured in accordance with AASB 119.

Liabilities for employee benefits not expected to be paid or settled within 12 months are measured as the present value of the estimated future cash outflows (including payroll based oncosts) to be made in respect of services provided by employees up to the reporting date. Present values are calculated using government guaranteed securities rates with similar maturity terms.

Weighted avg. discount rate 3.52% (2021, 0.38%)

Notes to and forming part of the Financial Statements for the year ended 30 June 2022

Note 1. Summary of Significant Accounting Policies (continued)

Weighted avg. settlement period 3.5 years (2021, 4.8 years)

No accrual is made for sick leave as Council experience indicates that, on average, sick leave taken in each reporting period is less than the entitlement accruing in that period, and this experience is expected to recur in future reporting periods. Council does not make payment for untaken sick leave.

9.2 Superannuation

The Council makes employer superannuation contributions in respect of its employees to the Statewide Superannuation Scheme. The Scheme has two types of membership, each of which is funded differently. Details of the accounting policies applied and Council's involvement with the schemes are reported in Note 18.

(10) Leases

The Council assesses at contract inception whether a contract is, or contains, a lease. That is, if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

12.1 Council as a lessee

The Council recognises lease liabilities to make lease payments and right-of-use assets representing the right to use the underlying assets.

i) Right-of-Use-Assets

The Council recognises right-of-use assets at the commencement date of the lease. Right-of-use assets are measured at cost, less any accumulated depreciation and impairment losses, and adjusted for any remeasurement of lease liabilities. The cost of right-of-use assets includes the amount of lease liabilities recognised, initial direct costs incurred, lease payments made at or before the commencement date less any lease incentives received and the estimate of costs to be incurred to restore the leased asset. Right-of-use assets are depreciated on a straight-line basis over the shorter of the lease term and the estimated useful lives of the assets, as follows:

Office Equipment	3 to 4 years
Software	3 years

The right-of-use assets are also subject to impairment. Refer to the accounting policies above - Impairment of non-financial assets.

ii) Lease Liabilities

At the commencement date of the lease, the Council recognises lease liabilities measured at the present value of lease payments to be made over the lease term. In calculating the present value of lease payments, the Council uses its incremental borrowing rate or the interest rate implicit in the lease.

iii) Short-term leases and leases of low-value assets

The Council applies the short-term lease recognition exemption to its short-term leases of machinery and equipment (i.e., those leases that have a lease term of 12 months or less from the commencement date). It also applies the low-value assets recognition exemption to leases of office equipment that are considered to be low value. Lease payments on short-term leases and leases of low-value assets are recognised as expense on a straight-line basis over the lease term.

(11) Equity Accounted Council Businesses

Council participates in cooperative arrangements with other Councils for the provision of services and facilities. Council's interests in cooperative arrangements, which are only recognised if material, are accounted for in accordance with AASB 128 and set out in detail in Note 19.

Notes to and forming part of the Financial Statements for the year ended 30 June 2022

Note 1. Summary of Significant Accounting Policies (continued)

(12) GST Implications

In accordance with UIG Abstract 1031 *“Accounting for the Goods & Services Tax”*

- Receivables and Creditors include GST receivable and payable.
- Except in relation to input taxed activities, revenues and operating expenditures exclude GST receivable and payable.
- Non-current assets and capital expenditures include GST net of any recoupment.
- Amounts included in the Statement of Cash Flows are disclosed on a gross basis.

(13) Comparative Figures

To ensure comparability with the current reporting period's figures, some comparative period line items and amounts may have been reclassified or individually reported for the first time within these financial statements and/or the notes.

(14) Disclaimer

Nothing contained within these statements may be taken to be an admission of any liability to any person under any circumstance.

Notes to and forming part of the Financial Statements

for the year ended 30 June 2022

Note 2. Income

\$ '000	2022	2021
(a) Rates		
General Rates		
General Rates	11,851	11,425
Less: Mandatory Rebates	(50)	(55)
Less: Discretionary Rebates, Remissions & Write Offs	(122)	(206)
Total General Rates	11,679	11,164
Other Rates (Including Service Charges)		
Regional Landscape Levy (formerly NRM Levy)	199	197
Wirrina Water Service	103	85
Total Other Rates (Including Service Charges)	302	282
Other Charges		
Penalties for Late Payment	87	81
Legal & Other Costs Recovered	3	–
Total Other Charges	90	81
Total Rates	12,071	11,527
(b) Statutory Charges		
Development Act Fees	163	81
Town Planning Fees	2	79
Health & Septic Tank Inspection Fees	69	80
Animal Registration Fees & Fines	97	79
Parking Fines/Expiation Fees	22	36
Other Licences, Fees & Fines	4	4
Total Statutory Charges	357	359
(c) User Charges		
Cemetery/Crematoria Fees	7	13
Hall & Equipment Hire	1	2
Sundry	16	13
Caravan Park Hire Fees	1,194	1,273
Block Clearing Fees	5	(1)
Search Fees	29	39
CHSP Contributions	20	22
Water Consumption	7	8
Total User Charges	1,279	1,369

Notes to and forming part of the Financial Statements

for the year ended 30 June 2022

Note 2. Income (continued)

\$ '000	2022	2021
(d) Investment Income		
Interest on Investments		
- Local Government Finance Authority	8	—
- Banks & Other	1	—
- Loans to Community Groups	4	5
Investment Property Rental Income	78	62
Total Investment Income	91	67
(e) Reimbursements		
Workcover	32	14
Other	92	51
Total Reimbursements	124	65
(f) Other income		
Rebates Received	30	28
Sundry	26	46
Visitor Information Centre	31	51
Total Other income	87	125
(g) Grants, Subsidies, Contributions		
Amounts Received Specifically for New or Upgraded Assets	2,179	597
Total Amounts Received Specifically for New or Upgraded Assets	2,179	597
Other Grants, Subsidies and Contributions		
- Untied - Financial Assistance Grant	507	419
- Roads to Recovery	163	163
- Home and Community Care Grant	176	174
- Library and Communications	22	17
- Sundry	166	183
Total Other Grants, Subsidies and Contributions	1,034	956
Total Grants, Subsidies, Contributions	3,213	1,553
The functions to which these grants relate are shown in Note 12.		
(i) Sources of grants		
Commonwealth Government	1,014	337
State Government	2,140	1,144
Other	59	72
Total	3,213	1,553

Notes to and forming part of the Financial Statements

for the year ended 30 June 2022

Note 2. Income (continued)

\$ '000	2022	2021
(h) Physical Resources Received Free of Charge		
Roads, Bridges & Footpaths	112	—
Stormwater Drainage	105	—
<u>Total Physical Resources Received Free of Charge</u>	<u>217</u>	<u>—</u>

Notes to and forming part of the Financial Statements for the year ended 30 June 2022

Note 3. Expenses

\$ '000	Notes	2022	2021
(a) Employee costs			
Salaries and Wages		5,132	4,666
Employee Leave Expense		419	454
Superannuation	18	515	453
Workers' Compensation Insurance		167	155
Other Employee Related Costs		154	114
Less: Capitalised and Distributed Costs		(532)	(304)
Total Operating Employee Costs		5,855	5,538
Total Number of Employees (full time equivalent at end of reporting period)		63	56
(b) Materials, Contracts and Other Expenses			
(i) Prescribed Expenses			
Auditor's Remuneration			
- Auditing the Financial Reports		21	21
- Other Auditors		12	9
Bad and Doubtful Debts		7	3
Elected Members' Expenses		142	141
Insurance		174	160
Subtotal - Prescribed Expenses		356	334
(ii) Other Materials, Contracts and Expenses			
Contractors		2,401	2,350
Maintenance		646	835
Legal Expenses		226	120
Levies Paid to Government - Landscape Levy (formerly NRM Levy)		198	196
Levies - Other		13	13
Parts, Accessories & Consumables		316	225
Sundry		88	124
Utilities		329	333
IT and Communications		486	334
Administration		191	199
Registrations, Subscriptions and Memberships		154	116
Hire Fees		322	303
Grants and Contributions		96	94
Vehicles		40	34
Visitor Information Centre		55	73
Wirrina Service Payments to SA Water		108	92
Net Loss - Equity Accounted Council Businesses	8c	-	1,346
Less: Capitalised and Distributed Costs		(456)	(453)
Subtotal - Other Material, Contracts & Expenses		5,213	6,334
Total Materials, Contracts and Other Expenses		5,569	6,668

Notes to and forming part of the Financial Statements for the year ended 30 June 2022

Note 3. Expenses (continued)

\$ '000	2022	2021
(c) Depreciation, Amortisation and Impairment		
(i) Depreciation and Amortisation		
Buildings & Other Structures	290	287
Infrastructure		
- Stormwater Drainage	246	186
- Transport Infrastructure	1,948	1,937
Right-of-use Assets	63	63
Plant & Equipment	189	214
Furniture & Fittings	115	112
Recreation	163	165
Fleet Plant	106	116
Subtotal	3,120	3,080
Total Depreciation, Amortisation and Impairment	3,120	3,080
(d) Finance Costs		
Interest on Loans	227	256
Interest on Leases	4	4
Total Finance Costs	231	260

Note 4. Asset Disposal & Fair Value Adjustments

\$ '000	2022	2021
Infrastructure, Property, Plant & Equipment		
(i) Assets Renewed or Directly Replaced		
Proceeds from Disposal	292	154
Less: Carrying Amount of Assets Sold	(434)	(448)
Gain (Loss) on Disposal	(142)	(294)
(ii) Assets Surplus to Requirements		
Proceeds from Disposal	–	82
Less: Carrying Amount of Assets Sold	–	(10)
Gain (Loss) on Disposal	–	72
Net Gain (Loss) on Disposal or Revaluation of Assets	(142)	(222)

Notes to and forming part of the Financial Statements

for the year ended 30 June 2022

Note 5. Current Assets

\$ '000	2022	2021
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(a) Cash & Cash Equivalent Assets

Cash on Hand at Bank	175	149
LGFA Other Investments	2,006	2,100
Total Cash & Cash Equivalent Assets	2,181	2,249

(b) Trade & Other Receivables

Rates - General & Other	1,293	1,370
Council Rates Postponement Scheme	5	9
Accrued Revenues	2	—
Debtors - General	566	447
GST Recoupment	255	137
Prepayments	218	93
Loans to Community Organisations	42	42
Debtors - Wirrina Water Consumption	10	40
Subtotal	2,391	2,138
Less: Allowance for Doubtful Debts	(10)	(3)
Total Trade & Other Receivables	2,381	2,135

Notes to and forming part of the Financial Statements for the year ended 30 June 2022

Note 6. Non-Current Assets

\$ '000	2022	2021
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(a) Financial Assets

Receivables

Loans to Community Organisations

	57	69
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Subtotal	57	69
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Total Receivables	57	69
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Total Financial Assets	57	69
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\$ '000	Notes	2022	2021
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(b) Equity Accounted Investments in Council Businesses

Southern & Hills Local Government Association

19	12	23
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Fleurieu Regional Waste Authority

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**Total Equity Accounted Investments in Council
Businesses**

12	23
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Notes to and forming part of the Financial Statements for the year ended 30 June 2022

Note 7. Infrastructure, Property, Plant & Equipment

(a(i)) Infrastructure, Property, Plant & Equipment

		as at 30/06/21			Asset movements during the reporting period							as at 30/06/22				
	Fair Value Level	At Fair Value	At Cost	Accumulated Depreciation	Carrying amount	Asset Additions New / Upgrade	Asset Renewals	WDV of Asset Disposals	Depreciation Expense (Note 3c)	WIP Transfers	Assets Newly Recognised	Revaluation Increments to Equity (ARR) (Note 9)	At Fair Value	At Cost	Accumulated Depreciation	Carrying amount
\$ '000																
Capital Work in Progress																
Land - Other	3	11,995	648	-	313	-	-	-	-	3,248	-	-	-	3,963	-	3,963
Buildings & Other Structures	3	15,654	111	(5,551)	10,214	2,274	332	(147)	(290)	(2,435)	-	-	11,995	648	-	12,643
Infrastructure													15,071	281	(5,405)	9,947
- Stormwater Drainage	3	14,796	2,222	(4,307)	12,711	557	58	(15)	(246)	(68)	105	3,651	21,520	655	(5,421)	16,754
- Transport Infrastructure	3	91,659	11,688	(40,682)	62,645	2,127	1,215	(122)	(1,948)	(299)	112	-	90,909	14,425	(42,004)	63,330
Right-of-Use Assets		-	87	-	87	-	-	-	(63)	-	-	-	-	87	(63)	24
Plant & Equipment	3	-	3,887	(2,448)	1,439	-	459	-	(189)	(122)	-	-	-	3,923	(2,336)	1,587
Furniture & Fittings	3	-	1,703	(1,363)	340	144	160	-	(115)	-	-	-	-	2,007	(1,478)	529
Recreation	3	5,037	170	(2,637)	2,570	401	332	(10)	(163)	(324)	-	-	4,926	578	(2,700)	2,804
Fleet Plant	3	-	889	(404)	485	31	283	(139)	(106)	-	-	-	-	948	(393)	555
Total Infrastructure, Property, Plant & Equipment																
		139,141	21,698	(57,392)	103,447	5,534	2,839	(433)	(3,120)	-	217	3,651	144,421	27,515	(59,800)	112,136
Comparatives																
		135,919	19,193	(54,895)	100,217	1,754	2,271	(458)	(3,080)	-	-	2,742	139,141	21,698	(57,392)	103,447

Notes to and forming part of the Financial Statements for the year ended 30 June 2022

Note 7. Infrastructure, Property, Plant & Equipment (continued)

(b) Valuation of Infrastructure, Property, Plant & Equipment & Investment Property

Valuation of Assets

The fair value of assets and liabilities must be estimated in accordance with various Accounting Standards for either recognition and measurement requirements or for disclosure purposes.

AASB 13 Fair Value Measurement requires all assets and liabilities measured at fair value to be assigned to a "level" in the fair value hierarchy as follows:

Level 1: Unadjusted quoted prices in active markets for identical assets or liabilities that the entity can access at the measurement date.

Level 2: Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly.

Level 3: Inputs for the asset or liability that are not based on observable market data (unobservable inputs).

Refer to Note 7a for the disclosure of the Fair Value Levels of Infrastructure, Property, Plant and Equipment Assets.

Information on Valuations

Valuations of Crown land, community land and land subject to other restrictions on use or disposal, shown above as being based on fair value hierarchy level 3 valuation inputs, are based on prices for similar assets in an active market, but include adjustments for specific advantages or disadvantages attaching to the particular asset that are not directly or indirectly observable in that market, or the number and / or amount of observable adjustments of which are so great that the valuation is more fairly described as being based on level 3 valuation inputs.

There is no known market for buildings, infrastructure and other assets. These assets are valued at depreciated current replacement cost. This method involves:

- The determination of the cost to construct the asset (or its modern engineering equivalent) using current prices for materials and labour, the quantities of each being estimated based on recent experience of this or similar Councils, or on industry construction guides where these are more appropriate.
- The calculation of the depreciation that would have accumulated since original construction using current estimates of residual value and useful life under the prime cost depreciation method adopted by Council.

This method has significant inherent uncertainties, relying on estimates of quantities of materials and labour, residual values and useful lives, and the possibility of changes in prices for materials and labour, and the potential for development of more efficient construction techniques.

Other Information

At 1 July 2004 upon the transition to AIFRS, Council elected pursuant to AASB 1.D5 to retain a previously established deemed cost under GAAP as its deemed cost. With subsequent additions at cost, this remains as the basis of recognition of non-material asset classes.

Upon revaluation, the current new replacement cost and accumulated depreciation are re-stated such that the difference represents the fair value of the asset determined in accordance with AASB 13 Fair Value Measurement: accumulated depreciation is taken to be the difference between current new replacement cost and fair value. In the case of land, current replacement cost is taken to be the fair value.

Highest and best use

All of Council's non financial assets are considered as being utilised for their highest and best use.

Notes to and forming part of the Financial Statements for the year ended 30 June 2022

Note 7. Infrastructure, Property, Plant & Equipment (continued)

Transition to AASB 13 - Fair Value Measurement

The requirements of AASB 13 Fair Value Measurement have been applied to all valuations undertaken since 1 July 2013 as shown by the valuation dates by individual asset classes below.

Land & Land Improvements

Council being of the opinion that it is not possible to attribute a value sufficiently reliable to qualify for recognition, land under roads has not been recognised in these reports. Land acquired for road purposes during the year is initially recognised at cost, but transferred to fair value at reporting date, effectively writing off the expenditure.

Freehold land and land over which Council has control, but does not have title, is recognised on the cost basis. No capitalisation threshold is applied to the acquisition of land or interests in land.

Land improvements, including bulk earthworks with an assessed unlimited useful life, are recognised on the cost basis, originally deriving from a valuation at 30 June 1997 at current replacement cost. Additions are recognised at cost.

Estimated future costs of reinstatement of land, capitalised in accordance with AASB 116.16(c), are reviewed annually (see Note 1) and depreciated over the estimated remaining life of the relevant asset.

Buildings

Buildings were valued by APV Valuers & Asset Management at written down current replacement cost during the reporting period commencing 1 July 2020 and pursuant to Council's election, are disclosed at fair value.

All acquisitions made after the respective dates of valuation will be recorded at cost.

Recreation

Recreation was valued by Tonkin Consulting Pty Ltd at written down current replacement cost during the reporting period commencing 1 July 2018.

All acquisitions made after the respective dates of valuation will be recorded at cost.

Infrastructure - Transport

Transportation Assets include roads and bridges. Road assets were valued by Tonkin Consulting Pty Ltd at written down current replacement cost during the reporting period commencing 1 July 2016. Bridge assets were valued by Tonkin Consulting Pty Ltd at written down current replacement cost during the reporting period commencing 1 July 2018. Pursuant to Council's election Transport Assets are disclosed at fair value.

All acquisitions made after the respective dates of valuation will be recorded at cost.

Infrastructure - Stormwater

Stormwater drainage infrastructure was valued by Tonkin Consulting at written down current replacement cost during the reporting period ending 30 June 2022 and pursuant to Council's election are disclosed at fair value.

Plant, Furniture & Equipment

These assets are recognised on the cost basis.

Notes to and forming part of the Financial Statements

for the year ended 30 June 2022

Note 8. Liabilities

\$ '000	2022 Current	2022 Non Current	2021 Current	2021 Non Current
(a) Trade and Other Payables				
Goods & Services	1,789	—	784	—
Payments Received in Advance	1,926	—	2,809	—
Accrued Expenses - Employee Entitlements	555	—	532	—
Accrued Expenses - Other	78	—	80	—
Deposits, Retentions & Bonds	—	—	3	—
Other	2	—	—	—
Total Trade and Other Payables	4,350	—	4,208	—

\$ '000	Notes	2022 Current	2022 Non Current	2021 Current	2021 Non Current
(b) Borrowings					
Short Term Draw Down Facility		2,362	—	1,742	—
Loans		907	4,648	1,021	2,555
Lease Liabilities	17b	23	10	59	33
Total Borrowings		3,292	4,658	2,822	2,588

(c) Provisions

Employee Entitlements (including oncosts)	373	249	362	260
FRWA Liabilities Provision ¹	838	—	1,346	—
Total Provisions	1,211	249	1,708	260

(1) Included in the Provisions is an amount of \$838,326 which represents Council's equity stake of 10% in the negative net assets of its subsidiary Fleurieu Regional Waste Authority (FRWA). The balance sheet of FRWA is shown in note 19. FRWA has taken a provision of \$9,877,286 in 2020/21 (refer to Note 1.2 Accounting Policy, Note 3b Provisions, Note 19 Equity) in recognition of an obligation to remediate sites that have recycled road base material sourced from FRWA's Goolwa Waste and Recycling Depot that were contaminated with asbestos. After allowing for this provision and having a surplus in 21/22 FRWA negative net assets has reduced to \$8,383,286 at the closing of 21/22. Council's equity stake has reduced from 15% in 20/21 to 10% in 21/22. Under accounting standard AASB 128 the value of a subsidiary that has negative net assets is recorded at zero and the value of the net assets is recorded as a provision. The Charter of FRWA to which Council is a signatory requires that the constituent Councils to contribute additional funds when required to do so. Schedule two (31) (1) of the Local Government Act states, 'Liabilities incurred or assumed by a regional subsidiary are guaranteed by the constituent councils'.

Notes to and forming part of the Financial Statements for the year ended 30 June 2022

Note 9. Reserves

	as at 30/06/21				as at 30/06/22
\$ '000	Opening Balance	Increments (Decrements)	Transfers	Impairments	Closing Balance
Asset Revaluation Reserve					
Land - Other	8,313	—	—	—	8,313
Buildings & Other Structures Infrastructure	4,172	—	—	—	4,172
- Stormwater Drainage	8,075	3,651	—	—	11,726
- Transport Infrastructure	47,822	—	—	—	47,822
Recreation	2,043	—	—	—	2,043
Other Assets	52	—	—	—	52
Total Asset Revaluation Reserve	70,477	3,651	—	—	74,128
Comparatives	67,735	2,742	—	—	70,477

Purposes of Reserves

Asset Revaluation Reserves

The asset revaluation reserve is used to record increments and decrements arising from changes in fair value of non current assets (less any subsequent impairment losses, where applicable).

Note 10. Assets Subject to Restrictions

Council does not hold any assets subject to restrictions

Notes to and forming part of the Financial Statements for the year ended 30 June 2022

Note 11. Reconciliation to Statement of Cash Flows

\$ '000	Notes	2022	2021
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(a) Reconciliation of Cash

Cash Assets comprise highly liquid investments with short periods to maturity subject to insignificant risk of changes of value. Cash at the end of the reporting period as shown in the Statement of Cash Flows is reconciled to the related items in the Statement of Financial Position as follows:

Total Cash & Equivalent Assets	5	2,181	2,249
Less: Short-Term Borrowings	8	(2,362)	(1,742)
Balances per Statement of Cash Flows		(181)	507

(b) Reconciliation of Change in Net Assets to Cash from Operating Activities

Net Surplus/(Deficit)		3,019	(857)
Non-Cash Items in Income Statements			
Depreciation, Amortisation & Impairment		3,120	3,080
Equity Movements in Equity Accounted Investments (Increase)/Decrease		(497)	154
Non-Cash Asset Acquisitions		(217)	—
Grants for capital acquisitions treated as Investing Activity		(2,179)	(597)
Net (Gain) Loss on Disposals		142	222
		3,388	2,002
Add (Less): Changes in Net Current Assets			
Net (Increase)/Decrease in Receivables		(253)	(120)
Change in Allowances for Under-Recovery of Receivables		(7)	(3)
Net (Increase)/Decrease in Other Assets		14	6
Net Increase/(Decrease) in Trade & Other Payables		653	422
Net Increase/(Decrease) in Unpaid Employee Benefits		—	32
Net Increase/(Decrease) in Other Provisions		(508)	1,346
Net Cash provided by (or used in) operations		3,287	3,685

\$ '000	Notes	2022	2021
---------	-------	------	------

(c) Non-Cash Financing and Investing Activities

Acquisition of assets by means of:

Physical Resources Received Free of Charge	2h	217	—
Amounts recognised in Income Statement		217	—
Total Non-Cash Financing and Investing Activities		217	—

(d) Financing Arrangements

Unrestricted access was available at balance date to the following lines of credit:

Corporate Credit Cards	50	50
Cash Advance Facilities	12,062	8,062

Notes to and forming part of the Financial Statements for the year ended 30 June 2022

Note 12(a). Functions

Income, Expenses and Assets have been directly attributed to the following Functions / Activities. Details of these Functions/Activities are provided in Note 12(b).									
\$ '000	2022	INCOME 2021	2022	EXPENSES 2021	SURPLUS (DEFICIT) 2022	OPERATING (DEFICIT) 2021	GRANTS INCLUDED IN INCOME		TOTAL ASSETS HELD (CURRENT & NON-CURRENT)
							2022	2021	
Functions/Activities									
Business Undertakings	1,390	1,445	848	855	542	590	–	1	7,026
Community Services	276	287	1,101	821	(825)	(534)	183	214	233
Culture	32	26	326	288	(294)	(262)	23	18	417
Economic Development	59	51	541	487	(482)	(436)	24	–	–
Environment	820	341	1,789	1,617	(969)	(1,276)	110	135	18,596
Recreation	8	–	655	680	(647)	(680)	–	–	3,173
Regulatory Services	351	402	842	829	(491)	(427)	4	–	2,213
Transport & Communication	458	365	3,309	3,082	(2,851)	(2,717)	447	365	71,617
Plant Hire & Depot/Indirect	61	–	1,085	1,371	(1,024)	(1,371)	–	–	2,534
Unclassified Activities	–	–	–	1,500	–	(1,500)	–	–	–
Council Administration	12,096	11,551	4,290	4,170	7,806	7,381	243	223	10,958
Total Functions/Activities	15,551	14,468	14,786	15,700	765	(1,232)	1,034	956	116,767
									107,923

Revenues and expenses exclude net gain (loss) on disposal or revaluation of assets, amounts received specifically for new or upgraded assets and physical resources received free of charge.

Notes to and forming part of the Financial Statements for the year ended 30 June 2022

Note 12(b). Components of Functions

The activities relating to Council functions are as follows:

Business Undertakings

Caravan Parks, Gravel Pits/Quarries, Private Works, Property Portfolio.

Community Services

Public Order and Safety, Crime Prevention, Emergency Services, Other Fire Protection, Other Public Order and Safety, Pest Control – Health, Immunisation, Preventive Health Services, Other Health Services, Community Support, Home Assistance Scheme, Children and Youth Services, Community Assistance, Community Transport, Family and Neighbourhood Support, Other Community Support, Community Amenities, Bus Shelters, Cemeteries / Crematoria, Public Conveniences, Car Parking – non-fee-paying, Telecommunications Networks, and Other Community Amenities.

Culture

Static Library Service, Museums and Art Galleries, and Other Cultural Services.

Economic Development

Regional Development, Support to Local Businesses, Tourism, and Other Economic Development.

Environment

Waste Management, Domestic Waste, Green Waste, Recycling, Transfer Stations, Waste Disposal Facility, Other Waste Management, Other Environment, Coastal Protection, Stormwater and Drainage, Street Cleaning, Street Lighting, Streetscaping, Natural Resource Management Levy, and Other Environment.

Recreation

Jetties, Other Marine Facilities, Parks and Gardens, Sports Facilities – Outdoor and Other Recreation.

Regulatory Services

Dog and Cat Control, Building Control, Town Planning, Clean Air/Pollution Control, Litter Control, Health Inspection, Other Fire Protection, Parking Control, and Other Regulatory Services.

Transport

Bridges, Footpaths and Kerbing, Roads – sealed, Roads – formed, Roads – natural formed, Roads – unformed, Traffic Management, LGGC – roads (formula funded), and Other Transport.

Plant Hire & Depot

Plant Hire and Depot Costs.

Unclassified Activities

Infrastructural Management, Technical Service and Building Management.

Council Administration

Governance, Administration n.e.c., Elected Members, Organisational, Support Services, Accounting/Finance, Payroll, Human Resources, Information Technology, Communication, Rates Administration, Records, Occupancy, Contract Management, Customer Service, Other Support Services, Revenues, LGGC – General Purpose and Separate Rates.

Notes to and forming part of the Financial Statements for the year ended 30 June 2022

Note 13. Financial Instruments

Recognised Financial Instruments

Bank, Deposits at Call, Short Term Deposits

Accounting Policy:

Initially recognised at fair value and subsequently measured at amortised cost; interest is recognised when earned.

Terms & Conditions:

Deposits are at call with rates varying throughout the year.

Carrying Amount:

Approximates fair value due to the short term to maturity.

Receivables - Rates & Associated Charges

Accounting Policy:

Initially recognised at fair value and subsequently measured at amortised cost. An impairment provision is recognised using the expected credit loss method.

Terms & Conditions:

Secured over the subject land, arrears attract interest of 0.42% (2021: 0.43%). Council is not materially exposed to any individual debtor, credit risk exposure is concentrated within the Council's boundaries in the State.

Carrying Amount:

Approximates fair value (after deduction of any allowance).

Receivables - Fees & Other Charges

Accounting Policy:

Initially recognised at fair value and subsequently measured at amortised cost. An impairment provision is recognised using the expected credit loss method.

Terms & Conditions:

Unsecured, and do not bear interest. Council is not materially exposed to any individual debtor, credit risk exposure is concentrated within the Council's boundaries.

Carrying Amount:

Approximates fair value (after deduction of any allowance).

Receivables - Other Levels of Government

Accounting Policy:

Initially recognised at fair value and subsequently measured at amortised cost. An impairment provision is recognised using the expected credit loss method.

Terms & Conditions:

Amounts due have been calculated in accordance with the terms and conditions of the respective programs following advice of approvals, and do not bear interest. All amounts are due by Departments and Agencies of State and Federal Governments.

Carrying Amount:

Approximates fair value.

Liabilities - Creditors and Accruals

Accounting Policy:

Liabilities are recognised for amounts to be paid in the future for goods and services received, whether or not billed to the Council.

Notes to and forming part of the Financial Statements for the year ended 30 June 2022

Note 13. Financial Instruments (continued)

Terms & Conditions:

Liabilities are normally settled on 30 day terms.

Carrying Amount:

Approximates fair value.

Liabilities - Interest Bearing Borrowings

Accounting Policy:

Initially recognised at fair value and subsequently at amortised cost using the effective interest rate.

Terms & Conditions:

Secured over future revenues, borrowings are repayable semi annually; interest is charged at fixed & variable rates between **2.05%** and **6.80%** (2021: **1.30%** and **6.87%**).

Carrying Amount:

Approximates fair value.

Liabilities - Leases

Accounting Policy:

Accounted for in accordance with AASB 16 as stated in Note 17.

Notes to and forming part of the Financial Statements

for the year ended 30 June 2022

Note 13. Financial Instruments (continued)

\$ '000	Due in less than 1 year	Due between 1 year & 5 years	Due in more than 5 years	Total Contractual Cash Flows	Carrying Values
Financial Assets and Liabilities					
2022					
Financial Assets					
Cash & Cash Equivalents	2,181	–	–	2,181	2,181
Receivables	1,919	57	7	1,983	1,973
Total Financial Assets	4,100	57	7	4,164	4,154
Financial Liabilities					
Payables	2,424	–	–	2,424	2,424
Current Borrowings	3,570	–	–	3,570	3,269
Non-Current Borrowings	–	3,627	1,902	5,529	4,648
Leases	23	10	–	33	33
Total Financial Liabilities	6,017	3,637	1,902	11,556	10,374
2021					
Financial Assets					
Cash & Cash Equivalents	2,249	–	–	2,249	2,249
Receivables	1,903	61	18	1,982	1,977
Total Financial Assets	4,152	61	18	4,231	4,226
Financial Liabilities					
Payables	1,399	–	–	1,399	1,399
Current Borrowings	2,763	–	–	2,763	2,763
Non-Current Borrowings	–	2,607	313	2,920	2,555
Leases	64	27	–	91	93
Total Financial Liabilities	4,226	2,634	313	7,173	6,810

The following interest rates were applicable to Council's Borrowings at balance date:

\$ '000	2022		2021	
	Weighted Avg Interest Rate	Carrying Value	Weighted Avg Interest Rate	Carrying Value
Other Variable Rates	2.30%	2,362	1.38%	1,742
Fixed Interest Rates	5.43%	5,586	6.26%	3,668
		7,948		5,410

Net Fair Value

All carrying values approximate fair value for all recognised financial instruments. There is no recognised market for the financial assets of the Council.

Notes to and forming part of the Financial Statements for the year ended 30 June 2022

Note 13. Financial Instruments (continued)

Risk Exposures

Credit Risk represents the loss that would be recognised if counter parties fail to perform as contracted. The maximum credit risk on financial assets of the Council is the carrying amount, net of any impairment. All Council investments are made with the SA Local Government Finance Authority and are guaranteed by the SA Government. Except as detailed in Notes 5 & 6 in relation to individual classes of receivables, exposure is concentrated within the Council's boundaries, and there is no material exposure to any individual debtor.

Market Risk is the risk that fair values of financial assets will fluctuate as a result of changes in market prices. All of Council's financial assets are denominated in Australian dollars and are not traded on any market, and hence neither market risk nor currency risk apply.

Liquidity Risk is the risk that Council will encounter difficulty in meeting obligations with financial liabilities. In accordance with the model Treasury Management Policy (LGA Information Paper 15), liabilities have a range of maturity dates. Council also has available a range of bank overdraft and standby borrowing facilities that it can access.

Interest Rate Risk is the risk that future cash flows will fluctuate because of changes in market interest rates. Council has a balance of both fixed and variable interest rate borrowings and investments. Cash flow fluctuations are managed holistically in seeking to minimise interest costs over the longer term in a risk averse manner.

Expected Credit Losses (ECL)

Council uses an allowance matrix to measure expected credit losses for receivables from individual customers, which comprise a large number of small balances. As rates and annual charges are secured over subject land no allowance for such receivables is made. Future expected credit losses are calculated based on the actual average percentage credit losses for the previous four years applied to the average account closing balance. The actual ECL rate for Debtors - General account is 1.53%, which accounts for an expected loss of \$9,331, and the ECL rate for Debtors - Wirrina Water Consumption is 3.16% which accounts for an expected loss of \$321. Total expected loss of \$9,651.

Notes to and forming part of the Financial Statements

for the year ended 30 June 2022

Note 14. Capital Expenditure and Investment Property Commitments

\$ '000	2022	2021
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(a) Capital Commitments

Capital expenditure committed for at the reporting date but not recognised in the financial statements as liabilities:

Infrastructure	9,929	151
	9,929	151

These expenditures are payable:

Not later than one year	9,929	151
	9,929	151

(b) Other Expenditure Commitments

Other non-capital expenditure commitments at the reporting date but not recognised in the financial statements as liabilities:

Audit Services	–	20
Waste Management Services	891	1,022
Remuneration Contracts	1,552	138
	2,443	1,180

These expenditures are payable:

Not later than one year	1,254	1,180
Later than one year and not later than 5 years	1,189	–
	2,443	1,180

Notes to and forming part of the Financial Statements for the year ended 30 June 2022

Note 15. Financial Indicators

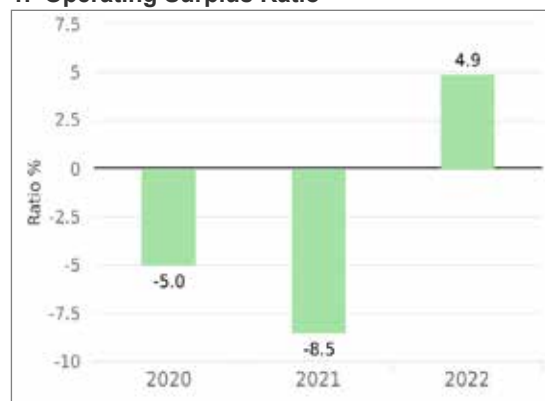
	Indicator 2022	Indicators 2021	Indicators 2020
<p>Financial Indicators overview</p> <p><i>These Financial Indicators have been calculated in accordance with Information paper 9 - Local Government Financial Indicators prepared as part of the LGA Financial Sustainability Program for the Local Government Association of South Australia.</i></p>			
1. Operating Surplus Ratio			
Operating Surplus			
Total Operating Income	4.9%	(8.5)%	(5.0)%
<p><i>This ratio expresses the operating surplus as a percentage of total operating revenue.</i></p>			
2. Net Financial Liabilities Ratio			
Net Financial Liabilities			
Total Operating Income	59%	49%	43%
<p><i>Net Financial Liabilities are defined as total liabilities less financial assets (excluding equity accounted investments in Council businesses). These are expressed as a percentage of total operating revenue.</i></p>			
Adjusted Operating Surplus Ratio			
Operating Surplus			
Total Operating Income	4.9%	(8.5)%	(4.4)%
<p>Adjustments to Ratios</p> <p><i>In recent years the Federal Government has made advance payments prior to 30th June from future year allocations of financial assistance grants, as explained in Note 1. These Adjusted Ratios correct for the resulting distortion in key ratios for each year and provide a more accurate basis for comparison.</i></p>			
Adjusted Net Financial Liabilities Ratio			
Net Financial Liabilities			
Total Operating Income	59%	49%	43%
3. Asset Renewal Funding Ratio			
Asset Renewals			
Infrastructure & Asset Management Plan required expenditure	83%	82%	79%
<p><i>Asset renewals expenditure is defined as capital expenditure on the renewal and replacement of existing assets relative to the optimal level planned, and excludes new capital expenditure on the acquisition of additional assets.</i></p>			

Notes to and forming part of the Financial Statements for the year ended 30 June 2022

Note 15. Financial Indicators (continued)

Financial Indicators - Graphs

1. Operating Surplus Ratio



Purpose of operating surplus ratio

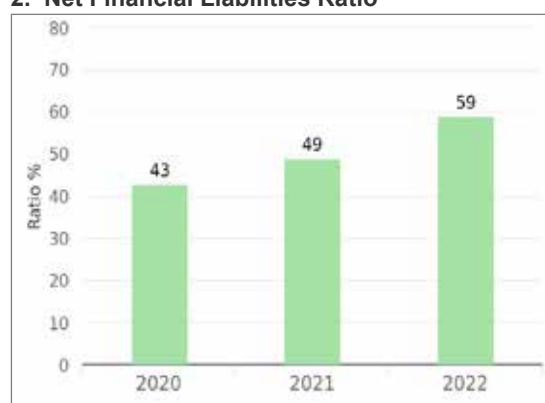
This indicator is to determine the percentage the operating revenue varies from operating expenditure

Commentary on 2021/22 result

2021/22 ratio 4.9%

2021 was affected by losses from Council's equity stake in the Fleurieu Regional Waste Authority (FRWA). During 2022 Council reduced their equity stake resulting in a reduction in liability and increasing Council's surplus.

2. Net Financial Liabilities Ratio



Purpose of net financial liabilities ratio

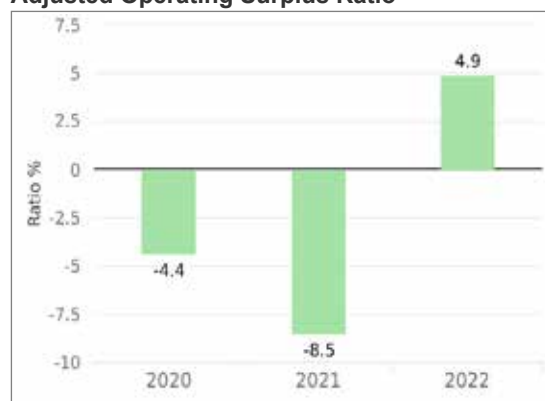
This indicator shows the significance of the net amount owed to others, compared to operating revenue

Commentary on 2021/22 result

2021/22 ratio 59%

Council has commenced work on some major multi-year capital projects which has increased the borrowings and consequently increased the NFL. The NFL is below Council's accepted target threshold of 100%.

Adjusted Operating Surplus Ratio



Purpose of adjusted operating surplus ratio

This indicator is to determine the percentage the operating revenue (adjusted for timing differences in the Financial Assistance Grant) varies from operating expenditure

Commentary on 2021/22 result

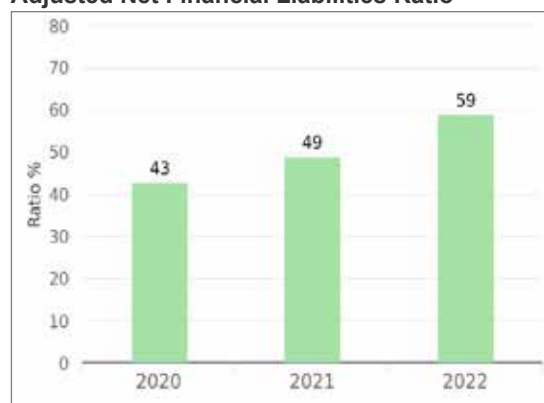
2021/22 ratio 4.9%

There is no material change in this indicator due to the timing of Financial Assistance Grants.

Notes to and forming part of the Financial Statements for the year ended 30 June 2022

Note 15. Financial Indicators (continued)

Adjusted Net Financial Liabilities Ratio



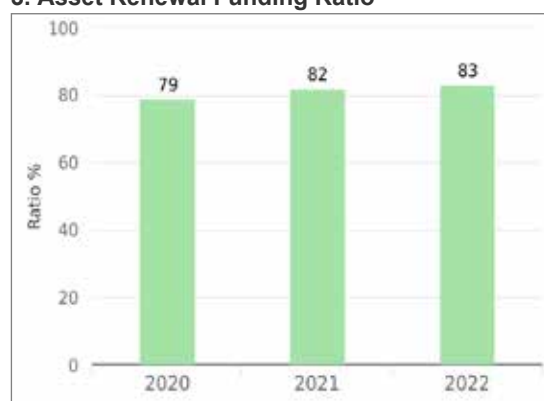
Purpose of adjusted net financial liabilities ratio

This indicator is to determine the percentage the operating revenue (adjusted for timing differences in the Financial Assistance Grant) varies from operating expenditure

Commentary on 2021/22 result

2021/22 ratio	59%
There is no material change in this indicator due to the timing of Financial Assistance Grants.	

3. Asset Renewal Funding Ratio



Purpose of asset renewal funding ratio

This indicator aims to determine if assets are being renewed and replaced in an optimal way

Commentary on 2021/22 result

2021/22 ratio	83%
Council's Asset Management Plans are fully funded to ensure that assets are maintained appropriately. Where necessary assets may be upgraded as a part of this process if it is deemed necessary to lift the service level being offered by those assets.	
Where such upgrades occur the expenditure is excluded from the calculation of this ratio as the ratio is specifically for expenditure that maintains assets and service level at a constant.	

Notes to and forming part of the Financial Statements for the year ended 30 June 2022

Note 16. Uniform Presentation of Finances

\$ '000	2022	2021
<p>The following is a high level summary of both operating and capital investment activities of the Council prepared on a simplified Uniform Presentation Framework basis.</p> <p>All Councils in South Australia have agreed to summarise annual budgets and long-term financial plans on the same basis.</p> <p>The arrangements ensure that all Councils provide a common 'core' of financial information, which enables meaningful comparisons of each Council's finances.</p>		
Income	15,551	14,468
less Expenses	(14,786)	(15,700)
Operating Surplus / (Deficit)	765	(1,232)
Net Outlays on Existing Assets		
Capital Expenditure on Renewal and Replacement of Existing Assets	(2,841)	(2,272)
add back Depreciation, Amortisation and Impairment	3,120	3,080
add back Proceeds from Sale of Replaced Assets	292	154
	571	962
Net Outlays on New and Upgraded Assets		
Capital Expenditure on New and Upgraded Assets (including Investment Property & Real Estate Developments)	(5,534)	(1,702)
add back Amounts Received Specifically for New and Upgraded Assets	2,179	2,956
add back Proceeds from Sale of Surplus Assets (including investment property, real estate developments & non-current assets held for resale)	–	82
	(3,355)	1,336
Net Lending / (Borrowing) for Financial Year	(2,019)	1,066

Notes to and forming part of the Financial Statements

for the year ended 30 June 2022

Note 17. Leases

(i) Council as a lessee

Terms and conditions of leases

Office Equipment

Office Equipment leases accounted for as Right-of use assets include server rental for 3 years and photocopier rental for 4 years.

Set out below are the carrying amounts of right-of-use assets recognised within Infrastructure, Property, Plant and Equipment and the movements during the period:

(a) Right of use assets

\$ '000	Office Equipment	Software	Total
2022			
Opening balance	52	35	87
Depreciation charge	(46)	(17)	(63)
Balance at 30 June	6	18	24
2021			
Opening balance	98	–	98
Additions to right-of-use assets	–	52	52
Depreciation charge	(46)	(17)	(63)
Balance at 30 June	52	35	87

(b) Lease liabilities

Set out below are the carrying amounts of lease liabilities (included under interest-bearing loans and borrowings) and the movements during the period:

\$ '000	2022	2021
Balance at 1 July	93	101
Additions	–	52
Accretion of interest	4	4
Payments	(64)	(64)
Balance at 30 June	33	93
Classified as:		
Current	23	62
Non Current	10	31

The maturity analysis of lease liabilities is included in Note 13.

The Group had total cash outflows for leases of \$64k.

Notes to and forming part of the Financial Statements

for the year ended 30 June 2022

Note 17. Leases (continued)

\$ '000	2022	2021
The following are the amounts recognised in profit or loss:		
Depreciation expense of Right-of-Use Assets	63	63
Interest expense on lease liabilities	4	4
Expense relating to short term leases	5	3
Expense relating to leases of low-value assets	–	–
Total amount recognised in profit or loss	72	70

(ii) Council as a lessor

Council owns various buildings, plant and other facilities that are available for hire or lease (on a non-cancellable basis wherever practicable) in accordance with the published revenue policy. Rentals received from such leases are disclosed as rent and hire of non-investment property in Note 2.

Investment Property

Rentals received, and outgoings reimbursed, in relation to Investment Property are also disclosed in Note 2. These lease agreements, all of which are classified as operating leases, are made on a non-cancellable basis wherever practicable.

\$ '000	2022	2021
Future minimum rentals receivable under non-cancellable operating leases as at 30 June, are as follows:		
Not later than one year	75	52
Later than one year and not later than 5 years	61	156
Later than 5 years	–	18
	136	226

Notes to and forming part of the Financial Statements for the year ended 30 June 2022

Note 18. Superannuation

The Council makes employer superannuation contributions in respect of its employees to Statewide Super (formerly Local Government Superannuation Scheme). There are two types of membership, each of which is funded differently. Permanent and contract employees of the South Australian Local Government sector with Salarylink benefits prior to 24 November 2009 have the option to contribute to the Accumulation section and/or Salarylink. All other employees (including casuals) have all contributions allocated to the Accumulation section.

Accumulation only Members

Accumulation only members receive both employer and employee contributions on a progressive basis. Employer contributions are based on a fixed percentage of ordinary time earnings in accordance with superannuation guarantee legislation (10.0% in 2021/22; 9.50% in 2020/21). No further liability accrues to the Council as the superannuation benefits accruing to employees are represented by their share of the net assets of the Fund.

Salarylink (Defined Benefit Fund) Members

Salarylink is a defined benefit scheme where the benefit payable is based on a formula determined by the member's contribution rate, number of years and level of contribution and final average salary. Council makes employer contributions to Salarylink as determined by the Fund's Trustee based on advice from the appointed Actuary. The rate is currently 6.3% (6.3% in 2020/21) of "superannuation" salary.

In addition, Council makes a separate contribution of 3% of ordinary time earnings for Salarylink members to their Accumulation account. Employees also make member contributions to the Salarylink section of the Fund. As such, assets accumulate in the Salarylink section of the Fund to meet the member's benefits, as defined in the Trust Deed, as they accrue.

The Salarylink section is a multi-employer sponsored plan. As the Salarylink section's assets and liabilities are pooled and are not allocated by each employer, and employees may transfer to another employer within the local government sector and retain membership of the Fund, the Actuary is unable to allocate benefit liabilities, assets and costs between employers. As provided by AASB 119.34(a), Council does not use defined benefit accounting for these contributions.

The most recent actuarial investigation was conducted by the Fund's actuary, Louise Campbell, FIAA, of Willis Towers Watson as at 30 June 2021. The Trustee has determined that the current funding arrangements are adequate for the expected Salarylink liabilities. However, future financial and economic circumstances may require changes to Council's contribution rates at some future time.

Contributions to Other Superannuation Schemes

Council also makes contributions to other superannuation schemes selected by employees under the "choice of fund" legislation. All such schemes are of the accumulation type, where the superannuation benefits accruing to the employee are represented by their share of the net assets of the scheme, and no further liability attaches to the Council.

Notes to and forming part of the Financial Statements

for the year ended 30 June 2022

Note 19. Interests in Other Entities

All joint ventures and associates are required to prepare Annual Financial Statements that comply with the SA Local Government Model Financial Statements.

\$ '000	Council's Share of Net Income		Council's Share of Net Assets	
	2022	2021	2022	2021
Joint Ventures - (Gains) *	508	—	12	23
Joint Ventures - (Losses)	(11)	(154)	—	—
Council's Share of Net Income				
Joint Ventures	497	(154)	12	23
Total Council's Share of Net Income	497	(154)	12	23

(*) Included in the gains for the year is an amount of \$448,681.20 which represents Council's gain by reducing its equity stake from 15% to 10% in the negative net assets of its subsidiary Fleurieu Regional Waste Authority (FRWA). By reducing its equity stake Council is now liable for a smaller portion of the FRWA negative net assets of \$8,383,286 at the closing of 21/22. Under accounting standard AASB 128 the value of a subsidiary that has negative net assets is recorded at zero and the value of the net assets is recorded as a provision. The Charter of FRWA to which Council is a signatory requires that the constituent Councils to contribute additional funds when required to do so. Schedule two (31) (1) of the Local Government Act states, 'Liabilities incurred or assumed by a regional subsidiary are guaranteed by the constituent councils'.

((a)i) Joint Ventures, Associates and Joint Operations

(a) Carrying Amounts

\$ '000	Principal Activity	2022	2021
Southern & Hills Local Government Association	Undertakes a regional coordinating, representational, advocating and marketing role on behalf of its member councils.	12	23
Fleurieu Regional Waste Authority	An authority formed by the member councils of the Fleurieu Peninsula in South Australia in order to manage their waste and recycling.	—	—
Total Carrying Amounts - Joint Ventures & Associates		12	23

Southern & Hills Local Government Association

In conjunction with District Council of Yankalilla, other Constituent Councils are Adelaide Hills Council, Alexandrina Council, Kangaroo Island Council, Mount Barker District Council and City of Victor Harbor.

Fleurieu Regional Waste Authority

In conjunction with District Council of Yankalilla, other Constituent Councils are Alexandrina Council, Kangaroo Island Council and City of Victor Harbor.

(b) Relevant Interests

Interest in Operating Result		Ownership Share of Equity		Proportion of Voting Power	
2022	2021	2022	2021	2022	2021

Notes to and forming part of the Financial Statements

for the year ended 30 June 2022

Note 19. Interests in Other Entities (continued)

	Interest in Operating Result		Ownership Share of Equity		Proportion of Voting Power	
	2022	2021	2022	2021	2022	2021
Southern & Hills Local Government Association	12.50%	12.50%	12.50%	12.50%	12.50%	12.50%
Fleurieu Regional Waste Authority	10.00%	15.00%	10.00%	15.00%	10.00%	25.00%

Notes to and forming part of the Financial Statements

for the year ended 30 June 2022

Note 19. Interests in Other Entities (continued)

(c) Movement in Investment in Joint Venture or Associate

\$ '000	Southern & Hills Local Government Association		Fleurieu Regional Waste Authority	
	2022	2021	2022	2021
Opening Balance	23	46	–	131
Share in Operating Result	(11)	(23)	–	(131)
Council's Equity Share in the Joint Venture or Associate ¹	12	23	–	–

(1) Included in the Provisions is an amount of \$838,326 which represents Council's equity stake of 10% in the negative net assets of its subsidiary Fleurieu Regional Waste Authority (FRWA). The balance sheet of FRWA is shown in note 19. FRWA has taken a provision of \$9,877,286 in 2020/21 (refer to Note 1.2 Accounting Policy, Note 3b Provisions, Note 19 Equity) in recognition of an obligation to remediate sites that have recycled road base material sourced from FRWA's Goolwa Waste and Recycling Depot that were contaminated with asbestos. After allowing for this provision and having a surplus in 21/22 FRWA negative net assets has reduced to \$8,383,286 at the closing of 21/22. Council's equity stake has reduced from 15% in 20/21 to 10% in 21/22. Under accounting standard AASB 128 the value of a subsidiary that has negative net assets is recorded at zero and the value of the net assets is recorded as a provision. The Charter of FRWA to which Council is a signatory requires that the constituent Councils to contribute additional funds when required to do so. Schedule two (31) (1) of the Local Government Act states, 'Liabilities incurred or assumed by a regional subsidiary are guaranteed by the constituent councils'.

(d) Summarised Financial Information of the Equity Accounted Business

Statement of Financial Position

Cash and Cash Equivalents	218	202	2,589	1,385
Other Current Assets	–	–	576	987
Non-Current Assets	–	–	4,536	4,327
Total Assets	218	202	7,701	6,699
Current Trade and Other Payables	5	(3)	2,614	2,271
Current Financial Liabilities	82	–	599	811
Current Provisions	36	23	5,646	10,336
Non-Current Financial Liabilities	–	–	7,179	2,191
Non-Current Provisions	–	–	46	64
Total Liabilities	123	20	16,084	15,673
Net Assets	95	182	(8,383)	(8,974)

Statement of Comprehensive Income

Other Income	158	82	3,274	2,950
Contributions from Constituent Councils	129	91	7,132	6,271
Interest Income	1	1	–	–
Total Income	288	174	10,406	9,221
Employee Costs	151	137	3,082	3,085
Materials, Contracts & Other Expenses	218	219	5,847	15,239
Depreciation, Amortisation and Impairment	–	–	812	659
Finance Costs	5	4	75	100
Total Expenses	374	360	9,816	19,083
Operating Result	(86)	(186)	590	(9,862)

Notes to and forming part of the Financial Statements for the year ended 30 June 2022

Note 20. Contingencies & Assets/Liabilities Not Recognised in the Balance Sheet

The following assets and liabilities do not qualify for recognition in the Statement of Financial Position, but knowledge is considered relevant to the users of the financial report in making and evaluating decisions about the allocation of scarce resources.

1. Land under roads

As reported in the Financial Statements, Council is of the opinion that it is not possible to attribute a value sufficiently reliably for these assets to qualify for recognition, and accordingly land under roads has not been recognised in the reports. Land acquired for road purposes during the year is initially recognised at cost, but transferred to fair value at reporting date, effectively writing off the expenditure.

At reporting date, Council controlled **1,026** km of road reserves of average width **19** metres.

2. Potential insurance losses

Council is a multi-purpose organisation providing a large range of building, parks infrastructure, playgrounds and other facilities accessible to the public. At any time, it is likely that claims will have been made against Council that remain unsettled.

Council insures against all known insurable risks using a range of insurance policies, each of which is subject to deductible "insurance excesses", the amount of which varies according to the class of insurance.

Council has recognised the potential losses arising from claims known at reporting date based on average historical net cost (including insurance excess) of similar types of claims. Other potential claims not reported to Council may have existed at reporting date.

3. Legal expenses

Council is the planning consent authority for its area under the Development Act 1993 (as amended). Pursuant to that Act, certain persons aggrieved by a planning decision of the Council may appeal. It is normal practice that parties bear their own legal costs. At the date of these reports, Council had no outstanding appeals against planning decisions made prior to reporting date.

Note 21. Events after the Balance Sheet Date

Events that occur after the reporting date of 30 June 2022, up to and including the date when the financial statements are "authorised for issue" have been taken into account in preparing these statements.

Council has adopted the date of receipt of the Auditors' Report as the appropriate "authorised for issue" date relating to these General Purpose Financial Statements.

Notes to and forming part of the Financial Statements

for the year ended 30 June 2022

Note 22. Related Party Transactions

Key Management Personnel

Transactions with Key Management Personnel

The Key Management Personnel of the Council include the Mayor, Councillors, CEO and certain prescribed officers under section 112 of the Local Government Act 1999 . In all, 13 persons were paid the following total compensation:

\$ '000	2022	2021
The compensation paid to Key Management Personnel comprises:		
Short-Term Employee Benefits	880	821
Total	880	821

Amounts paid as direct reimbursement of expenses incurred on behalf of Council have not been included above.

Other Related Parties

Payments to other parties that are deemed to be related to Council.

Fleurieu Regional Waste Authority	1,236	929
LG Professionals	17	10
Regional Development Australia	–	27
Fleurieu Peninsula Tourism	–	26
Second Valley Progress Association	1	1
Fleurieu Coast Event & Party Hire	1	1
Normanville Mitre 10	16	23
Total	1,271	1,017

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INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF THE DISTRICT COUNCIL OF YANKALILLA

Opinion

We have audited the accompanying financial report of the District Council of Yankalilla, which comprises the statement of financial position as at 30 June 2022, the statement of profit or loss and other comprehensive income, statement of changes in equity and statement of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies and the Certification of the Financial Statements.

In our opinion, the financial report gives a true and fair view of the financial position of the District Council of Yankalilla as of 30 June 2022, and of its financial performance and its cash flows for the year then ended in accordance with Australian Accounting Standards and the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 2011*.

Basis for Opinion

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Report section of our report. We are independent of the entity in accordance with the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 *Code of Ethics for Professional Accountants (including Independence Standards)* (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Report

Management is responsible for the preparation of the financial report, which gives a true and fair view in accordance with Australian Accounting Standards and the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 2011*, and for such internal control as the committee and management determines is necessary to enable the preparation of a financial report that gives a true and fair view and is free from material misstatement, whether due to fraud or error.

In preparing the financial report, management is responsible for assessing the entity's ability to continue as a going concern, disclosing, as applicable, matters relating to going concern and using the going concern basis of accounting unless management either intends to liquidate the entity or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the entity's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Report

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

A further description of our responsibilities for the audit of the financial report is located at the Auditing and Assurance Standards Board website at <http://www.auasb.gov.au/Home.aspx>. This description forms part of our auditor's report.

BENTLEYS SA AUDIT PARTNERSHIP



DAVID PAPA
PARTNER

Dated at Adelaide this 3rd day of November 2022

Bentleys SA Audit Partnership

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INDEPENDENT ASSURANCE REPORT ON INTERNAL CONTROLS OF THE DISTRICT COUNCIL OF YANKALILLA

Opinion

We have audited the compliance of the District Council of Yankalilla (the Council) with the requirements of *Section 125 of the Local Government Act 1999* in relation to the Internal Controls established by the Council to ensure that financial transactions relating to the receipt, expenditure and investment of money, acquisition and disposal of property and incurring of liabilities for the period 1 July 2021 to 30 June 2022 are in accordance with legislative provisions.

In our opinion, the Council has complied, in all material respects, with *Section 125 of the Local Government Act 1999* in relation to Internal Controls, established by the Council in relation to the receipt, expenditure and investment of money, acquisition and disposal of property and incurring of liabilities so as to provide reasonable assurance that the financial transactions of the Council have been conducted properly and in accordance with legislative provisions for the period 1 July 2021 to 30 June 2022.

Limitation on Use

This report has been prepared for the members of the Council in accordance with *Section 129 of the Local Government Act 1999* in relation to Internal Controls specified above. We disclaim any assumption of responsibility for any reliance on this report to any persons or users other than the members of the Council, or for any purpose other than that for which it was prepared.

Limitations of Controls

Because of the inherent limitations of any internal control structure it is possible that, even if the controls are suitably designed and operating effectively, the control objectives may not be achieved so that fraud, error, or non-compliance with laws and regulations may occur and not be detected.

An assurance engagement on internal controls is not designed to detect all instances of controls operating ineffectively as it is not performed continuously throughout the period and the tests performed are on a sample basis. Any projection of the outcome of the evaluation of controls to future periods is subject to the risk that the controls may become inadequate because of changes in conditions, or that the degree of compliance with them may deteriorate.

Independence

In conducting our engagement, we have complied with the independence requirements of the Australian professional accounting bodies.

The Council's Responsibility for the Internal Controls

The Council is responsible for implementing and maintaining an adequate system of internal controls, in accordance with *Section 125 of the Local Government Act 1999* in relation to Internal Controls, to ensure that the receipt, expenditure and investment of money, the acquisition and disposal of property, and incurring of liabilities are in accordance with legislative provisions.

Our Responsibility

Our responsibility is to express an opinion on the Council's compliance with *Section 125 of the Local Government Act 1999* in relation only to the Internal Controls established by the Council to ensure that financial transactions relating to the receipt, expenditure and investment of money, acquisition and disposal of property and incurring of liabilities, based on our procedures. Our engagement has been conducted in accordance with applicable Australian Standards on Assurance Engagements ASAE 3000 *Assurance Engagements Other than Audits or Reviews of Historical Financial Information* and ASAE 3150 *Assurance Engagement on Controls*, issued by the Australian Auditing and Assurance Standards Board, in order to state whether, in all material respects, the *Council* has complied with *Section 125 of the Local Government Act 1999* in relation only to the Internal Controls specified above for the period 1 July 2021 to 30 June 2022. ASAE 3000 also requires us to comply with the relevant ethical requirements of the Australian professional accounting bodies.

Our procedures included obtaining an understanding of internal controls in relation to the receipt, expenditure and investment of money, the acquisition and disposal of property and the incurring of liabilities, evaluating management's assessment of these internal controls, assessing the risk that a material weakness exists, and testing and evaluating the design and implementation of controls on a sample basis on the assessed risks.

BENTLEYS SA AUDIT PARTNERSHIP



DAVID PAPA
PARTNER

Dated at Adelaide this 3rd day of November 2022

General Purpose Financial Statements

for the year ended 30 June 2022

Certification of Auditor Independence

To the best of our knowledge and belief, we confirm that, for the purpose of the audit of District Council of Yankalilla for the year ended 30 June 2022, the Council's Auditor, Bentleys has maintained its independence in accordance with the requirements of the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 2011* made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22(3) *Local Government (Financial Management) Regulations 2011*.



Nathan Cunningham
Chief Executive Officer



Christine Hahn
Audit Committee Chair

Date: 01 November 2022

Bentleys SA Audit Partnership

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Certification of Auditor Independence

I confirm that, for the audit of the financial statements of District Council of Yankalilla for the year ended 30 June 2022, I have maintained my independence in accordance with the requirements of APES 110 – *Code of Ethics for Professional Accountants (including Independence Standards)*, Part 4A, published by the Accounting Professional and Ethical Standards Board, in accordance with the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 2011* made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22 (5) *Local Government (Financial Management) Regulations 2011*.

Bentleys SA Audit Partnership



David Papa
Partner

Dated at Adelaide this 30th day of September 2022.

Appendix B

Fleurieu Regional Waste Authority



Fleurieu Regional Waste Authority

Annual Report 2021-22



FLEURIEU REGIONAL
WASTE AUTHORITY



Contents

Message from the Independent Chairperson	4
FRWA Governance	6
Executive Officer's Report	8
Our Services	10
Our Mission and Objectives	11
Our Performance	12
Kerbside Collection Services	14
Waste and Recycling Depots	15
Waste Education and Projects	16
Financial Statements	19

Message

From the Independent Chairperson

It is my pleasure to present the Fleurieu Regional Waste Authority Annual Report for 2021-22.

In a society that continues, albeit increasingly less so, to be disrupted by COVID-19 pandemic and world events, the 2021-22 financial year saw the Authority continue to build on initiatives commenced in previous years and to continue its success in the delivery of services to its Constituent Councils and their communities.

Following detailed and rigorous consultation, the revised (updated and more progressive) Fleurieu Regional Waste Authority Charter was published in the Government Gazette on 19 August 2021. This has provided for the formation of a new Board with Councils nominating a mix of Elected Members and staff to the Board with breadth of experience across finance and operations, together with passion and business acumen. There are now also two independent Board members, one with experience in state government, governance and an entrepreneur, with a background in compostable packaging.

This mix has provided the Authority with a highly skilled Board that is guiding and driving the Authority to achieve its strategic objectives.

The Authority also formed a new Audit Committee comprising one independent member, a Board Member and finance and governance staff from member Councils. This will continue to build on work of the previous Audit Committee, in conjunction with our internal auditors.

The Authority has continued to diligently work through the remediation of properties impacted by asbestos contaminated material. The Board has closely monitored the progress of the remediation project and I am pleased to report that the project is on schedule, due to be completed in October 2022 and under budget. Our project team including McMahon Services, Greencap and Prominent Loss Adjusting Services have worked closely with affected parties to minimise disruptions, whilst maintaining a safe environment. This has been a challenging project but one that has, again, demonstrated that by working together even the most difficult matters can be resolved.

Financially, the Authority provided a positive outcome for most of its Councils, this on the back of increased commodity prices for recycled materials and increased patronage through the waste and recycling depots. The Authority has also reviewed its transport activities and implemented a range of changes that will provide positive benefits into the 2022-2023 financial year.

Environmentally, kerbside waste collection diversion rates have remained static but with waste and recycling depot diversion rates falling, predominately due to an increase in waste but also a change in the classification of material for recycling.

To ensure that our Councils continue to reduce the impact of their communities on the environment, the Authority has progressed the Summer Recycling Collections Program. I am pleased to report that all Council have endorsed this program for implementation this coming 2022-23 summer. This will reduce waste to landfill and increase the amount of material recycled, resulting in a diversion rate of over 70%.

Finally, I again recognise and thank the staff of FRWA - the waste collections drivers, the site operators, the waste education and customer service team, as well as the finance and administration staff who drive and run our business every day at such high standards and providing critical services to the community.

I also recognise and thank my fellow Board members for their vision, wise counsel and support over the past twelve months. In particular, Cr Peter Denholm from Kangaroo Island who has indicated that he will not be continuing from the November council elections. Peter has been a passionate supporter of FRWA since 2015, his sage advice, enthusiasm, historical knowledge and considered approach has, in large part, made the Authority what it is today. We wish Peter all the best in his future endeavours as he steps back from his Council duties in November 2022.

Thank you, all.

Michael Kelleedy

Independent Chairperson
Fleurieu Regional Waste Authority



FRWA Governance

FRWA is administered by a Board in accordance with the requirements of the *Local Government Act 1999* and the Fleurieu Regional Waste Authority Charter 2021. This year the Authority formed a new Board to broaden the skills and increase the diversity of its membership. The membership of the Board comprises seven members including, one person from each member council, two independent members and an independent Chairperson.

This year we welcomed Cr Bryan Littlely from the City of Victor Harbor and independent members, Ms Marion Vigot and Mrs Vicki Tomlinson. Marion Vigot is an entrepreneur with a background in start up businesses and compostable packaging, and Vicki Tomlinson has experience in highest levels of state

government working in the areas of governance and risk.

Our Board will change again in the coming year due to local government elections with our two Elected Members not standing for Council and staff changes at our member Councils may also produce some change.

Board Members: Peter Denholm (Kangaroo Island Council), Vicki Tomlinson (Independent Member), Elizabeth Williams (Alexandrina Council), Marion Vigot (Independent Member), Michael Kelledy (Independent Chairperson), Simon Grenfell (Executive Officer). Absent Bryan Littlely (City of Victor Harbor), Andy Baker (District Council of Yankalilla)



The Board held six meetings during the 2021-22 financial year. Given the wide area that the Authority covers, it holds Board meetings in each Council area during the year. The table below details the Board Member attendance.

Board Member	Meetings
Mr Michael Kelledy (Independent Chairperson)	6 of 6
Cr Peter Denholm (Kangaroo Island Council)	6 of 6
Cr Bryan Littlely (City of Victor Harbor)	3 of 6
Mr Andy Baker (District Council of Yankalilla)	6 of 6
Ms Elizabeth Williams (Alexandrina Council)	6 of 6
Ms Marion Vigot (Independent Member)	5 of 5
Mrs Vicki Tomlinson (Independent Member)	5 of 5

Schedule 2 to the *Local Government Act 1999*, requires local government subsidiaries to establish an Audit Committee to ensure that the Authority meets its legislative and probity requirements as required by the Act and other relevant legislation, standards and codes.

The membership of the FRWA Audit Committee change mid-way through 2021-22 due to the implementation of the new FRWA Charter and changes to the FRWA Board. The Audit Committee held five meetings during the 2021-22 financial year. The table below details the Audit Committee Member attendance

Audit Committee Member	Meetings
Mr Peter Fairlie-Jones (Independent Chairperson)	5 of 5
Cr Alistair Christie (District Council of Yankalilla Board Member)	1 of 1
Ms Elizabeth Williams (Alexandrina Council Board Member)	5 of 5
Ms Karen Rokicinski (City of Victor Harbor)	3 of 5
Mr Gary Lewis (District Council of Yankalilla)	5 of 5

Executive Officer's Report

Over the past year the team at FRWA have demonstrated how flexible and resilient they can be. Despite the challenges of COVID-19, lockdowns, changing community behaviours and managing contaminated materials; we achieved the priority actions in the 2021-22 Business Plan.

Our staff are the backbone of our organisation and to ensure that we can continue to thrive, we have invested in a Work Health and Safety Co-ordinator with a focus on "Health" as well as risk management. These investments are already providing return to our business and will continue to do so well into the future.

With the adoption of the new Charter, the changes to our governance structure have been invigorating and stimulating with new Board Member and Audit Committee Members providing a fresh and different perspective on our operations and the services we provide to the community.

The Board has provided valuable input into our programs in particular the Summer Recycling Collection Program which progressed this year with a community survey, bin audits and data analysis to determine the optimal kerbside waste collection service for the summer period. After workshops and consideration of all the research the FRWA Board endorsed the weekly collection of Food Organics and Garden Organics (FOGO) and Co-mingled recycling and fortnightly collection of general waste for six weeks over the summer period.

The response to the community survey was outstanding with over 1,300 people responding and 700 of these signing up to be 'Friends of FRWA' and receive our quarterly newsletter. The survey showed that the community is passionate about recycling and want to recycle more with 73% of respondents believing they could do more to reduce their waste to landfill. It also demonstrated that we need to look at different ways to communicate our messages around recycling with 80% of people confused and wanting to know more about recycling items and 19% of people thinking that plastic bags can go into recycling bins.

After carefully considering the options and for the collection of kerbside waste and recycling over summer the Board recommended the weekly collection of FOGO and Co-mingled recycling and fortnightly collection of general waste over the summer period.

The member Councils then endorsed the service to commence in December 2022. It is estimated that this will increase the kerbside waste diversion rate from 59% to over 70%. Ensuring that this region continues to lead the State in diverting waste from landfill and achieves our goal of 70% diversion of waste from landfill by 2030.

Food Waste is still the number one contributor of waste to landfill. We have continued to promote our Weekly Food Waste collection service for businesses by joining up with Plastic Free SA and holding two Managing Food Waste Responsibly sessions in Yankalilla and Victor Harbor. We also supported the City of Victor Harbor in extending their FOGO collection to an additional 260 households that further increased the collection of FOGO by 54 tonnes for the year.

FRWA continues to progressively remediate properties affected by Asbestos Contaminated Material with 89 properties of 123 full remediated so far. We have recovered 16,234 tonnes and expect to recover 25,000 tonnes. This material has been managed within a waste derived fill site management plan authorised by an independent auditor. Regular project reviews have identified a number of efficiencies that will see the majority of the project completed within the allocated budget by the end of 2022.

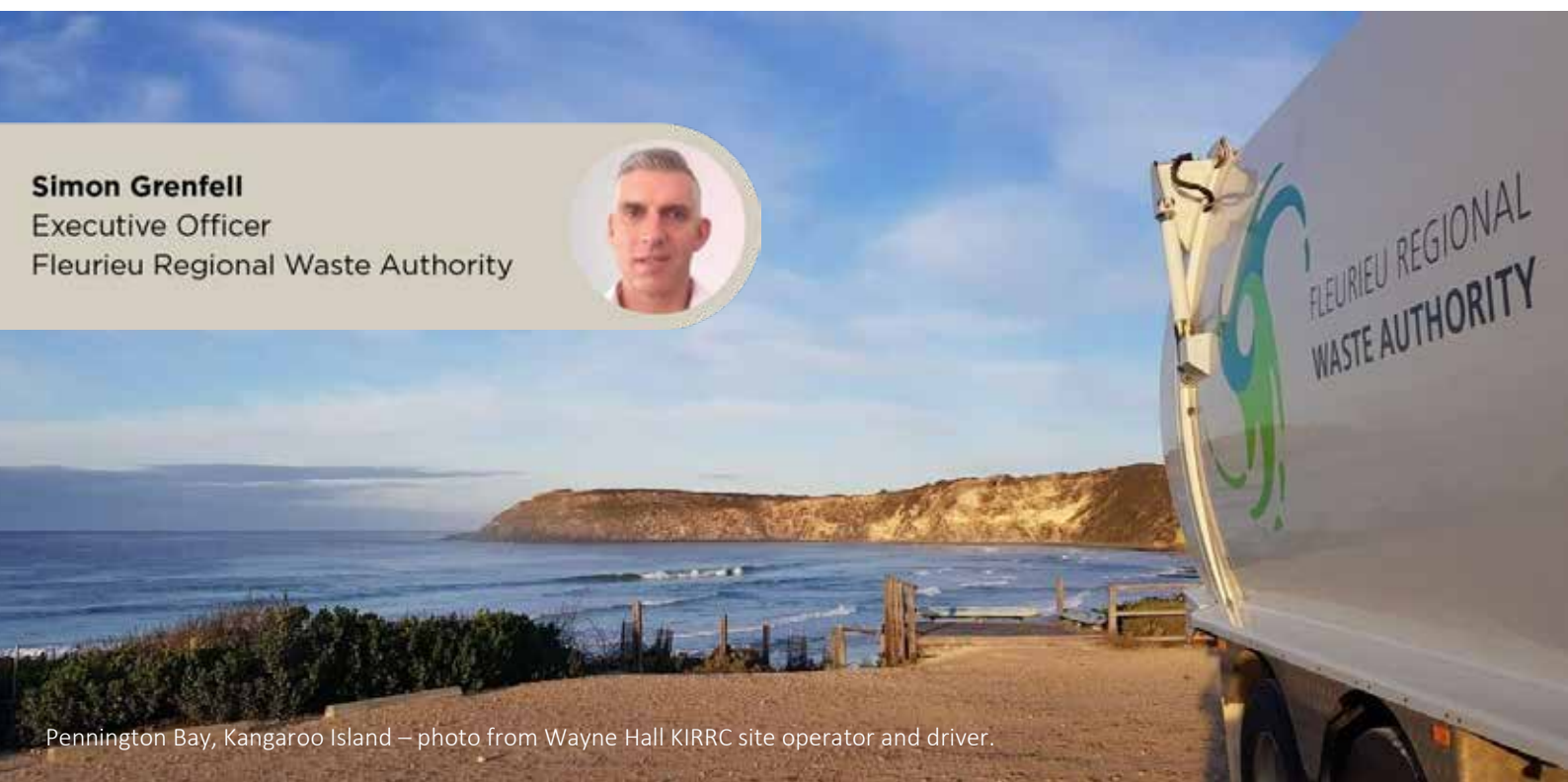
While still undertaking our normal operations we have continued to improve our digital resources by upgrading and refreshing our website. The new website reflects all our modern branding while providing the community with a one stop shop for waste information and resources. In particular an improved Bin Collection search function with personalised calendars.

We also installed a point of sale system at the Strathalbyn Waste and Recycling Depot to improve data transfer and security while making it easier for our staff.

This year's achievements would not have been possible without the dedication and hard work of our staff, our consultants and contractors, the commitment of the FRWA Board, the support of the constituent Councils.

I look forward to continuing to work with member Councils and the Board to build on these achievements and deliver our Strategic objectives.

Simon Grenfell
Executive Officer
Fleurieu Regional Waste Authority



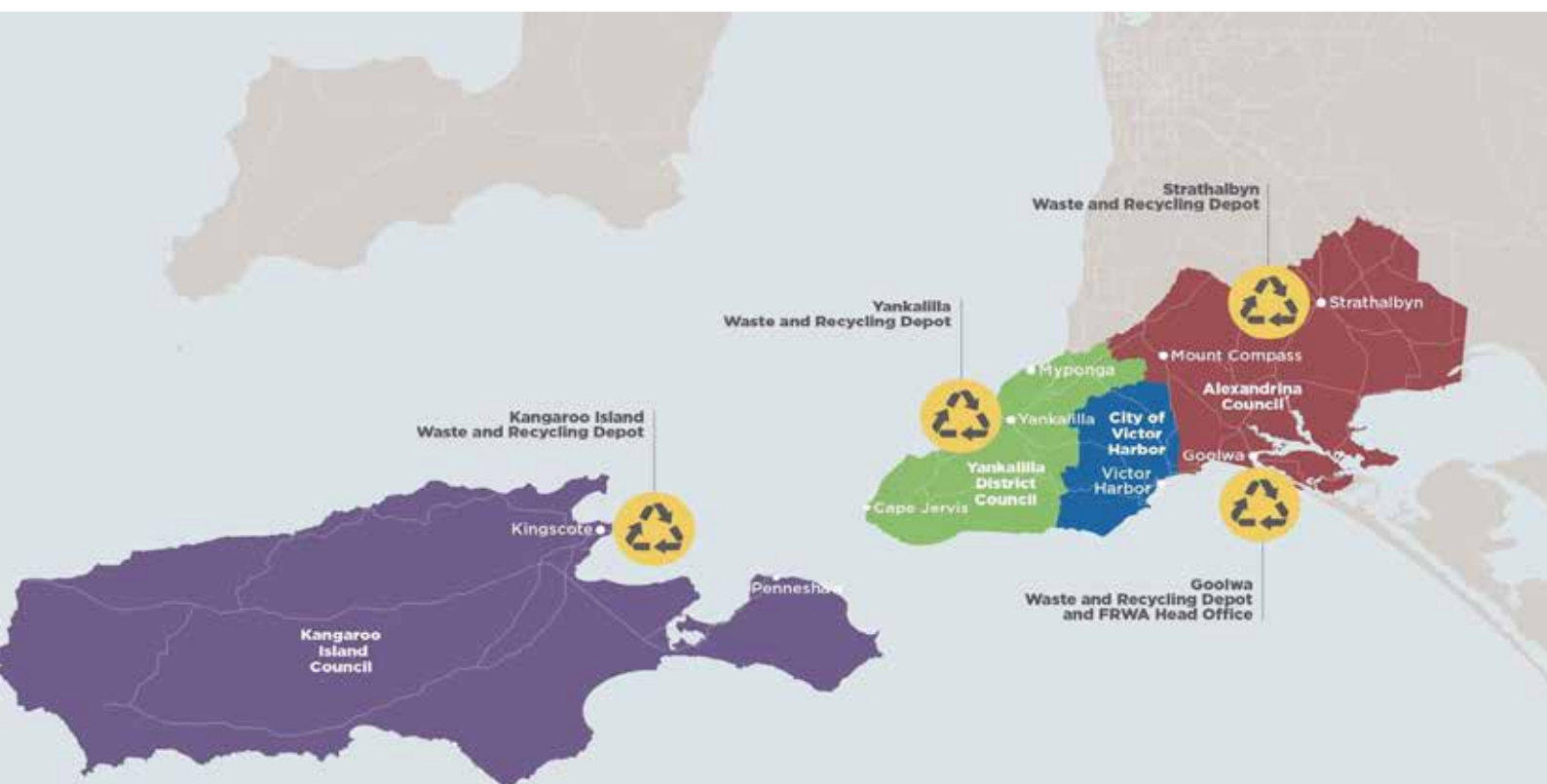
Our Services

The Fleurieu Peninsula and Kangaroo Island covers 7,341km² and has a resident population of 54,000 which increases by up to 50% in coastal areas during holiday periods.

FRWA is a fine example of local governments working together to achieve efficiencies across boundaries. We are capturing the best practices brought over from the Councils: reducing waste going to landfill, increasing recycling, and promoting a cleaner and healthier environment for today and tomorrow.

We offer a range of services to the communities we serve including:

- 3-bin fortnightly collection of kerbside waste
- Public Waste and Recycling Depots in Goolwa, Yankalilla, Strathalbyn and Kingscote
- Public Litter Bin collections
- Additional Waste Collection Services including: Event Bins, Weekly commercial FOGO collections, Exceptional Circumstances Bins
- Community Waste Education
- Customer Service
- Sale of composting equipment, kitchen caddies, bins and supplies
- Representation and advocacy on behalf of constituent Councils.



Our Mission and Objectives

About FRWA

The Fleurieu Regional Waste Authority (FRWA) is a local government regional subsidiary of the Alexandrina Council, City of Victor Harbor, District Council of Yankalilla and Kangaroo Island Council. With a vision of *“FRWA will provide diverse and flexible resource management services that are affordable, improve environmental outcomes and promote a circular economy that our community are proud of”*.

To achieve the vision of the Strategic Plan a number of objectives were adopted with corresponding key performance indicators. Below is a summary of progress the Authority has made in achieving its objectives.

Objective 1: Reduce the impact of the community on the environment through best practice waste management and diversion

Key Performance Indicators

- Increase kerbside diversion rates from 50% to 70% by 2030
- Reduce the amount of organic waste in the blue bin from 44% to less than 15% by 2025
- Reduce contamination of the recycling bin to less than 8% by 2025
- Reduce greenhouse gas emissions of FRWA by 30% by 2030

Objective 2: Advocate and facilitate a local circular economy

Key Performance Indicators

- Value of recovered materials is increased by 10% by 2025
- Reduce freight kilometres by 5% by 2025
- Constituent councils purchase recyclable materials equivalent to 30% by weight of material collected in the yellow bin.

Objective 3: Provide flexible services that meet the needs of councils, residents and visitors.

Key Performance Indicators

- Reduce the number of bin banks in rural areas by 15% by 2025
- Increase range of services provided to customers by 20% by 2025
- Increase range of services provided to constituent Councils by 2025

Objective 4: Provide efficient and effective regional subsidiary

Key Performance Indicators

- Reduce the cost of kerbside collection per property by 5% by 2025, excluding CPI and solid waste levy
- Reduce the cost to councils of waste transfer station operations by 10% by 2025 excluding CPI and solid waste levy.

Our Performance

The Fleurieu Regional Waste Authority (FRWA) measures its performance against the key performance indicators in its Strategic Plan and Business Plan.

FRWA continues to develop its performance measurement ensuring it can demonstrate it is achieving its objectives. The information below is a qualitative description of our performance against key performance indicators.

Indicator	Target	2021-22 Budget	2021-22 Actual
Operating Surplus Ratio	0% to 1%		
- Including ACM Borrowings		6%	5.7%
- Excluding ACM Borrowings		6%	6.7%
Net Financial Liabilities Ratio	30% to 50%		
- Including ACM Borrowings		129%	125%
- Excluding ACM Borrowings		58%	29%
Asset Renewal Funding Ratio	80% to 100%	102%	52%*
Own Source Revenue Ratio	23% to 28%	31%	31%

*The Asset Renewal Ratio was lower than planned due to delayed renewal of a prime mover and walking floor trailer.

The following is a qualitative and quantitative report on the achievements of the Strategic Plan key performance indicators.

Objective 1: Reduce the impact of the community on the environment through best practice waste management and diversion

One of FRWA's main performance indicators, the kerbside waste diversion rate has increased from 50% in 2018-19 to 59% in 2021-22 due to the introduction of fortnightly collection of waste. It is anticipated that this will increase to above 70% due to the changes in waste collection cycle during summer.

The kerbside bin audit undertaken in December 2021 found that organic waste makes up 32% of waste in the blue (general waste) bin a reduction of 12% from the 2017 bin audit. The kerbside bin audit also found that contamination of the recycling bin is 10%. These results demonstrate that the performance of our waste management system is improving.

FRWA are continuing to develop methods to reduce our greenhouse gas emissions, including the review of transport activities. These changes will be further analysed in 2022-23.

Objective 2: Advocate and facilitate a local circular economy

The value of recovered materials has increased since 2020 with changes in processes to recover high value metals and landscape rock from council projects and the production of high quality wood chip from tree logs. These changes have increased revenue at waste and recycling depots. FRWA have also increased the amount of cardboard recycled through the Goolwa Waste and Recycling depot by separately collecting and transporting 19.6 tonne of cardboard to the Southern Materials Recycling Facility.

To reduce the freight kilometres by 5% by 2025 from 2020 a number of changes have been made to our operations. FRWA has had the opportunity to change where our co-mingled recycling is processed from Edinburgh to Seaford Downs this has reduced the travel distance for 114km to 50.6km for 5,500 tonnes of material. FRWA staff are continuing to analysis our freight movements and have recently changed operations at the transfer stations that has seen payloads increase by on average 15%. FRWA kerbside collection vehicles are now depositing the majority of kerbside waste at the Goolwa Waste and Recycling Depot for transport to the disposal site. This has increased payloads, reduced travel time and fuel use across our operations.

Objective 3: Provide flexible services that meet the needs of councils, residents and visitors.

FRWA continues to improve services for its residents and has removed 15 bin banks (from 113 total bin banks across the Fleurieu and KI) in the Alexandrina Council and DC Yankalilla over the past two years and provided roadside collections for over 200 rural properties. This is a 12% reduction in the number of bin banks.

We continue to extend the range of services provided to our customers with the introduction of the following waste collection services:

- Weekly Business Food Waste collection service
- On-demand collection of kerbside waste
- Caravan Park Collection Service

Our Waste and Recycling Depots now also provide rubber bin latches for bins and we also accept paint as part of the Paintback scheme that recycles unwanted paint.

Objective 4: Provide efficient and effective regional subsidiary

FRWA strives to provide effective and efficient services. Detailed analysis is still to be undertaken on the cost of kerbside collection per property. Increases in income at Waste and Recycling Depots has meant that Alexandrina Council no longer contributes to the operations of the Goolwa and Strathalbyn Waste and Recycling depots and the cost to the District Council of Yankalilla has halved compared to the budgeted amount in 2019-20. The cost of the Kangaroo Island Resource Recovery Centre has increased due to the structure of the fees and charges which the KI Council are currently considering.

Kerbside Collection Services

FRWA has a fleet of 13 collection vehicles and provides fortnightly collection of waste, recycling and Food Organics Garden Organics to over 32,000 properties.

Waste creation has normalised after COVID-19 increasing by 2.4% this year. FOGO increased 3% and continues to increase more than general waste and co-mingled recycling increasing by just 1.1%.

Diversion rates remained steady across the region with a 59% diversion rate achieved with minor changes at Council level.

The summer period continues to be a period of high waste production with general waste increasing by 33% compared to October and November. This year the kerbside collections team provided stats and analysis to demonstrate that weekly collection of FOGO and Recycling would provide a positive impact for the community and while being financially achievable.

To cater for the increase in FOGO waste and reduce travel times, FRWA staff this year will develop alternative collection schedules for the Boards consideration. This will include changing what waste streams are collected together and the collection of DC Yankalilla waste across five days.

This year we focused on efficiency improvements and route scheduling. We removed 6 bin banks in the Strathalbyn area and provided 150 properties with roadside collections. We also removed bin banks at Myponga Beach and Sellicks Hill providing roadside collections for another 50 properties.

The removal of bin banks increases the level of service for the householder, reduces the amount of litter in the environment and reduces the risk of incidents for our collection drivers so will continue to be a focus for FRWA moving forward.

COUNCIL	WASTE	FOGO	RECYCLING	DIVERSION from landfill
Alexandrina	+1% 4749t	+4% 4274t	+1% 2757t	+1% 60%
Victor Harbor	+8% 2818t	+3% 2690t	+1% 1665t	61% -1%
Yankalilla	+6% 1230t	+1% 871t	+3% 655t	55% -1%
Kangaroo Island	906t -8%	+1% 400t	+0% 528t	+3% 51%
Total (tonnes)	+2.5% 9702t	+3% 8236t	+1.1% 5605t	NO CHANGE 59%

Kerbside waste statistics from July 2021 to June 2022 compared to the same period last year.

Waste and Recycling Depots

The FRWA Waste and Recycling Depots continue to provide an important service to the communities.

All waste and recycling depots reported a more stable year this year coming off significant busier year due to COVID-19. Changes to the way waste for recycling is classified has seen a 43% increase in waste to landfill and a 7% reduction in waste diverted from landfill resulting in an overall 3% increase in waste managed at our waste transfer stations.

This has resulted in the diversion rate from 84% to 74%.

We have progressed and implemented Recycled Product Plans for our Goolwa site to ensure that the material we are recycling meets all the required standards and is safe for its intended use.

To further increase the services, we provide to the community we have introduced the Paint Back scheme to our mainland depots. The scheme allows the community to bring in unwanted paint tins which are then returned to Paint Back for recycling.

We have replaced two old front end loaders at Strathalbyn and Yankalilla. These loaders were loaders that were purchased from Councils prior to 2010 and had reached their useful life. The new loaders have quick hitch attachments which has increased their versatility and capacity with a four-in-one bucket and forklift attachments.

We also refreshed our Strathalbyn and Yankalilla depots with new signage and a spring clean in June 2022.

The team at the Goolwa WRD have also successfully managed the incoming Asbestos Contaminated Material so that it complies with the site management plan and SA Environment Protection Authority requirements.

Transport and logistics are a major focus of our business and in the latter half of the year our staff identified a number of efficiencies that would provide beneficial outcomes for the organisation. These included bringing all kerbside collected general waste back to the Goolwa WRD for transport to landfill and closer monitoring of payloads out of our transfer stations.

FRWA had budgeted and ordered a new prime-mover and walking floor trailer to replace the current unit that had reached the end of its useful life. Using this unit and the existing prime-mover, from May, FRWA were able to bring all waste back to the Goolwa Waste and Recycling Depot. While full analysis of the trial is still being undertaken, we have reduced fuel usage, reduced travel times of our RACV's and increased our payloads by approximately 15%. These changes will further increase our capacity to manage increases in waste collections and changes in collection schedules into the future.

Waste Education and Projects

Waste Education and projects this year have focused on creating a stronger online presence to reach the community, partially motivated by the challenges presented by COVID-19 restricting some in person activities.

Updating the FRWA website has helped to raise our public image and to simplify some of our communication and business processes. Online fillable forms and updating our payment gateway have streamlined procedures for services such as additional collections and event bins. The new address search function now makes it easy for residents to find their next collection and download a personal zoned calendar in place of the full council calendar.

Social media campaigns for specific projects this year have enabled a wider engagement with the community, informing us of current attitudes and key issues so we can more effectively target waste education. We had over 1,300 respondents to our online Summer Recycling Collection community survey, with 800 signing up to our new 'Friends of FRWA' newsletter, which is sent out bi-monthly.

Summer Recycling Survey For residents of our member councils



Be in the draw to win a
\$200 visa gift card



Bin audits were undertaken both during fortnightly collection and during the peak of summer weekly collections, to provide data for the summer collection change (part of the recommended actions from the Summer Recycling Collections Trial 2020/21 Final Report).

A total of 600 bins were audited during fortnightly collection, and a further 300 bins audited during peak summer weekly collection. The audit showed there is more food, including packaged food and drink in all waste streams over the summer peak, adding further confirmation for a change to summer collections.



In the past year, FRWA has strengthened working relationships with community and business groups across the region including the Fleurieu Environment Centre, Sealink, KI Tourism Alliance, Business Victor Harbor, KI business hub and others. FRWA has delivered 14 in person community sessions and been involved in supporting many council and community programs and events such as the Science Fair, the Festival of nature, Alexandrina council Food systems workshop, Science week and National Recycling week displays.



FLEURIEU REGIONAL WASTE AUTHORITY

Financial Statements

Fleurieu Regional Waste Authority

General Purpose Financial Reports

for the year ended 30 June 2022

Table of Contents

	Page #
Authority Certificate	1
 Principal Financial Statements	
Statement of Comprehensive Income	2
Statement of Financial Position	3
Statement of Changes in Equity	4
Statement of Cash Flows	5
 Notes to, and forming part of, the Principal Financial Statements	
Note 1 - Significant Accounting Policies	6
Note 2 - Income	11
Note 3 - Expenses	12
Note 4 - Asset Disposal & Fair Value Adjustments	12
Note 5 - Current Assets	14
Note 6 - Infrastructure, Property, Plant & Equipment & Investment Property	15
Note 7 - Liabilities	17
Note 8 - Reconciliation of Cash Flow Statement	18
Note 9 - Financial Instruments	19
Note 10 - Financial Indicators	22
Note 11 - Uniform Presentation of Finances	23
Note 12 - Superannuation	24
Note 13 - Contingent Assets & Contingent Liabilities	25
Note 14 - Related Party Transactions	25
Note 15 - Economic Dependence	25
 Audit Report - Financial Statements	
Audit Report - Internal Controls	
Council Certificates of Audit Independence	
Auditor Certificate of Audit Independence	

Fleurieu Regional Waste Authority
Annual Financial Statements
for the year ended 30 June 2022



CERTIFICATION OF FINANCIAL STATEMENTS

We have been authorised by the Authority to certify the financial statements in their final form. In our opinion:

- the accompanying financial statements comply with the *Local Government Act 1999, Local Government (Financial Management) Regulations 2011* and Australian Accounting Standards.
- the financial statements present a true and fair view of the Authority's financial position at 30 June 2022 and the results of its operations and cash flows for the financial year.
- internal controls implemented by the Authority provide a reasonable assurance that the Authority's financial records are complete, accurate and reliable and were effective throughout the financial year.
- the financial statements accurately reflect the Authority's accounting and other records.


Simon Grenfell
EXECUTIVE OFFICER

Date: 21 September 2022


Michael Kelledy
CHAIR OF THE BOARD

Fleurieu Regional Waste Authority
Statement of Comprehensive Income
for the year ended 30 June 2022

		2022	2021
	Notes	\$	\$
INCOME			
User charges	2	10,329,214	9,024,433
Grants, subsidies and contributions	2	68,477	159,570
Investment income	2	94	338
Reimbursements	2	2,309	7,140
Other income	2	6,416	30,009
Total Income		10,406,510	9,221,490
EXPENSES			
Employee costs	3	3,082,003	3,084,886
Materials, contracts & other expenses	3	5,846,845	15,238,693
Depreciation, amortisation & impairment	3	812,499	659,550
Finance costs	3	74,799	99,545
Total Expenses		9,816,146	19,082,674
OPERATING SURPLUS / (DEFICIT)		590,364	(9,861,184)
Asset disposal & fair value adjustments	4	-	12,821
NET SURPLUS / (DEFICIT) (transferred to Equity Statement)		590,364	(9,848,363)
Total Other Comprehensive Income		-	-
TOTAL COMPREHENSIVE INCOME		590,364	(9,848,363)

This Statement is to be read in conjunction with the attached Notes.

Fleurieu Regional Waste Authority
Statement of Financial Position
as at 30 June 2022

		2022	2021
ASSETS	Notes	\$	\$
Current Assets			
Cash and cash equivalents	5	2,589,732	1,385,180
Trade & other receivables	5	505,597	894,345
Inventories	5	70,256	92,353
Total Current Assets		3,165,585	2,371,878
Non-current Assets			
Infrastructure, property, plant & equipment	6	4,535,828	4,327,509
Total Non-current Assets		4,535,828	4,327,509
Total Assets		7,701,413	6,699,387
LIABILITIES			
Current Liabilities			
Trade & other payables	7	2,613,682	2,271,337
Borrowings	7	599,223	810,587
Provisions	7	5,646,493	10,335,665
Total Current Liabilities		8,859,398	13,417,589
Non-current Liabilities			
Borrowings	7	7,179,209	2,190,843
Provisions	7	46,066	64,579
Total Non-current Liabilities		7,225,275	2,255,422
Total Liabilities		16,084,673	15,673,011
NET ASSETS		(8,383,260)	(8,973,624)
EQUITY			
Accumulated Surplus		(8,383,260)	(8,973,624)
TOTAL EQUITY		(8,383,260)	(8,973,624)

This Statement is to be read in conjunction with the attached Notes.

Fleurieu Regional Waste Authority

Statement of Changes in Equity

for the year ended 30 June 2022

		Acc'd Surplus	Asset Rev'n Reserve	Other Reserves	TOTAL EQUITY
2022	Notes	\$	\$	\$	\$
Balance at end of previous reporting period		(8,973,624)	-	-	(8,973,624)
Net Surplus / (Deficit) for Year		590,364			590,364
Balance at end of period		(8,383,260)	-	-	(8,383,260)

2021					
Balance at end of previous reporting period		874,739	-	-	874,739
Net Surplus / (Deficit) for Year		(9,848,363)			(9,848,363)
Other Comprehensive Income					
Balance at end of period		(8,973,624)	-	-	(8,973,624)

This Statement is to be read in conjunction with the attached Notes

Fleurieu Regional Waste Authority
Statement of Cash Flows
for the year ended 30 June 2022

		2022	2021
CASH FLOWS FROM OPERATING ACTIVITIES	Notes	\$	\$
<i>Receipts:</i>			
User charges		10,888,223	9,115,302
Investment receipts		94	338
Grants utilised for operating purposes		68,477	159,570
Reimbursements		2,309	-
Other revenues		6,416	-
<i>Payments:</i>			
Employee costs		(3,130,843)	(3,084,886)
Materials, contracts & other expenses		(10,357,668)	(5,948,671)
Finance payments		(28,640)	(104,056)
Net Cash provided by (or used in) Operating Activities	8	(2,551,632)	137,597
CASH FLOWS FROM INVESTING ACTIVITIES			
<i>Receipts:</i>			
Sale of replaced assets		-	153,956
<i>Payments:</i>			
Expenditure on renewal/replacement of assets		(609,263)	(948,344)
Expenditure on new/upgraded assets		(411,555)	(22,370)
Net Cash provided by (or used in) Investing Activities		(1,020,818)	(816,758)
CASH FLOWS FROM FINANCING ACTIVITIES			
<i>Receipts:</i>			
Proceeds from borrowings		5,587,589	785,980
<i>Payments:</i>			
Repayments of borrowings		(810,587)	(704,867)
Net Cash provided by (or used in) Financing Activities		4,777,002	81,113
Net Increase (Decrease) in cash held		1,204,552	(598,048)
Cash & cash equivalents at beginning of period	8	1,385,180	1,983,228
Cash & cash equivalents at end of period	8	2,589,732	1,385,180

This Statement is to be read in conjunction with the attached Notes

Fleurieu Regional Waste Authority
Notes to and forming part of the Financial Statements
for the year ended 30 June 2022

Note 1 - Significant Accounting Policies

The principal accounting policies adopted in the preparation of the financial report are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

1 Basis of Preparation

1.1 Compliance with Australian Accounting Standards

This general purpose financial report has been prepared in accordance with Australian Accounting Standards as they apply to not-for-profit entities, other authoritative pronouncements of the Australian Accounting Standards Board, Interpretations and relevant South Australian legislation.

The financial report was authorised for issue by certificate under regulation 14 of the Local Government (Financial Management) Regulations 2011 dated 21 September 2022.

1.2 Historical Cost Convention

Except as stated below, these financial statements have been prepared in accordance with the historical cost convention.

1.3 Critical Accounting Estimates

The preparation of financial statements in conformity with Australian Accounting Standards requires the use of certain critical accounting estimates and requires management to exercise its judgement in applying the Authority's accounting policies. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements are specifically referred to in the relevant sections of this Note.

1.4 Rounding

All amounts in the financial statements have been rounded to the nearest dollar.

1.5 Covid-19

The COVID-19 pandemic has impacted the 2021/22 financial statements. The financial impacts are a direct result of either the Authority's response to the pandemic or due to mandatory shutdowns as directed by the Australian Government and the advice from the Australian Government Department of Health and SA Health.

Examples include; The closure of sites between the 21 July and 27 July 2021 whereby only contractors disposing of waste from septic tanks were permitted on site and other economic losses were incurred through sick leave and additional wages required to ensure critical functions were maintained.

To reduce the impact of Covid-19 the Authority has worked to reduce discretionary expenditure in the short term to help mitigate the effect of the reduced revenue and increased costs. It is expected further financial impacts will flow into the 2022/23 financial year but these have been largely taken into account during the development of the budget process for 2022/23. The budget assumptions for 2022/23 assume a continued easing of restrictions put in place by the government. the Authority has determined that there is no material uncertainty that casts doubt on the Authority's ability to continue as a going concern.

2 The Local Government Reporting Entity

The Fleurieu Regional Waste Authority is incorporated under the SA Local Government Act 1999 and has its principal place of business at 1226 Port Elliot Road, Goolwa South Australia. These consolidated financial statements include the Authority's direct operations and all entities through which the Authority controls resources to carry on its functions. In the process of reporting on the Authority as a single unit, all transactions and balances between activity areas and controlled entities have been eliminated.

Fleurieu Regional Waste Authority
Notes to and forming part of the Financial Statements
for the year ended 30 June 2022

Note 1 - Significant Accounting Policies

3 Income recognition

3.1 Revenue

The Authority recognises revenue under AASB 1058 Income of Not-for-Profit Entities (AASB 1058) or AASB 15 Revenue from Contracts with Customers (AASB 15) when appropriate.

In cases where there is an 'enforceable' contract with a customer with 'sufficiently specific' performance obligations, the transaction is accounted for under AASB 15 where income is recognised when (or as) the performance obligations are satisfied (i.e. when it transfers control of a product or service to a customer). Revenue is measured based on the consideration to which the Authority expects to be entitled in a contract with a customer.

In other cases, AASB 1058 applies when a not-for-profit (NFP) entity enters into transactions where the consideration to acquire an asset is significantly less than the fair value of the asset principally to enable the entity to further its objectives. The excess of the asset recognised (at fair value) over any 'related amounts' is recognised as income immediately, except in the case where a financial asset has been received to enable the Authority to acquire or construct a recognisable non-financial asset that is to be controlled by the Authority. In this case, the Authority recognises the excess as a liability that is recognised over time in profit and loss when (or as) the entity satisfies its obligations under the transfer.

Council Contributions

Revenue from Council contributions is recognised as the services are performed over the financial year.

Waste Disposal Operations

Revenue from waste disposal operations is recognised at the point in time the service is provided to the customer.

4 Cash, Cash Equivalents and Other Financial Instruments

4.1 Cash, Cash Equivalent Assets

Cash assets include all amounts readily convertible to cash on hand at the Authority's option with an insignificant risk of changes in value with a maturity of three months or less from the date of acquisition.

4.2 Other Financial Instruments

All receivables are reviewed as at the reporting date and adequate allowance made for amounts the receipt of which is considered doubtful.

All financial instruments are recognised at fair value at the date of recognition. A detailed statement of the accounting policies applied to financial instruments also form part of Note 9.

5 Inventories

Inventories held in respect of stores have been valued by using the weighted average cost on a continual basis, after adjustment for loss of service potential. Inventories held in respect of business undertakings have been valued at the lower of cost and net realisable value.

Fleurieu Regional Waste Authority
Notes to and forming part of the Financial Statements
for the year ended 30 June 2022

Note 1 - Significant Accounting Policies

6 Infrastructure, Property, Plant & Equipment

6.1 Initial Recognition

All assets are initially recognised at cost. For assets acquired at no cost or for nominal consideration, cost is determined as fair value at the date of acquisition.

All non-current assets purchased or constructed are capitalised as the expenditure is incurred and depreciated as soon as the asset is held "ready for use". Cost is determined as the fair value of the assets given as consideration plus costs incidental to the acquisition, including architects' fees and engineering design fees and all other costs incurred. The cost of non-current assets constructed by the Authority includes the cost of all materials used in construction, direct labour on the project and an appropriate proportion of variable and fixed overhead.

Capital works still in progress at balance date are recognised as other non-current assets and transferred to infrastructure, property, plant & equipment when completed ready for use.

6.2 Materiality

Assets with an economic life in excess of one year are only capitalised where the cost of acquisition exceeds materiality thresholds established by the Authority for each type of asset. In determining (and in annually reviewing) such thresholds, regard is had to the nature of the asset and its estimated service life. Examples of capitalisation thresholds applied during the year are given in Note 6. No capitalisation threshold is applied to the acquisition of land or interests in land.

6.3 Subsequent Recognition

All material asset classes are revalued on a regular basis such that the carrying values are not materially different from fair value. Significant uncertainties exist in the estimation of fair value of a number of asset classes including land, buildings and associated structures and infrastructure. Further detail of these uncertainties, and of existing valuations, methods and valuers are provided at Note 6.

6.4 Depreciation of Non-Current Assets

Other than land, all infrastructure, property, plant and equipment assets recognised are systematically depreciated over their useful lives on a straight-line basis which, in the opinion of the Authority, best reflects the consumption of the service potential embodied in those assets.

Depreciation methods, useful lives and residual values of classes of assets are reviewed annually.

6.5 Impairment

Assets whose future economic benefits are not dependent on the ability to generate cash flows, and where the future economic benefits would be replaced if the Authority were deprived thereof, are not subject to impairment testing.

Other assets that are subject to depreciation are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount (which is the higher of the present value of future cash inflows or value in use).

Where an asset that has been revalued is subsequently impaired, the impairment is first offset against such amount as stands to the credit of that class of assets in Asset Revaluation Reserve, any excess being recognised as an expense.

Fleurieu Regional Waste Authority

Notes to and forming part of the Financial Statements

for the year ended 30 June 2022

Note 1 - Significant Accounting Policies

7 Payables

7.1 Goods & Services

Creditors are amounts due to external parties for the supply of goods and services and are recognised as liabilities when the goods and services are received. Creditors are normally paid 30 days after the month of invoice. No interest is payable on these amounts.

7.2 Payments Received in Advance & Deposits

Amounts received from external parties in advance of service delivery, and security deposits held against possible damage to Authority assets, are recognised as liabilities until the service is delivered or damage reinstated, or the amount is refunded as the case may be.

8 Contract Liabilities

Contract liabilities represent the Authority's obligation to transfer goods and services to a customer and are recognised when a customer pays consideration, or when the Authority recognises a receivable to reflect its unconditional right to consideration (whichever is earlier) before the Authority has transferred the goods or services to the customer.

8 Borrowings

Borrowings are initially recognised at fair value net of transaction costs incurred and are subsequently measured at amortised cost. Any difference between the proceeds (net of transaction costs) and the redemption amount is recognised in the income statement over the period of the borrowings using the effective interest method.

Loans are carried at their principal amounts which represent the present value of future cash flows associated with servicing the debt. Interest is accrued over the period to which it relates and is recorded as part of "Payables". Interest free loans are carried at their nominal amounts; interest revenues foregone by the lender effectively being a reduction of interest expense in the period to which it relates.

9 Provisions

9.1 Employee Benefits

Liabilities for employees' entitlements to salaries, wages and compensated absences expected to be paid or settled within 12 months of reporting date are accrued at nominal amounts (including payroll based on costs) measured in accordance with AASB 119.

Liabilities for employee benefits not expected to be paid or settled within 12 months are measured as the present value of the estimated future cash outflows (including payroll based on costs) to be made in respect of services provided by employees up to the reporting date. Present values are calculated using government guaranteed securities rates with similar maturity terms.

Weighted average discount rate	1.25% (2021: 0.26%)
Weighted average settlement period	1.6 years (2021: 1.6 years)

No accrual is made for sick leave as the Authority experience indicates that, on average, sick leave taken in each reporting period is less than the entitlement accruing in that period, and this experience is expected to recur in future reporting periods. The Authority does not make payment for untaken sick leave.

Superannuation:

The Authority makes employer superannuation contributions in respect of its employees to the Statewide Superannuation Scheme. The Scheme has two types of membership, each of which is funded differently. Details of the accounting policies applied and the Authority's involvement with the schemes are reported in Note 12.

Fleurieu Regional Waste Authority
Notes to and forming part of the Financial Statements
for the year ended 30 June 2022

Note 1 - Significant Accounting Policies

9.2 Provisions for reinstatement, restoration, rehabilitation.

Close down and restoration costs include the dismantling and demolition of infrastructure and the removal of residual materials and remediation and rehabilitation of disturbed areas. Estimated close down and restoration costs are provided for in the accounting period when the obligation arising from the related disturbance occurs and are carried at the net present value of estimated future costs.

Although estimated future costs are based on a closure plan, such plans are based on current environmental requirements which may change. The Authority's policy to maximise recycling is extending the operational life of these facilities, and significant uncertainty exists in the estimation of the future closure date.

12 GST Implications

In accordance with UIG Abstract 1031 "Accounting for the Goods & Services Tax"

- Receivables and Creditors include GST receivable and payable.
- Except in relation to input taxed activities, revenues and operating expenditures exclude GST receivable and payable.
- Non-current assets and capital expenditures include GST net of any recoupment.
- Amounts included in the Statement of Cash Flows are disclosed on a gross basis.

13 New and amended standards and interpretations

The Authority applied for the first-time certain standards and amendments, which are effective for annual periods beginning on or after 1 January 2021. New standards and amendments relevant to the Authority are listed below. The Authority has not early adopted any other standard, interpretation or amendment that has been issued but is not yet effective.

Amendments to AASB 16 Covid-19 Related Rent Concessions:

In 2020, the AASB issued AASB 2020-4, Amendments to AASs - Covid-19-Related Rent Concessions. The amendments provide relief to lessees from applying AASB 16 guidance on lease modification accounting for rent concessions arising as a direct consequence of the Covid-19 pandemic. As a practical expedient, a lessee may elect not to assess whether a Covid-19 related rent concession from a lessor is a lease modification. A lessee that makes this election accounts for any change in lease payments resulting from the Covid-19 related rent concession the same way it would account for the change under IFRS 16, if the change were not a lease modification. The amendment was intended to apply until 30 June 2021, but as the impact of the Covid-19 pandemic is continuing, in 2021 the AASB extended the period of application of the practical expedient to 30 June 2022. The amendment applies to annual reporting periods beginning on or after 1 April 2021. This amendment had no impact on the consolidated financial statements of the Group.

Fleurieu Regional Waste Authority
Notes to and forming part of the Financial Statements
for the year ended 30 June 2022

Note 2 - INCOME

	Notes	2022 \$	2021 \$
USER CHARGES			
Council Contributions		7,131,793	6,271,291
Waste Disposal Operations		<u>3,197,421</u>	<u>2,753,142</u>
		<u>10,329,214</u>	<u>9,024,433</u>
INVESTMENT INCOME			
Interest on investments:			
Banks & other		<u>94</u>	<u>338</u>
		<u>94</u>	<u>338</u>
REIMBURSEMENTS			
- other		<u>2,309</u>	<u>7,140</u>
		<u>2,309</u>	<u>7,140</u>
OTHER INCOME			
Sundry		<u>6,416</u>	<u>30,009</u>
		<u>6,416</u>	<u>30,009</u>
GRANTS, SUBSIDIES, CONTRIBUTIONS			
Other grants, subsidies and contributions		<u>68,477</u>	<u>159,570</u>
		<u>68,477</u>	<u>159,570</u>
Sources of grants			
State government		<u>68,477</u>	<u>159,570</u>
		<u>68,477</u>	<u>159,570</u>

Fleurieu Regional Waste Authority
Notes to and forming part of the Financial Statements
for the year ended 30 June 2022

Note 3 - EXPENSE

		2022	2021
	Notes	\$	\$
EMPLOYEE COSTS			
Salaries and Wages		2,505,927	2,458,191
Employee leave expense		150,275	204,117
Superannuation - defined contribution plan contributions	12	228,280	217,712
Superannuation - defined benefit plan contributions	12	13,110	19,876
Workers' Compensation Insurance		127,995	126,584
Other		56,416	58,406
Total Operating Employee Costs		3,082,003	3,084,886
Total Number of Employees		29	32
<i>(Full time equivalent at end of reporting period)</i>			
MATERIALS, CONTRACTS & OTHER EXPENSES			
<u>Prescribed Expenses</u>			
Auditor's Remuneration			
- Auditing the financial reports		13,600	13,000
- Auditing of internal controls		-	2,000
Bad and Doubtful Debts		4,602	-
Board member expenses		35,763	23,217
Rental Charge		85,764	85,764
Subtotal - Prescribed Expenses		139,729	123,981
<u>Other Materials, Contracts & Expenses</u>			
Contractors		1,753,377	11,632,823
Energy		664,472	554,708
Waste Disposal		2,111,289	1,853,719
Maintenance		572,909	413,486
Legal Expenses		2,319	4,741
Parts, accessories & consumables		168,928	154,317
Professional services		66,814	93,384
Sundry		367,008	407,534
Subtotal - Other Materials, Contracts & Expenses		5,707,116	15,114,712
INDIVIDUALLY SIGNIFICANT ITEMS			
Provision for remediation costs	1.3,7,15	-	9,877,286

Fleurieu Regional Waste Authority
Notes to and forming part of the Financial Statements
for the year ended 30 June 2022

Note 3 - EXPENSE Cont...

DEPRECIATION, AMORTISATION & IMPAIRMENT

Depreciation

Plant, Machinery & equipment	<u>812,499</u>	<u>659,550</u>
	<u>812,499</u>	<u>659,550</u>

FINANCE COSTS

Interest on Loans	<u>74,799</u>	<u>99,545</u>
	<u>74,799</u>	<u>99,545</u>

Note 4 - ASSET DISPOSALS AND FAIR VALUE ADJUSTMENTS

	2022	2021
Notes	\$	\$
INFRASTRUCTURE, PROPERTY, PLANT & EQUIPMENT		
<i>Assets renewed or directly replaced</i>		
Proceeds from disposal	-	153,956
Less: Carrying amount of assets sold	<u>-</u>	<u>141,135</u>
Gain (Loss) on disposal	<u>-</u>	<u>12,821</u>
NET GAIN (LOSS) ON DISPOSAL OR REVALUATION OF ASSETS	<u>-</u>	<u>12,821</u>

Fleurieu Regional Waste Authority
Notes to and forming part of the Financial Statements
for the year ended 30 June 2022

Note 5 - CURRENT ASSETS

		2022	2021
CASH & EQUIVALENT ASSETS	Notes	\$	\$
Cash on Hand and at Bank		2,506,160	455,186
Deposits at Call		83,572	929,994
		<u>2,589,732</u>	<u>1,385,180</u>
TRADE & OTHER RECEIVABLES			
Debtors - general		251,898	892,920
GST Recoupment		255,437	-
Prepayments		1,788	1,425
Total		509,123	894,345
Less: Allowance for Doubtful Debts		(3,526)	-
		<u>505,597</u>	<u>894,345</u>
 <i>Amounts included in other financial assets that are not expected to be received within 12 months of reporting date are disclosed in Note 9.</i>			
INVENTORIES			
Stores & Materials		70,256	92,353
		<u>70,256</u>	<u>92,353</u>

Aggregate write-downs and other losses recognised as an expense, and reversals of these, were not material in amount in either year. All such reversals occurred principally as a result of clerical inaccuracies during stores operations.

Fleurieu Regional Waste Authority

Note 6 - INFRASTRUCTURE, PROPERTY, PLANT & EQUIPMENT (IPPE)

		2021 \$'000				2022 \$'000			
Fair Value Level 2		Fair Value	Cost	Acc' Dep'n	Carrying Amount	Fair Value	Cost	Acc' Dep'n	Carrying Amount
		-	7,268,743	(2,941,234)	4,327,509	-	8,289,561	(3,753,733)	4,535,828
		-	7,268,743	(2,941,234)	4,327,509	-	8,289,561	(3,753,733)	4,535,828
			7,370,860	3,216,090	4,154,770	-	7,268,743	(2,941,234)	4,327,509
Plant, Machinery & equipment									
Total IPP&E									
Comparatives									

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This note continues on the following pages.

Fleurieu Regional Waste Authority
Notes to and forming part of the Financial Statements
for the year ended 30 June 2022

Note 6 (con't) – INFRASTRUCTURE, PROPERTY, PLANT & EQUIPMENT

Valuation of Assets

General Valuation Principles

Plant, Machinery & Equipment

Plant, Machinery & Equipment are recognised on a cost basis.

Capitalisation thresholds used by the Authority for a representative range of assets are shown below. No capitalisation threshold is applied to the acquisition of land or interests in land.

Office Equipment	5,000
Other Plant & Equipment	5,000
Buildings - new construction/extensions	10,000

Estimated Useful Lives: Useful lives are estimated for each individual asset. In estimating useful lives, regard is had to technical and commercial obsolescence, as well as legal and other limitations on continued use. The range of useful lives for a representative range of assets is shown below, although individual assets may have an estimated total useful life of greater or lesser amount:

Plant, Furniture & Equipment	3 to 20 years
Building & Other Structures	30 to 80 years

Fleurieu Regional Waste Authority
Notes to and forming part of the Financial Statements
for the year ended 30 June 2022

Note 7 - LIABILITIES

		2022		2021	
		\$		\$	
TRADE & OTHER PAYABLES	Notes	Current	Non-current	Current	Non-current
Goods & Services		718,505	-	742,722	-
Payments received in advance - contract liabilities		747,380	-	829,393	-
Accrued expenses - employee entitlements		232,819	-	189,781	-
Accrued expenses - other		669,199	-	509,441	-
GST Payable		245,779	-	-	-
		2,613,682	-	2,271,337	-

BORROWINGS

Loans		599,223	7,179,209	810,587	2,190,843
		599,223	7,179,209	810,587	2,190,843

All interest bearing liabilities are secured over the future revenues of the Council.

PROVISIONS

LSL Employee entitlements (including oncosts)		217,425	46,066	219,956	64,579
Provision for rock crushing		383,788	-	182,021	-
Provision for remediation costs	1.3,7,15	4,977,505	-	9,877,286	-
Other Provisions		67,775	-	56,402	-
		5,646,493	46,066	10,335,665	64,579

In March 2021, the Authority undertook testing of its recycled road base material at the Goolwa Waste and Recycling Depot and found that the stockpile contained asbestos. The Authority notified the South Australian Environment Protection Authority in March 2021 and engaged a consultant to assist in the coordination and removal of asbestos containing material from identified properties in South Australia, in accordance with specific remediation plans.

A provision for remediation costs was recognised at 30 June 2021 and represents the Board's best estimate of the costs that may be incurred in relation to the coordination and removal of asbestos containing material from identified properties.

Remediation works commenced in July 2021 and have continued during the financial year ended 30 June 2022. The Board estimate that the majority of the remediation costs will be incurred, and remediation works completed, within the next 12 months.

This provision is a significant estimate as outlined in Note 1.3.

CONTRACT LIABILITIES

Revenues received in advance					
Additional collection services		83,125	-	83,125	-
Council contributions		746,268	-	746,268	-
		829,393	-	829,393	-

The Authority's Board approved the retention of Surplus Council Contributions as at 30 June 2021 for each constituent Council to fund the asbestos contaminated material remediation project.

Fleurieu Regional Waste Authority
Notes to and forming part of the Financial Statements
for the year ended 30 June 2022

Note 8 - RECONCILIATION TO CASH FLOW STATEMENT

(a) Reconciliation of Cash

Cash Assets comprise highly liquid investments with short periods to maturity subject to insignificant risk of changes of value. Cash at the end of the reporting period as shown in the Cash Flow Statement is reconciled to the related items in the Balance Sheet as follows:

	Notes	2022 \$	2021 \$
Total cash & equivalent assets	5	2,589,732	1,385,180
Balances per Cash Flow Statement		<u>2,589,732</u>	<u>1,385,180</u>

(b) Reconciliation of Change in Net Assets to Cash from Operating Activities

Net Surplus (Deficit)	590,364	(9,848,363)
Non-cash items in Income Statement		
Depreciation, amortisation & impairment	812,499	659,550
Net increase (decrease) in unpaid employee benefits	21,994	8,460
Change in allowances for under-recovery	3,526	
Net (Gain) Loss on Disposals	-	(12,821)
	<u>1,428,383</u>	<u>(9,193,174)</u>
Add (Less): Changes in Net Current Assets		
Net (increase) decrease in receivables	631,001	(401,773)
Net (increase) decrease in inventories	22,097	1,920
Net (increase) decrease in other current assets	-	(10,317)
Net increase (decrease) in trade & other payables	53,528	9,892,287
Net increase (decrease) in other provisions	(4,686,641)	(151,346)
Net Cash provided by (or used in) operations	<u>(2,551,632)</u>	<u>137,597</u>

(d) Financing Arrangements

Unrestricted access was available at balance date to the following lines of credit:

Bank Overdrafts		
Corporate Credit Cards	10,000	10,000
LGFA Cash Advance Debenture facility	6,421,863	857,115

The bank overdraft facilities may be drawn at any time and may be terminated by the bank without notice.

Fleurieu Regional Waste Authority
Notes to and forming part of the Financial Statements
for the year ended 30 June 2022

Note 9 - FINANCIAL INSTRUMENTS

All financial instruments are categorised as *loans and receivables*.

Accounting Policies - Recognised Financial Instruments

Bank, Deposits at Call, Short Term Deposits

Accounting Policy: initially recognised at fair value and subsequently measured at amortised cost, interest is recognised when earned

Terms & conditions: Deposits are returning fixed interest rates between 0.01% and 1.05% (2021: 0.01% and 0.05%).

Carrying amount: approximates fair value due to the short term to maturity.

Receivables - Fees & other charges

Accounting Policy: initially recognised at fair value and subsequently measured at amortised cost. An impairment provision is recognised using the expected credit loss method.

Terms & conditions: Unsecured, and do not bear interest. The Authority is not materially exposed to any individual debtor.

Carrying amount: approximates fair value (after deduction of any allowance).

Receivables - other levels of government

Accounting Policy: initially recognised at fair value and subsequently measured at amortised cost. An impairment provision is recognised using the expected credit loss method.

Terms & conditions: Amounts due have been calculated in accordance with the terms and conditions of the respective programs following advice of approvals, and do not bear interest. All amounts are due by Departments and Agencies of State and Federal Governments.

Carrying amount: approximates fair value.

Liabilities - Creditors and Accruals

Accounting Policy: Liabilities are recognised for amounts to be paid in the future for goods and services received, whether or not billed to the Authority.

Terms & conditions: Liabilities are normally settled on 30 day terms.

Carrying amount: approximates fair value.

Liabilities - Interest Bearing Borrowings

Accounting Policy: initially recognised at fair value and subsequently at amortised cost, interest is charged as an expense using the effective interest rate.

Terms & conditions: secured over future revenues, debenture loan borrowings are repayable in six-monthly instalments; interest is charged at fixed rates between 1.8 % and 4.8% (2021: 1.8% and 4.8%) and cash advance debentures require interest only at variable rates between 2.05% and 2.8% (2021: 1.3% and 2.2%).

Carrying amount: approximates fair value.

Fleurieu Regional Waste Authority
Notes to and forming part of the Financial Statements
for the year ended 30 June 2022

Note 9 - FINANCIAL INSTRUMENTS (con't)

Liquidity Analysis

2022	Due < 1 year	Due > 1 year ≤ 5 years	Due > 5 years	Total Contractual Cash Flows	Carrying Values
<u>Financial Assets</u>	\$	\$	\$	\$	\$
Cash & Equivalents	2,589,732	-	-	2,589,732	2,589,732
Receivables	505,597	-	-	505,597	503,809
Total	3,095,329	-	-	3,095,329	3,093,541
<u>Financial Liabilities</u>					
Payables	1,711,664	-	-	1,711,664	1,711,664
Current Borrowings	813,799	-	-	813,799	599,223
Non-Current Borrowings	-	2,951,149	5,734,924	8,686,073	7,179,209
Total	2,525,463	2,951,149	5,734,924	11,211,536	9,490,096

2021	Due < 1 year	Due > 1 year; ≤ 5 years	Due > 5 years	Total Contractual Cash Flows	Carrying Values
<u>Financial Assets</u>	\$	\$	\$	\$	\$
Cash & Equivalents	1,385,180	-	-	1,385,180	1,385,180
Receivables	894,345	-	-	894,345	894,345
Total	2,279,525	-	-	2,279,525	2,279,525
<u>Financial Liabilities</u>					
Payables	1,572,115	-	-	1,572,115	1,572,115
Current Borrowings	503,853	-	-	503,853	433,250
Non-Current Borrowings	-	1,817,422	877,975	2,695,397	2,545,657
Total	2,075,968	1,817,422	877,975	4,771,365	4,551,022

The following interest rates were applicable to Council's borrowings at balance date:

	30 June 2022		30 June 2021	
	Weighted Average Interest Rate	Carrying Value	Weighted Average Interest Rate	Carrying Value
	%	\$	%	\$
Other Variable Rates	2.63	1,743,117	1.73	1,532,865
Fixed Interest Rates	3.65	6,035,315	2.55	1,468,565
		7,778,432		3,001,430

Fleurieu Regional Waste Authority
Notes to and forming part of the Financial Statements
for the year ended 30 June 2022

Note 9 - FINANCIAL INSTRUMENTS (con't)

Net Fair Value

All carrying values approximate fair value for all recognised financial instruments. There is no recognised market for the financial assets of the Council.

Risk Exposures:

Credit Risk represents the loss that would be recognised if counterparties fail to perform as contracted. The maximum credit risk on financial assets of the Authority is the carrying amount, net of any impairment. All Authority investments are made with the SA Local Government Finance Authority and are guaranteed by the SA Government. Except as detailed in Notes 5 & 6 in relation to individual classes of receivables, exposure is concentrated within the Authority's boundaries, and there is no material exposure to any individual debtor.

Market Risk is the risk that fair values of financial assets will fluctuate as a result of changes in market prices. All of the Authority's financial assets are denominated in Australian dollars and are not traded on any market, and hence neither market risk nor currency risk apply.

Liquidity Risk is the risk that the Authority will encounter difficulty in meeting obligations with financial liabilities. In accordance with the model Treasury Management Policy (LGA Information Paper 15), liabilities have a range of maturity dates. The Authority also has available a range of bank overdraft and standby borrowing facilities that it can access.

Interest Rate Risk is the risk that future cash flows will fluctuate because of changes in market interest rates. The Authority has a balance of both fixed and variable interest rate borrowings and investments. Cash flow fluctuations are managed holistically in seeking to minimise interest costs over the longer term in a risk averse manner.

Fleurieu Regional Waste Authority
Notes to and forming part of the Financial Statements
for the year ended 30 June 2022

Note 10 - FINANCIAL INDICATORS

	2022	2021	2020
Operating Surplus Ratio			
<u>Operating Surplus</u>	5.7%	-107.0%	0.6%
Total Operating Income			

This ratio expresses the operating surplus as a percentage of total operating revenue.

Net Financial Liabilities Ratio

<u>Net Financial Liabilities</u>	125%	145%	37%
Total Operating Income			

Net Financial Liabilities are defined as total liabilities less financial assets. These are expressed as a percentage of total operating revenue.

The Authority's current Net Financial Liabilities Ratio is a result of borrowings required to remediate properties affected by asbestos contaminated material. These borrowings will be paid down over 15 years to return the Net Financial Liabilities Ratio to a similar level as 2020.

Asset Renewal Funding Ratio

<u>Outlays on Existing Assets</u>	52%	107%	87%
Asset Renewals - IAMP			

Net asset renewals expenditure is defined as net capital expenditure on the renewal and replacement of existing assets, and excludes new capital expenditure on the acquisition of additional assets.

Fleurieu Regional Waste Authority
Notes to and forming part of the Financial Statements
for the year ended 30 June 2022

Note 11 - UNIFORM PRESENTATION OF FINANCES

The following is a high level summary of both operating and capital investment activities of the Council prepared on a simplified Uniform Presentation Framework basis.

All Councils in South Australia have agreed to summarise annual budgets and long-term financial plans on the same basis.

The arrangements ensure that all Councils provide a common 'core' of financial information, which enables meaningful comparisons of each Council's finances.

	2022	2021
	\$	\$
Income	10,406,510	9,221,490
Expenses	(9,816,146)	(19,082,674)
Operating Surplus / (Deficit)	590,364	(9,861,184)
 Net Outlays on Existing Assets		
Capital Expenditure on renewal and replacement of Existing Assets	(609,263)	(948,344)
Add back Depreciation, Amortisation and Impairment	812,499	659,550
Proceeds from Sale of Replaced Assets	<u>-</u>	<u>153,956</u>
	203,236	(134,838)
 Net Outlays on New and Upgraded Assets		
Capital Expenditure on New and Upgraded Assets <i>(including investment property & real estate developments)</i>	(411,555)	(22,370)
Amounts received specifically for New and Upgraded Assets	-	-
Proceeds from Sale of Surplus Assets <i>(including investment property and real estate developments)</i>	<u>-</u>	<u>-</u>
	(411,555)	(22,370)
Net Lending / (Borrowing) for Financial Year	382,045	(10,018,392)

Fleurieu Regional Waste Authority
Notes to and forming part of the Financial Statements
for the year ended 30 June 2022

Note 12 – SUPERANNUATION

The Authority makes employer superannuation contributions in respect of its employees to Statewide Super (formerly Local Government Superannuation Scheme). There are two types of membership, each of which is funded differently. Permanent and contract employees of the South Australian Local Government sector with Salarylink benefits prior to 24 November 2009 have the option to contribute to the Accumulation section and/or Salarylink. All other employees (including casuals) have all contributions allocated to the Accumulation section.

Accumulation only Members

Accumulation only members receive both employer and employee contributions on a progressive basis. Employer contributions are based on a fixed percentage of ordinary time earnings in accordance with superannuation guarantee legislation (10.0% in 2020-21; 10.0% in 2021-22). No further liability accrues to the Authority as the superannuation benefits accruing to employees are represented by their share of the net assets of the Fund.

Salarylink (Defined Benefit Fund) Members

Salarylink is a defined benefit scheme where the benefit payable is based on a formula determined by the member's contribution rate, number of years and level of contribution and final average salary. The Authority makes employer contributions to Salarylink as determined by the Fund's Trustee based on advice from the appointed Actuary. The rate is currently 6.3% (6.3% in 2020-21) of "superannuation" salary.

In addition, the Authority makes a separate contribution of 3% of ordinary time earnings for Salarylink members to their Accumulation account. Employees also make member contributions to the Salarylink section of the Fund. As such, assets accumulate in the Salarylink section of the Fund to meet the member's benefits, as defined in the Trust Deed, as they accrue.

The Salarylink section is a multi-employer sponsored plan. As the Salarylink section's assets and liabilities are pooled and are not allocated by each employer, and employees may transfer to another employer within the local government sector and retain membership of the Fund, the Actuary is unable to allocate benefit liabilities, assets and costs between employers. As provided by AASB 119.34(a), the Authority does not use defined benefit accounting for these contributions.

The most recent actuarial investigation was conducted by the Fund's actuary, Louise Campbell, FIAA, of Willis Towers Watson as at 30 June 2022. The Trustee has determined that the current funding arrangements are adequate for the expected Salarylink liabilities. However, future financial and economic circumstances may require changes to the Authority's contribution rates at some future time.

Contributions to Other Superannuation Schemes

the Authority also makes contributions to other superannuation schemes selected by employees under the "choice of fund" legislation. All such schemes are of the accumulation type, where the superannuation benefits accruing to the employee are represented by their share of the net assets of the scheme, and no further liability attaches to the the Authority.

Fleurieu Regional Waste Authority
Notes to and forming part of the Financial Statements
for the year ended 30 June 2022

Note 13 - CONTINGENT ASSETS AND CONTINGENT LIABILITIES

At times there are contingencies, assets and liabilities that do not qualify for recognition in the Balance Sheet but knowledge of those items is considered relevant to the user of the financial report in making and evaluating decisions about the allocation of scarce resources. From our knowledge there are no known contingencies, assets or liabilities that should be disclosed that have not been included in the balance sheet.

Note 14 - RELATED PARTY DISCLOSURES

KEY MANAGEMENT PERSONNEL

The Key Management Personnel of the Authority include the Independent Board Chair, External Member of the Audit Committee and Executive Officer under section 112 of the Local Government Act 1999. In all, 3 persons were paid the following total compensation:

	2022	2021
	\$	\$
Salaries, allowances & other short term benefits	199,463	183,379
Post-employment benefits	14,740	14,740
Long term benefits	-	4,803
Termination benefits	-	-
TOTAL	214,203	202,922

Note 15 - ECONOMIC DEPENDENCE

A provision for remediation costs of \$4,977,505 has been recognised at 30 June 2022 (2021: \$9,877,286) (refer to Notes 1.3, 3 and 7). As a result, the Authority's current liabilities exceed its current assets at 30 June 2022 by \$5,693,813 (2021: \$11,045,711) and the Authority has a net deficiency of \$8,383,260 (2021: \$8,973,627).

The financial statements of the Authority have been prepared on a going concern basis as its Charter includes a requirement for additional financial contributions to be made by the Constituent Councils due to the insufficient working capital available to meet the Authority's estimated financial obligations, and in accordance with Section 31 of Part 2 of Schedule 2 of the Local Government Act 1999, the liabilities incurred by a regional subsidiary are guaranteed by the Constituent Councils.

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INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF THE FLEURIEU REGIONAL WASTE AUTHORITY

Opinion

We have audited the accompanying financial report of the Fleurieu Regional Waste Authority, which comprises the statement of financial position as at 30 June 2022, the statement of comprehensive income, statement of changes in equity and statement of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies and the Certification of the Financial Statements.

In our opinion, the financial report gives a true and fair view of the financial position of the Fleurieu Regional Waste Authority as of 30 June 2022, and of its financial performance and its cash flows for the year then ended in accordance with Australian Accounting Standards and the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 2011*.

Basis for Opinion

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Report section of our report. We are independent of the entity in accordance with the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 *Code of Ethics for Professional Accountants* (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Report

Management is responsible for the preparation of the financial report, which gives a true and fair view in accordance with Australian Accounting Standards and the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 2011*, and for such internal control as the committee and management determines is necessary to enable the preparation of a financial report that gives a true and fair view and is free from material misstatement, whether due to fraud or error.

In preparing the financial report, management is responsible for assessing the entity's ability to continue as a going concern, disclosing, as applicable, matters relating to going concern and using the going concern basis of accounting unless management either intends to liquidate the entity or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the entity's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Report

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

A further description of our responsibilities for the audit of the financial report is located at the Auditing and Assurance Standards Board website at <http://www.auasb.gov.au/Home.aspx>. This description forms part of our auditor's report.

BENTLEYS SA AUDIT PARTNERSHIP



DAVID FRANCIS
PARTNER

Dated at Adelaide this 26th day of September 2022

Bentleys SA Audit Partnership

Level 5
63 Pirie Street
Adelaide SA 5000

GPO Box 939
Adelaide SA 5001

ABN 43 877 091 903

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INDEPENDENT ASSURANCE REPORT ON INTERNAL CONTROLS OF FLEURIEU REGIONAL WASTE AUTHORITY

Opinion

We have audited the compliance of the Fleurieu Regional Waste Authority (the Authority) with the requirements of *Section 125 of the Local Government Act 1999* in relation to the Internal Controls established by the Authority to ensure that financial transactions relating to the receipt, expenditure and investment of money, acquisition and disposal of property and incurring of liabilities for the period 1 July 2021 to 30 June 2022 are in accordance with legislative provisions.

In our opinion, the Authority has complied, in all material respects, with *Section 125 of the Local Government Act 1999* in relation to Internal Controls, established by the Authority in relation to the receipt, expenditure and investment of money, acquisition and disposal of property and incurring of liabilities so as to provide reasonable assurance that the financial transactions of the Authority have been conducted properly and in accordance with legislative provisions for the period 1 July 2021 to 30 June 2022.

Limitation on Use

This report has been prepared for the members of the Authority in accordance with *Section 129 of the Local Government Act 1999* in relation to Internal Controls specified above. We disclaim any assumption of responsibility for any reliance on this report to any persons or users other than the members of the Authority, or for any purpose other than that for which it was prepared.

Limitations of Controls

Because of the inherent limitations of any internal control structure it is possible that, even if the controls are suitably designed and operating effectively, the control objectives may not be achieved so that fraud, error, or non-compliance with laws and regulations may occur and not be detected.

An assurance engagement on internal controls is not designed to detect all instances of controls operating ineffectively as it is not performed continuously throughout the period and the tests performed are on a sample basis. Any projection of the outcome of the evaluation of controls to future periods is subject to the risk that the controls may become inadequate because of changes in conditions, or that the degree of compliance with them may deteriorate.

Independence

In conducting our engagement, we have complied with the independence requirements of the Australian professional accounting bodies.

The Authority's Responsibility for the Internal Controls

The Authority is responsible for implementing and maintaining an adequate system of internal controls, in accordance with *Section 125 of the Local Government Act 1999* in relation to Internal Controls, to ensure that the receipt, expenditure and investment of money, the acquisition and disposal of property, and incurring of liabilities are in accordance with legislative provisions.

Our Responsibility

Our responsibility is to express an opinion on the Authority's compliance with *Section 125 of the Local Government Act 1999* in relation only to the Internal Controls established by the Authority to ensure that financial transactions relating to the receipt, expenditure and investment of money, acquisition and disposal of property and incurring of liabilities, based on our procedures. Our engagement has been conducted in accordance with applicable Australian Standards on Assurance Engagements ASAE 3000 *Assurance Engagements Other than Audits or Reviews of Historical Financial Information* and ASAE 3150 *Assurance Engagement on Controls*, issued by the Australian Auditing and Assurance Standards Board, in order to state whether, in all material respects, the Authority has complied with *Section 125 of the Local Government Act 1999* in relation only to the Internal Controls specified above for the period 1 July 2021 to 30 June 2022. ASAE 3000 also requires us to comply with the relevant ethical requirements of the Australian professional accounting bodies.

Our procedures included obtaining an understanding of internal controls in relation to the receipt, expenditure and investment of money, the acquisition and disposal of property and the incurring of liabilities, evaluating management's assessment of these internal controls, assessing the risk that a material weakness exists, and testing and evaluating the design and implementation of controls on a sample basis on the assessed risks.

BENTLEYS SA AUDIT PARTNERSHIP



DAVID FRANCIS
PARTNER

Dated at Adelaide this 26th day of September 2022

FLEURIEU REGIONAL WASTE AUTHORITY



ANNUAL FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 June 2022

CERTIFICATION OF AUDITOR INDEPENDENCE

To the best of our knowledge and belief, we confirm that, for the purpose of the audit of Fleurieu Regional Waste Authority for the year ended 30 June 2022, the Authority's Auditor, Bentleys SA Audit Partnership, has maintained its independence in accordance with the requirements of the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 2011* made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22(3) *Local Government (Financial Management) Regulations 2011*.



Michael Kelledy
CHAIR OF THE BOARD
Fleurieu Regional Waste Authority

Date: 21 September 2022

FLEURIEU REGIONAL WASTE AUTHORITY

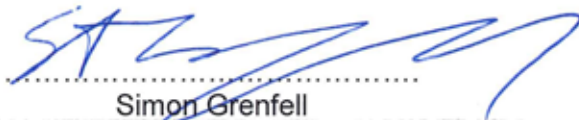


ANNUAL FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 June 2022

CERTIFICATION OF AUDITOR INDEPENDENCE

To the best of our knowledge and belief, we confirm that, for the purpose of the audit of Fleurieu Regional Waste Authority for the year ended 30 June 2022, the Authority's Auditor, Bentleys SA Audit Partnership, has maintained its independence in accordance with the requirements of the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 2011* made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22(3) *Local Government (Financial Management) Regulations 2011*.



Simon Grenfell
EXECUTIVE OFFICER
Fleurieu Regional Waste Authority

Date: 21 September 2022

FLEURIEU REGIONAL WASTE AUTHORITY



ANNUAL FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 June 2022

CERTIFICATION OF AUDITOR INDEPENDENCE

To the best of our knowledge and belief, we confirm that, for the purpose of the audit of Fleurieu Regional Waste Authority for the year ended 30 June 2022, the Authority's Auditor, Bentleys SA Audit Partnership, has maintained its independence in accordance with the requirements of the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 2011* made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22(3) *Local Government (Financial Management) Regulations 2011*.



.....
Nigel Morris
CHIEF EXECUTIVE OFFICER
Alexandrina Council

Date: 14/7/22

FLEURIEU REGIONAL WASTE AUTHORITY



ANNUAL FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 June 2022

CERTIFICATION OF AUDITOR INDEPENDENCE

To the best of our knowledge and belief, we confirm that, for the purpose of the audit of Fleurieu Regional Waste Authority for the year ended 30 June 2022, the Authority's Auditor, Bentleys SA Audit Partnership, has maintained its independence in accordance with the requirements of the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 2011* made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22(3) *Local Government (Financial Management) Regulations 2011*.



.....
Nathan Cunningham
CHIEF EXECUTIVE OFFICER
District Council of Yankalilla

Date:

FLEURIEU REGIONAL WASTE AUTHORITY



ANNUAL FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 June 2022

CERTIFICATION OF AUDITOR INDEPENDENCE

To the best of our knowledge and belief, we confirm that, for the purpose of the audit of Fleurieu Regional Waste Authority for the year ended 30 June 2022, the Authority's Auditor, Bentleys SA Audit Partnership, has maintained its independence in accordance with the requirements of the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 2011* made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22(3) *Local Government (Financial Management) Regulations 2011*.



.....
Karen Rokicinski
Acting CHIEF EXECUTIVE OFFICER
City of Victor Harbor

Date: 12 July 2022

FLEURIEU REGIONAL WASTE AUTHORITY




ANNUAL FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 June 2022

CERTIFICATION OF AUDITOR INDEPENDENCE

To the best of our knowledge and belief, we confirm that, for the purpose of the audit of Fleurieu Regional Waste Authority for the year ended 30 June 2022, the Authority's Auditor, Bentleys SA Audit Partnership, has maintained its independence in accordance with the requirements of the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 2011* made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22(3) *Local Government (Financial Management) Regulations 2011*.


.....
Greg Georgopoulos
CHIEF EXECUTIVE OFFICER
Kangaroo Island Council

Date: 13th July 2022

Bentleys SA Audit Partnership

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Certification of Auditor Independence

I confirm that, for the audit of the financial statements of Fleurieu Regional Waste Authority for the year ended 30 June 2022, I have maintained my independence in accordance with the requirements of APES 110 – Code of Ethics for Professional Accountants, Section 290, published by the Accounting Professional and Ethical Standards Board, in accordance with the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 2011* made under that Act.

This statement is prepared in accordance with the requirements of *Regulation 22 (5) Local Government (Financial Management) Regulations 2011*.

Bentleys SA Audit Partnership

David Francis
Partner

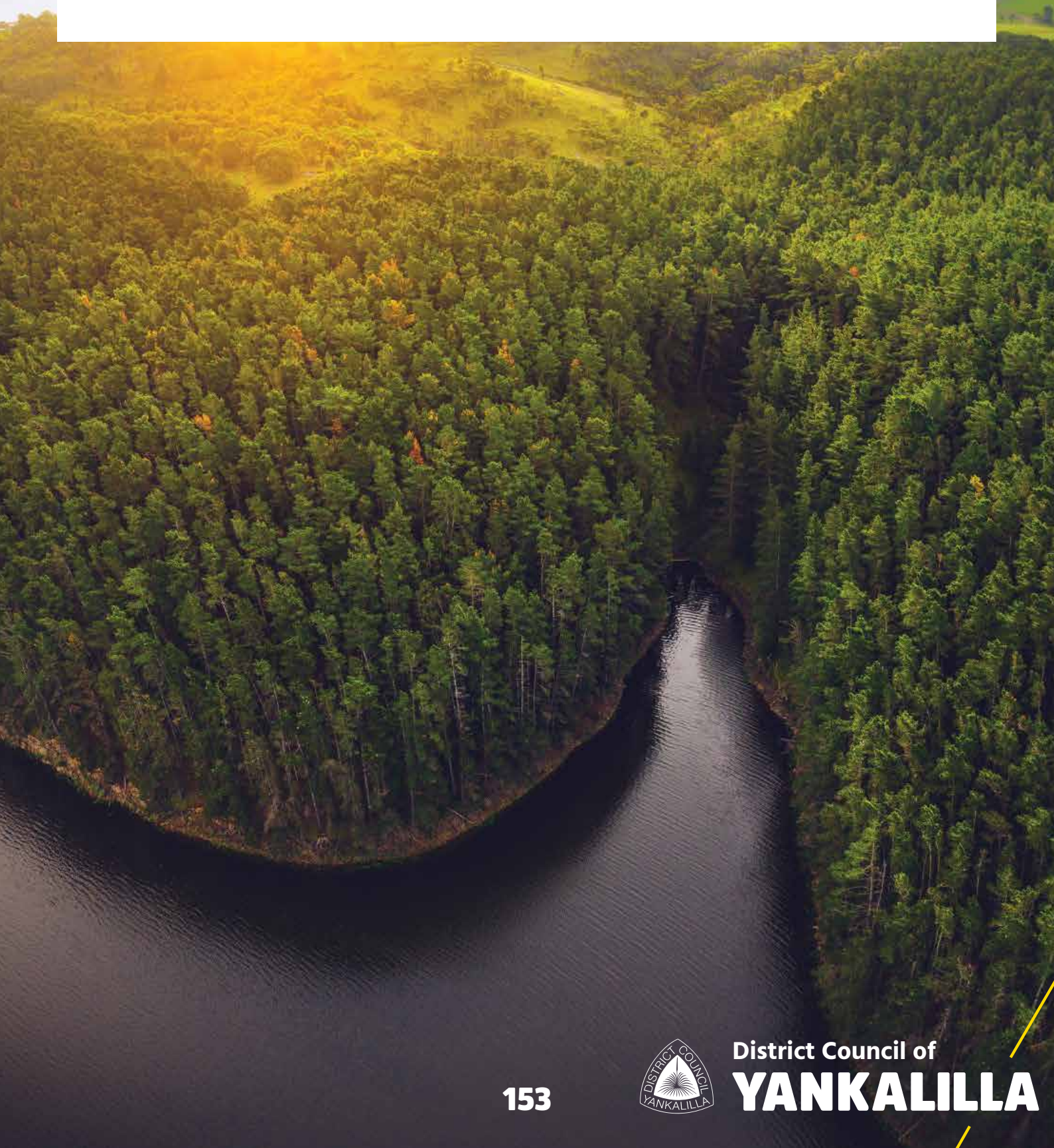
Dated at Adelaide this 26th August 2022



PO Box 2375, Goolwa SA 5214
1226 Port Elliot Road, Goolwa
Phone: (08) 8555 7405
www.frwa.com.au

Appendix C

Southern & Hills Local Government Association





Southern and Hills Local Government Association Annual Report 2021-2022



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Table of Contents

About S&HLGA	Page 3
Presidents Report	Page 4
2021-2022 Dashboard	Page 5
Organisation	Page 6
Reporting and accountability	Page 10
Committees, Programs and Projects	Page 14
2021-2022 Key Annual Action Plan Report	Page 23
Financials	Page 29

Southern and Hills Local Government Association – Snapshot

6
Councils

SIZE
8,656
Square Kilometres

\$5.36b
GROSS
REGIONAL
PRODUCT

63,519
EMPLOYED
RESIDENTS

5,539
KILOMETERS OF
LOCAL ROADS

132,206
REGIONS
POPULATION

TOURISM
Destination

Councils Total
Revenue
\$192 MILLION

OCEAN COASTLINE OF
652
Kilometres

Largest Industry
Employment
**Health Care and
Social Assistance**



About the Southern & Hills Local Government Association region

The Southern & Hills Local Government Association was first formed in July 1969 and is now constituted as a Regional Subsidiary under Section 43 and Schedule 2 of the Local Government Act 1999. Consisting of six (6) local government Councils:

- Adelaide Hills Council
- Alexandrina Council
- Kangaroo Island Council
- Mt Barker District Council
- City of Victor Harbor
- District Council of Yankalilla

Collectively these six (6) Councils have:

- ☑ More than 131,000 people as of 30th June 2022.
- ☑ 5,539 kilometres of local roads
- ☑ Area consists of 8,656 square kilometres.
- ☑ An ocean coastline of 652 Km.
- ☑ The River Murray and lakes form the southeast boundary of the region.
- ☑ The region has extreme diversity from the foothill suburbs of Adelaide to the isolation of the inaccessible west coast of Flinders Chase National Park.
- ☑ Significant areas within the region are under primary production include highly productive farm, horticulture, viticulture, forestry, fishing and intensive animal keeping enterprises and in the more undulating parts sheep farming, cereal growing and dairying.
- ☑ The region contributed nearly \$6 billion in gross value to the State economy
- ☑ Much of the area has, (by South Australian standards) a high rainfall.
- ☑ A large part of the area is within the 30 Year Plan for Greater Adelaide.
- ☑ Significant growth pockets both in population and development, placing demands on infrastructure and the natural environment.
- ☑ Projected change in the population to 2026 by approximately 25%.
- ☑ Within the region, Victor Harbor and Goolwa are key retirement destinations.
- ☑ Within the region, The Adelaide Hills, The Fleurieu and Kangaroo Island are all major tourism destinations.
- ☑ Kangaroo Island is a major component of the Australian and SA tourism plan with tourist numbers targeted to double over the next decade.

President's Report

It has been my pleasure to serve as President and Chair once again during 2021-2022.

I wish to thank all S&HLGA member councils, all the elected members and the staff for their strong efforts to support each other and their own communities during these still post covid challenging times.

We have continued the excellent work with many of our important regional programs and projects such as:

- the work of the S&HLGA Roads Working Party and the completion of a new 2030 Regional Transport Plan
- monitoring the current S&HLGA Regional Public Health plan and commencing our new 2022-2027 S&HLGA Regional Public Health Plan
- successfully completing our two critical social inclusion projects and the Community Wellbeing Indicators project. These projects have been well received by the sector and have been award winners.
- implementing and monitoring the region's Climate Change Adaptation Plan and the Resilient Hills and Coasts 2020-2025 Regional Action Plan

We have continued to cement our many regional stakeholder and partner relationships, working very closely with the RDA to further the regional economic growth strategies and Infrastructure Plan, input into our two regional Landscape Boards Strategic and operational plans, continued support for the SA Coastal Councils Alliance as well as maintaining and reviewing key strategy and performance documents such as the Annual Action Items, Annual Budget and completing and endorsing our new 2021-2025 Strategy and Business Plan. These activities are all designed to drive and improve the wellbeing of our communities.

I would once again point out the S&HLGA Value proposition report documents a consistent four figure percentage return on member Council subscriptions demonstrating amazing value for member councils.

S&HLGA has been an active participant on the LGA regional SAROC committee.

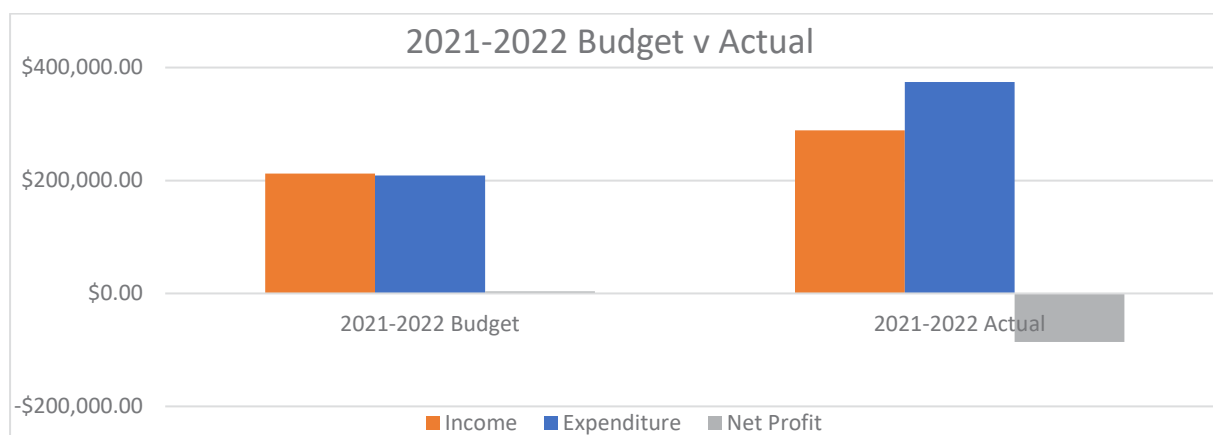
Thank you to our Executive Officer, Graeme Martin for his co-ordination and management and drive in supporting the body. He has been ably supported during 2021-2022 by Penny Worland in the Regional Public Health space and Jen St Jack and Olivia Davies as co-ordinators of the Regional Climate Adaption Plan and associated projects. A big thank you to Sara O'Dea who has provided very valuable assistance to the Board.

In closing, I acknowledge and thank all the member councils for their support during the year and acknowledge the ongoing contribution of member Mayors and CEOs to the S&HLGA Board.

**Mayor Keith Parkes
President**



Dashboard 2021-2022



Transport

- Completed the new 2030 S&HLGA Transport Plan
- Recommended for Special Local Roads Funding of \$2,140,000
- Progressed the South Coast Freight Route concept

Health and Wellbeing

- The Community Wellbeing Indicators project regional winner of the Health & Wellbeing Ministers Excellence in Public Health Award for 2021
- Implemented and monitored the regional and member Council actions of the “Wellbeing in our Community” Regional Public Health Plan for S&HLGA and commenced the development of the new S&HLGA Regional Public Health & Wellbeing Plan 2022-2027
- Successfully completed the two S&HLGA disability and inclusions projects, \$76,464 Regional Champions for Accessible Destinations and \$81,408 Regional Champions for Accessible Communications with the former winning the Planning Institute of Australia award for Community Wellbeing & Diversity

Environment

- Successful application to Commonwealth Government for Balancing Bushfire & Biodiversity
- Implemented and monitored the actions of the Resilient Hills and Coasts Climate Change 2020-2025 Regional Action Plan
- Actively worked with the LGA and our regional Landscape Boards on developing regional strategies

2022 S&HLGA Value Summary	Average Value per Council	Total Value for the S&HLGA region
General advocacy	\$20,000	\$120,000
Programs and Projects	\$376,227	\$1,878,300
Capacity building	\$7,130	\$42,783
Total	\$403,357	\$2,041,083

ORGANISATION

S&HLGA Organisation and its Board structure,
members and office bearers

The Southern and Hills Local Government Association Board

July 2021

Council	Elected Member Representative	Council Staff Representative
Adelaide Hills	Mayor Jan – Claire Wisdom	CEO Andrew Aitken
Alexandrina Council	Mayor Keith Parkes	CEO Glenn Rappensberg*
		* Resigned May 2022
Kangaroo Island Council	Mayor Michael Pengilly	CEO Greg Georgopolous
Mt Barker District Council	Mayor Ann Ferguson	CEO Andrew Stuart
City of Victor Harbor	Mayor Moira Jenkins	CEO Victoria MacKirdy
District Council of Yankalilla	Mayor Simon Rothwell	CEO Nigel Morris

Council	Proxy Representative	Role
Adelaide Hills	Lachlan Miller	Executive Manager Governance
Alexandrina Council		
Kangaroo Island Council	Bob Teasdale	Deputy Mayor
Mt Barker District Council	Samantha Jones	Councillor
City of Victor Harbor		
District Council of Yankalilla		Deputy Mayor

Office Bearers 2021 – 2022

President	Mayor Keith Parkes, Alexandrina Council
Deputy President	Mayor Moira Jenkins, City of Victor Harbor
Executive Officer	Mr Graeme Martin
Auditor	Ms Katerina Galvan, Jon Colquhoun - HLB Mann Judd

Elected under the provisions of the Constitution of the Local Government Association:

Delegates to LGA Board	Mayor Keith Parkes	
	Mayor Jan – Claire Wisdom (via Metro/GAROC)	
Delegates to SAROC	Mayor Keith Parkes	Alexandrina Council
	Mayor Moira Jenkins	City of Victor Harbor

**Southern & Hills Local Government Association
Past Presidents and Secretaries / Executive Officers**

Years	President	Council	Secretary / EO
2021 - 2022	Mayor Keith Parkes	Alexandrina Council	Graeme Martin
2020 - 2021	Mayor Keith Parkes	Alexandrina Council	Graeme Martin
2019 – 2020	Mayor Keith Parkes	Alexandrina Council	Graeme Martin
2018 - 2019	Mayor Keith Parkes	Alexandrina Council	Graeme Martin
2017 – 2018	Mayor Keith Parkes ^g	Alexandrina Council	Graeme Martin
2016 - 2017	Mayor Bill Spragg	Adelaide Hills Council	Graeme Martin
2015 - 2016	Mayor Bill Spragg	Adelaide Hills Council	Graeme Martin
2014 - 2015	Mayor Bill Spragg ^f Mayor Ann Ferguson	Adelaide Hills Council DC Mount Barker	Graeme Martin
2013 - 2014	Mayor Ann Ferguson	DC Mount Barker	Graeme Martin
2012 - 2013	Mayor Ann Ferguson	DC Mount Barker	Graeme Martin
2011 - 2012	Mayor Ann Ferguson	DC Mount Barker	Fred Pedler ^d Graeme Martin ^e
2010 - 2011	Mayor Ann Ferguson ^c Mayor Brian Hurn OAM	DC Mount Barker The Barossa Council	Fred Pedler ^b
2009 - 2010	Mayor Brian Hurn OAM	The Barossa Council	Fred Pedler ^b
2008 - 2009	Mayor Brian Hurn OAM	The Barossa Council	Fred Pedler ^b
2007 - 2008	Mayor Brian Hurn OAM	The Barossa Council	Fred Pedler ^b
2006 - 2007	Mayor Brian Hurn OAM	The Barossa Council	Fred Pedler ^b
2005 - 2006	Mayor Brian Hurn OAM	The Barossa Council	Fred Pedler ^b
2004 - 2005	Mayor Kym McHugh	Alexandrina Council	Fred Pedler ^b
2003 - 2004	Mayor Kym McHugh	Alexandrina Council	Fred Pedler ^b
2002 - 2003	Mayor John Crompton ^a	City of Victor Harbor	Fred Pedler ^b
2001 - 2002	Mayor John Crompton	City of Victor Harbor	Fred Pedler ^b
1999 - 2000	Mayor Bernie Eglinton APM	DC Mt Barker	Fred Pedler ^b
1998 - 1999	Mayor Bernie Eglinton APM	DC Mt Barker	Dean Gollan
1997 - 1998	Mayor Janice Kelly	Kangaroo Island Council	Barry Hurst
1996 - 1997	Mayor Janice Kelly	Kangaroo Island Council	Barry Hurst
1995 - 1996	Mayor Anita Aspinall	DC Stirling	Peter Vlatko
1993 - 1994	Cr GR Mayfield	DC Yankalilla	Malcolm Davis
1991 - 1992	Mayor Val Ball	DC Strathalbyn	John Coombe
1989 - 1990	Cr Val Bonython	DC East Torrens	Eric March
1987 - 1988	Cr PD Secker	DC Mt Barker	Dean Gollan
1985 - 1986	Mayor Leon O'Driscoll	DC Strathalbyn	Vernon Cotton
1984 - 1985	Cr CA Phieffer	DC Onkaparinga	David Seaman
1982 - 1983	Cr Brian Pym	DC Mt Pleasant	Adrian Hamiester
1980 - 1981	Cr Roy Galpin	DC Port Elliot and Goolwa	Ron Wellington
1979	Mayor M Checker	DC Gumeracha	Malcolm Anderson
1978	Mayor M Checker	DC Gumeracha	John Grosvenor
1976 - 1977	Mayor A Davidson	DC Strathalbyn	Vernon Cotton
1975	Cr Ray Orr	DC Mt Barker	Reginald Walters
1974	Cr L Hughes	DC Meadows	Wally Richards
1969-1973	No minutes available		
30 th July 1969	First Constitution for S&HLGA Adopted		

^a Until 12th May 2003 ^b Executive Officer ^c From February 2011 ^d To December 2011 ^e From January 2012

^f From February 2015 ^g From December 2017

REPORTING AND ACCOUNTABILITY

S&HLGA Reporting flow and performance monitoring

S&HLGA Administration - Flow



The Board

The Board held 6 ordinary bi-monthly meetings during the year. Board Members are generally the Mayor and Chief Executive Officer of each Council. To provide the opportunity for Board Members to gain firsthand knowledge of regional issues, meetings are hosted by Member Councils on a rotational basis and were held at:

Date	Host
20 August 2021	Mt Barker
22 October 2021	Yankalilla
10 December 2021	Alexandrina
25 February 2022	Kangaroo Island
22 April 2022	Adelaide Hills
24 June 2022	City of Victor Harbor

Key Issues acted on by the Board included:

- o Updating and maintaining of the S&HLGA Website to the LGA Squiz platform
- o Implementing and monitoring the S&HLGA Regional Public Health Plan, commencing new 2022-2027 Regional Public Health Plan
- o Completed the two ILC disability and social inclusion projects
- o Implementing and monitoring the S&HLGA Regional Climate Change Adaptation Plan and 2020-25 Regional Action Plan
- o Continued to work closely with the Adelaide Hills Fleurieu and Kangaroo Island Regional Development Australia Board and with RDA officers to implement the 2019 Regional Public Transport study, develop the regional Infrastructure Priority Plan, and the South East Transport Corridor review
- o **The South Australian Regional Organisation of Councils (SAROC)** is a Committee of the LGA that focuses on key issues affecting country Councils. The S&HLGA continues to support the Governance process by attending the meetings, contributing to agenda items for SAROC meetings, the distribution of Key Outcomes Statements and/or Minutes of meetings to S&HLGA Board meetings and collegiate support to prepare submissions on behalf of country Councils.
- o Commissioned the new 2030 Regional Transport Plan, Special Local Roads Program applications as well as the advocacy of the South Coast Freight Corridor and Public Transport in the region.
- o Having input into and supporting the LGA in developing and highlighting Local Government reform issues and advocacy with the State Government
- o Approved and gazetted the new Charter for S&HLGA

Regional Consultations and briefings were usually coordinated to occur on the day of Board meetings. 6 various speakers addressed meetings of the Board.

The Board reviewed its achievements to date via the 2021-2022 Key Action Plan, tracked the Actual performance against Budget and developed a new Budget and Action Plan for 2022-2023

At the commencement of 2021-2022 the Board completed a review of its Annual Key Actions, the EO performance and its Annual Budget performance covering the previous period.

S&HLGA Value proposition

The S&HLGA provided a report back to its Council members on the estimated value of their membership. This is based on the same methodology utilised by the LGA in determining its membership value.

The value from membership in a regional organisation can be summarised in the following key categories; advocacy and representing the region, establishing and implementing high level regional partnerships and links, developing and strengthening regional capacity.

The table 1 below summarise the ongoing value per council and for the region as a total.

2022 Summary	Average Value per Council	Total Value for the S&HLGA region
General advocacy	\$20,000	\$120,000
Programs and Projects	\$376,227	\$1,878,300
Capacity building	\$7,130	\$42,783
Total	\$403,357	\$2,041.083

Table 1

The table 2 below summarises and compares the S&HLGA membership subscriptions and levies total with the value per S&HLGA member Councils as measured in the value proposition over the past years

	2018	2019	2020	2021	2022
Av Council membership	\$12,529	\$12,279	\$13,536	\$15,202	\$21,570
Value per Council	\$427,871	\$430,953	\$401,809	\$390,087	\$403,357
Return on Investment	3,375%	3,385%	2,968%	2,466%	1,870%

Table 2

COMMITTEES, PROGRAMS AND PROJECTS

S&HLGA Committees, work groups and the programs and
projects undertaken during 2021-2022

Committees and Working/Task Groups

The S&HLGA EO was a member of the following Committees and Working Groups during the course of the year:

	Committee	S&HLGA Executive Officer Role	Meeting Frequency	Comment
1	Regional Public Health	Secretarial/Administration	Every 2 months	ongoing
2	Resilient Hills & Coast - Climate change Adaptation	Secretarial/Administration	Every 2 months	ongoing
3	Regional Economic Development Officers	Committee member	Every 2 months	ongoing
4	Regional EO Management Group	Committee member	Every 2 months	Precedes SAROC
5	S&HLGA Advisory Group	Secretarial/Administration	As necessary	Precedes S&HLGA Board
6	S&HLGA Roads Works Group	Secretarial/Administration	Ad hoc but at least 3 times per annum	ongoing
7	S&HLGA CWMS User Group	Secretarial/Administration	As necessary	ongoing
8	SAROC	Advisor/Observer	Every 2 months	ongoing



S&HLGA Roads Working Group

The Roads Working Party (RWP) has its membership drawn from directors /managers of technical services of Councils and as required regional managers and infrastructure planners of the Department of Planning, Transport and Infrastructure.

The RWP held meetings on:

Date	Host
1 October 2021	HDS (Aust) Pty Ltd offices
16 December 2021	On Line
13 April 2022	HDS (Aust) Pty Ltd offices

Key achievements and outcomes:

- Continued the development of the 2030 S&HLGA Transport Plan.
- Co-ordinated the application process of Councils to the SLRP.
- Made recommendations for the SLRP 2022 – 2023 based on the new 2030 Transport Plan critical Roads database.

- Reviewed Part A and part B drafts of the next 2030 S&HLGA Transport plan.
- Further input into the South Coast Freight Corridor concept and SE Freeway issues.
- The following projects were recommended, based on the methodology of the Plan and proposed funding under the Special Local Roads Program for 2022 – 2023.

Project	Council	Total Project Cost for this stage	SLRP request	Council contribution	comment
Ten Trees Lagoon Rd	Kangaroo Island	\$2,000,000	\$1,340,000	\$660,000	Stage 1 of 1
Nangkita Rd	Alexandrina	\$900,000	\$600,000	\$300,000	Stage 1 of 1
Three Gullies Rd	Victor Harbor	\$300,000	\$200,000	\$100,000	Stage 1 of 1
Total		\$3,200,000	\$2,140,000	\$1,060,000	



S&HLGA Regional Public Health Plan

S&HLGA Regional Public Health Committee (RPHC) has its membership drawn from Health, Environment and social planning officers of the member Councils

The S&HLGA RPHC held meetings on:

Date	Host
20 July 2021	Alexandrina, Strathalbyn
21 September 2021	On Line
30 November 2021	On Line
1 March 2022	On Line
29 March 2022	On Line

Primary tasks and focus for this committee:

- Attendance at Committee meetings to implement and monitor the Wellbeing in Our Community- Regional Public Health Plan
- Liaise with LGA officers responsible for Public Health Programs
- Liaise with SA Public Health Office
- Represent the region at Forums and workshops
- Liaise with Public Health Researchers
- Prepare funding submissions for regional Public Health projects

Key achievements and outcomes:

- Of significant importance was the winning of the Ministers Health & Wellbeing Public Health Award for the Community Wellbeing Indicators project.
- In addition, the region successfully completed the two ILC grants for disability and inclusion projects for Communications and Destinations.
- The commencement of the new 2022-27 S&HLGA Regional Public Health Plan.



S&HLGA Regional Climate Change Adaptation Committee (Resilient Hills and Coasts)

Resilient Hills and Coasts has its membership drawn from Environmental officers of the member Councils, RDA, Department of Water and Environment, Green Adelaide and Landscapes Board

The S&HLGA Regional Climate Change Adaptation Committee (Resilient Hills & Coast) held meetings on:

Date	Host
15 July 2021	District Council of Yankalilla
16 September 2021	City of Victor Harbor
9 December 2021	Mt Barker District Council
10 February 2022	On Line
9 April 2022	Adelaide Hills, Stirling
9 June 2022	City of Victor Harbor

Primary tasks and focus for this committee:

- Attendance at Committee meetings to implementation and Monitoring of the Regional Climate Change Adaptation Plan for S&HLGA:
- S&HLGA presentations as required
- Implement and monitor the 2020-2025 Regional Action Plan
- Represent the region at forums and workshops
- Liaise with various "Climate Change" State Government agencies and authorities

Key achievements and outcomes:

- Successful application for Federal funding for a regional and community Resilience study – Balancing Bushfire & Biodiversity
- Established a working group to develop Yankalilla Carbon Farming Pilot
- Successful Council & partner funding for the continuance of the Resilient Hill & Coasts project co-ordinator
- Liaised with Hills and Fleurieu Landscape Board and had input into its climate smart Farming forum



Regional Economic Development Network Committee

The S&HLGA has strongly supported the activities and research of the Adelaide Hills Fleurieu and Kangaroo Island Regional Development Australia Board and worked closely with RDA officers to partner with the organisation in the general Economic Development of the region.

This Committee has been formed with the Economic Development Officers from the S&HLGA Member Councils under the guidance of the RDA.

The RDA Economic Development Network Committee held meetings on:

Date	Host
9 August 2021	City of Victor Harbor
8 November 2021	Alexandrina, Goolwa
7 February 2022	On Line
16 May 2022	Mt Barker

Primary tasks and focus for this committee:

- To share information, achieve procurement and resource sharing efficiencies and develop a regional infrastructure Plan
- Identify and collating infrastructure projects from Council plans
- Grade them according to Local, District or Regional category, dollar value and impact and probability
- Review the criteria to insure relevant social and environmental impacts are captured
- Generally, identify and develop regional economic growth strategies and opportunities

Key achievements and outcomes:

- Continued to Advocate for the Regional university hubs
- Guided and assisted in the development and re-opening of the Strathalbyn Abattoir
- Noted the regional Housing crisis and active in the KI pilot housing projects
- Worked through the meeting Action items
- Shared information and knowledge about individual Council projects and programs
- Worked with the Mayo Communications group on addressing the Mobile blackspots in the region



Regional LGA Organisations EO Management Group

The Regional LGA EO group has its membership drawn from each of the Executive Officers of the respective regional LGA organisations

The Regional LGA Organisations EO Management Group held meetings on:

Date	Host
8 July 2021	Mt Gambier
6 September 2021	Loxton
8 February 2022	Mintaro
28 April 2022	On Line
27 June 2022	On Line

Primary tasks and focus for this committee:

- To provide input into the sector, develop capacity, share knowledge and develop co-operation between the regions:
- Have input into SAROC Business Plans and the Agenda
- Develop a working relationship with the LGA Management team
- Have input into sector issues
- Advocate on behalf of the regions
- Share information and provide collegiate support
- Develop a priority issues and action list

Key achievements and outcomes:

- Input into the SAROC 2022-2023 Business Plan
- Identified critical issues with the regional recycling (MRF) concept
- Input into Joint Planning Boards and Regional Plans
- Guidance and assistance with the regional road mapping exercise (QGIS)
- Advocacy on the regional housing crisis, regional workforce development and regional mental health services



SAROC

The South Australian Regional Organisation of Councils (SAROC) is a Committee of the LGA that focuses on key issues affecting country Councils.

The S&HLGA supports the Governance process by contributing to agenda items for SAROC meetings, the distribution of Key Outcomes Statements and/or Minutes of meetings for S&HLGA Board meetings and collegiate support to prepare submissions on behalf of country Councils that included:

Key achievements and outcomes:

- Review of the 2022 SAROC Annual Business Plan and development of the 2023 SAROC Annual Business Plan
- Development of a Regional Housing Policy Toolkit
- Progressing the development of a Regional Health Workforce Toolkit
- Advocated to address deteriorating medical services in regional areas
- Reviewed the LGA Community Waste Water Management Systems program
- Provided input into the LGA 2022 State Election Platform and Campaign Advocacy kit for Councils
- Advocacy on Hoarding and Squalor issues
- Development of the QGIS digital mapping of Regional Roads hierarchy



MP Relationships

The EO S&HLGA met regularly with the regions State government Members of Parliament (Finniss, Mawson, Kavel and Heyden) to discuss key priorities and policy impact for the region.

Federal MP Rebekha Sharkie (Mayo) and/or members of her team were regular attendees at S&HLGA Board meetings along with the regions State government MPs.

Regional Research Papers and Submissions

The following Papers and Submissions have been prepared on behalf of Member Councils during the course of the year:

- 2022 Value proposition
- Advocacy Proposal on Hoarding and Squalor
- LGA Building Capacity progress report
- LGA Building Capacity final report 2020-2021
- Comment and input into the Independent review of the LGA Regional Building Capacity Grant program
- Audit Committee Exemption report
- State Election regional priorities and advocacy report

LGA Board

Mayor Jan – Claire Wisdom (Adelaide Hills Council) along with Mayor Keith Parkes (Alexandrina Council) have represented the Southern and Hills Region at the Local Government Association State Board meetings.

Resources

The continuation of the *capacity building grant from the Local Government Research and Development Scheme* has improved the capacity of the Executive Officer that has been applied across a range of Association projects and programs during the year.

Part of the additional capacity has supported the processes and project outcomes around the S&HLGA Roads Working Party and the applications to the Local Government Transport Advisory Panel, involvement with SAROC, the regional EO group, the regional committees and various reports, submissions and forums throughout the year.

Mr Graeme Martin has provided Executive Officer services to the Association.

Penny Worland has provided under contract, project oversight of the S&HLGA Community Wellbeing Indicators project, ILC Champions for accessible destinations, ILC Champions for accessible communications and a preliminary review of the current S&HLGA Regional Public Health plan in anticipation of a new S&HLGA 2022 Regional Public Health plan as required under legislation.

Josh Spiers from Adelaide Hills Council is co-ordinating and developing the new S&HLGA 2022-2027 Regional Public Health and Wellbeing Plan.

Jen St Jack and *Olivia Davies* have provided under contract, project oversight and co-ordination of the work program of the Resilience Hills and Coasts, S&HLGA's Climate Change Committee.

Sara O'Dea from RDA AHF&KI provides meeting minutes secretarial services to the S&HLGA Board

2021-2022 KEY ANNUAL ACTION PLAN

S&HLGA Key Annual Action Plan report for 2021-2022



2021-22 S&HLGA ANNUAL KEY ACTION PLAN

KEY CATEGORIES & THEMES

THE 2021-2025 S&HLGA BUSINESS PLAN


KEY STRATEGIC OBJECTIVES	
1.	Advocate and Assist – Provide leadership and advocacy for its member Councils on regional and state issues
2.	Promote and Partner - To market & promote the Southern & Hills Local Government Association as a credible and capable advocate on behalf of its member Councils. Partner with relevant organisations and regional drivers
3.	Research and Recommend - To conduct research and communicate on important or emerging issues for Councils and their communities
4.	Capacity and Capability – Build the capacity of its member Councils. Provide valuable information. Explore opportunities both external and internal to build capacity and capability in our region
5.	Good Governance - Provide sound financial management. Ensure compliance with all regulatory obligations. Continually review, evaluate and mitigate risks





THE 2021-2022 S&HLGA ANNUAL KEY ACTION PLAN

Theme	Items & Actions
General Administration (sound financial and compliance management)	Budget, Complete Charter Review, Board meetings, Subscriptions and Levies, Key Actions, Audit, Annual Report, Grant reporting & acquittals.
Projects and support (sustainability and development)	New Regional Public Health Plan, Resilient Hills & Coast Climate adaptation Plan, ILC Accessibility and Destinations projects, Implement new 2030 Transport Plan and SLRP applications.
Leadership, advocacy and marketing	LG reform, Continue relationship building with Government MPs, Website information & maintenance, Peri-Urban grouping Overabundant species (Little Corella) Strategy and Management, SLRP review
Opportunities (capacity and infrastructure)	CWMS, Waste, Regional Infrastructure Plan, Membership and External Funding, Regional Development Assessment Panel, Telecommunications and 5G

Theme	Items & Actions	Item	Status	Comment
General Administration (sound financial)	Budget, Charter Review, Board meetings,	Budget		Adopted
		2021-2025 S&HLGA Business Plan		Complete

Theme	Items & Actions	Item	Status	Comment
and compliance management)	Subscriptions and Levies, Key Actions, Audit, Annual Report, Grant reporting & acquittals, 4 year 2021-2025 S&HLGA Business Plan	Charter review		Complete
		Subscriptions & levies		Issued and received
		Audit		Complete
		Annual Report		Complete and issued
		LGA Grants		Capacity Grant received
		Website		WIP
Projects and support (sustainability and development)	Regional Public Health Plan, Resilient Hills & Coast Climate adaptation Plan, Regional Transport Plan	Regional Public Health Plan		WIP Phase 2 Community Wellbeing Indicators grant application submitted but rejected. Winner Minister's Excellence in Public Health Award
		Resilient Hills & Coast Climate adaptation Plan		Co-ordinator appointed. Implementing Regional Action Plan
		Regional Transport Plan		Completed May 2022
		ILC Accessibility/Destinations		WIP ILC Destinations finalised 30/09/2021 Winner PIA award Nov 2021
Leadership, advocacy and marketing	LGA Peri-Urban Governance review, New Government Policies and LG Reform, Relationship building with State Government MPs,	LGA peri Urban Governance review		Peri-urban regional conference/organisation to be investigated
		LG reform		Continue to work with the LGA/SAOC
		Relationship with MPs		Regularly meeting
		Overabundant species (Little Corellas)		WIP
		SLRP Review		Completed
Opportunities (capacity and infrastructure)	CWMS, Waste, Regional Infrastructure Plan, External Funding, Regional Development Assessment Panel, Regional Plan and telecommunications	CWMS		Committee to meet regularly. Liaise with Legatus. Workshop forums planned for April 2022
		Waste		Liaise with the regional Waste Authorities to co-ordinate the regional strategy around waste management and the circular economy
		Infrastructure Plan		Recent RDA priority project forum/ Committee meeting regularly
		External funding		Project based and WIP.
		Telecommunications		Seek funding opportunities as presented Mayo Advisory Group to be investigated RDA/S&HLGA to partner preliminary information for the Advisory Group.
		SA Coastal Councils Alliance		WIP.

Theme	Items & Actions	Item	Status	Comment
		Regional Assessment Panel		

Key		Not on track/overdue / yet to commence
		Past due date but some minor action commenced
		Past due date / action commenced and on track
		completed / no further action required

Category	S&HLGA Role	Item	Comment/Description
Administration	Active/Lead	Charter Review	Adopted and Gazetted 27 Jan 2022
	Active/Lead	Budget 2021-2022	Adopted June 2021
	Active/Lead	Key Action 2021-2022	Adopted June 2021
	Active/Lead	Regional Capacity grant acquittal 2020-2021	Acquitted 2020-21 Received for 2021-22
	Active/Lead	Audit 2020-2021	Complete August 2021
	Active/Lead	Annual Report 2020-2021	Complete September 2021
	Active/Lead	2021-2025 S&HLGA Business Plan	Adopted Dec 2021
Projects – Lead/S&HLGA Committee	Active/Lead	Regional Public Health Plan	WIP. Applied for Phase 2 Community Wellbeing Indicators LGA R&D grant. Winner of Regional category Ministers Excellence in Public Health 2021 award. AHC developing new 2021-2025 regional Public Health Plan. Awaiting Ministerial approval of draft for stakeholder consultation
	Active/Lead	Resilient Hills & Coast	re-appointed a co-ordinator. Contract signed. Sub contractor from June – Dec 2022
	Active/Lead	S&HLGA Advisory Group	2022 Meeting schedule issued
	Active/Lead	2030 Transport Plan/ Road Works Party	S&HLGA 2030 Regional Transport Plan. complete. SLRP funding recommendations lodged May 2022
	Active/Influence	CWMS	Legatus Group now leading sector review. Regional forums set up April 2022. State Conference April 19/20 Mt Gambier.
Projects – Lead	Active/Lead	ILC Communications/Destinations Projects	Destinations project complete. Destinations project winner of 2021 PIA award. Communications project WIP and successfully

Category	S&HLGA Role	Item	Comment/Description
			negotiated with LGA for final delivery
	Lead/Partner/Influence	Regional LGA Management Group	Regular meeting of the LGA EOs and development of priority projects in conjunction with SAROC
Projects - Partner	Partner/Influence	Coastal Alliance project	Supported Funding Proposal. Subscriptions paid. Key plank in LGA state election advocacy
	Partner/Advocate	Telecommunications	Advocating for regional black spot funding and ready for 5G. Potential Mayo user group. RDA/S&HLGA joint project underway
	Partner/Influence	Economic Development Officers Forum	RDA lead but focus on Regional Infrastructure plan, Federal stimulus opportunities and Public Transport.
	Partner/Influence	Waste Management Strategy	
	Partner/Advocate	Northern Freight Bypass. SE Transport Corridor studies	Final reports released. Minister for Transport to attend Aug meeting
	Partner/Influence	Overabundant Species	S&HLGA/LGA/Landscapes Board working on collaborative project for managing Little Corellas. Cherp have application for State and Federal funding with support from 11 Councils and S&HLGA
	Partner/Influence	SLRP Review	Working with LGA assessing Hudson Howell recommendations. Review completed and now most recommendations being implemented
Relationships	Active/Lead/Influence	State MPs/Federal MP	Continue regular catch ups during 2021-2022 Meetings with MP Finniss and Kavel during March 2022 in lead up to election
	Active/Lead/Influence	Peri –Urban Group	Advocate and seek input from potential expanded Council members into a larger peri – urban Regional Organisation. Option to pursue an annual conference

Acronyms

AICD.....	Australian Institute of Company Directors
CEO.....	Chief Executive Officer
CWMS.....	Community Wastewater Management Systems
DEW.....	Department of Environment and Water
EO.....	Executive Officer
ESCOSA.....	Essential Services Commission of South Australia
GAROC.....	Greater Adelaide Region of Councils
LGA.....	Local Government Association
MP.....	Members of Parliament
MDBA.....	Murray Darling Basin Authority
MOU.....	Memorandum of Understanding
NBN.....	National Broadband Network
NRM.....	Natural Resources Management
OLG.....	Office of Local Government
PIRSA.....	Primary Industries & Regions SA
RH&C.....	Resilient Hills and Coasts Committee
RDA.....	Regional Development Australia
RPHC.....	Regional Public Health Committee
RWP.....	Roads Works Party
SA.....	South Australia
SAROC.....	South Australian Regional Organisation of Councils
S&HLGA.....	Southern and Hills Local Government Association
SLRP.....	Special Local Roads Program

FINANCIALS

S&HLGA Audited Financial statement for 2021-2022

SOUTHERN & HILLS LOCAL GOVERNMENT ASSOCIATION

FINANCIAL STATEMENTS

Statement of Comprehensive Income for the Year Ended 30th June 2022

	Notes	2022 \$	2021 \$
Income			
Subscriptions	1.8	129,423	91,214
Operating Grants	2.2	42,783	42,151
Investment Income	1.7	665	1,258
Other		115,694	39,833
		<hr/>	<hr/>
Total Income		288,565	174,456
Expenditure			
Employee Costs		150,733	137,149
Materials, Contracts and other expenses	3	218,354	219,153
Finance Charges		5,536	4,036
		<hr/>	<hr/>
Total Expenditure		374,623	360,338
		<hr/>	<hr/>
Surplus (Deficit) from Operations		(86,058)	(185,882)

The above Income Statement should be read in conjunction with the accompanying notes

SOUTHERN & HILLS LOCAL GOVERNMENT ASSOCIATION

Balance Sheet as at 30th June 2022

	2022	2021
Notes	\$	\$
Current Assets		
Investments	218,876	201,700
Debtors	0	0
Total Current Assets	218,876	201,700
Current Liabilities		
Accounts Payable	2,673	0
Grants in Advance	81,818	0
GST	(1,808)	(9,912)
PAYG Payable	5,152	2,576
Employee provisions	36,169	23,194
Rounding	(15)	(15)
Superannuation payable	0	906
Wages payable	(599)	3,406
Total Current Liabilities	123,390	20,156
Net Current Assets	95,486	181,544
 Net Assets	 95,486	 181,544
 Equity		
Accumulated Surplus	95,486	181,544
Total Equity	95,486	181,544

The above Balance Sheet should be read in conjunction with the accompanying notes

SOUTHERN & HILLS LOCAL GOVERNMENT ASSOCIATION

Statement of Changes in Equity for the Year Ended 30th June 2022

	2022	2021
Notes	\$	\$
Accumulated Surplus		
Balance at beginning of period	181,544	367,426
Net Surplus / (Deficit)	(86,058)	(185,882)
	95,486	181,544
Total Equity	95,486	181,544

The above Statement of Change in Equity should be read in conjunction with the accompanying notes

SOUTHERN & HILLS LOCAL GOVERNMENT ASSOCIATION

Statement of Cash Flows for the Year Ended 30th June 2022

	2022	2021
Notes	\$	\$
Cash Flows from Operating Activities		
Receipts	406,690	202,013
Payments	(382,437)	(390,984)
GST Paid (received)	(2,205)	17,179
Finance Costs	(5,537)	(4,037)
Interest Receipts	665	1,258
	17,176	(174,571)
Net Cash Provided by (Used in) Operating Activities	17,176	(174,571)
Net increase/(decrease) in Cash Held	17,176	(174,571)
Cash at the beginning of the reporting period	201,700	376,271
Cash at the end of the reporting period	218,876	201,700

Reconciliation of Change in Net Assets to Cash from operating activities

	2022	2021
		\$
Net Surplus	(86,058)	(185,882)
Decrease / (Increase) in Provisions	8,063	
Decrease / (Increase) in Debtors	0	10,450
(Decrease) / Increase in Accounts Payable	13,353	860
(Decrease) / Increase in Grants in Advance	81,818	-
	17,176	(174,571)
Net Cash provided by Operating Activities	17,176	(174,571)

The above Statement of cash Flows should be read in conjunction with the accompanying notes

SOUTHERN & HILLS LOCAL GOVERNMENT ASSOCIATION

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS

For the year ended 30 June 2022

Note 1 - Significant Accounting Policies

The principal accounting policies adopted in the preparation of the financial report are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

The financial report was authorised for issue by certificate under regulation 14 of the *Local Government (Financial Management) Regulations 2011* dated 31 July 2022.

1 Basis of Preparation

1.1 Compliance with Australian Accounting Standards

This general-purpose financial report has been prepared in accordance with Australian Accounting Standards as they apply to not-for-profit entities, other authoritative pronouncements of the Australian Accounting Standards Board, interpretations and relevant South Australian legislation

The Southern & Hills Local Government Association is a Regional Subsidiary under Section 43 and Schedule 2 of the Local Government Act 1999. The Constituent Councils are the Adelaide Hills Council, Alexandrina Council, Kangaroo Island Council, Mt Barker District Council, City of Victor Harbor and District Council of Yankalilla.

All funds received and expended by the Association have been included in the financial statements forming part of this financial report.

1.2 Historical Cost Convention

Except where stated below, these financial statements have been prepared in accordance with the historical cost convention.

1.3 Critical Accounting Estimates

The preparation of financial statements in conformity with Australian Accounting Standards requires the use of certain critical accounting estimates and requires management to exercise its judgement in applying the Authority's accounting policies. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements are specifically referred to in the relevant sections of this note.

1.4 Rounding

All amounts in the financial statements have been rounded to the nearest dollar

1.5 Non-Current Assets and Non-Current Liabilities

The Association has nil non-current assets or non-current liabilities.

1.6 Employees

The Association has one employee having converted the CEO from contractor to employee in February 2019.

1.7 Investments

Investments are valued at cost. Interest revenues are recognised as they accrue.

SOUTHERN & HILLS LOCAL GOVERNMENT ASSOCIATION

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS

1.8 Subscriptions

Clause 6 of the Charter of the Association prescribes that subscriptions (not levies) by Constituent Councils are equal. The Charter has since been amended in January 2022 allowing flexible subscriptions.

Constituent Council Subscription 2022	\$20,000
Constituent Council Subscription 2021	\$13,667

1.9 Income recognition

The Association recognises revenue under AASB 1058 *Income of Not-for-Profit Entities* (AASB 1058) or AASB 15 *Revenue from Contracts with Customers* (AASB 15) when appropriate. In cases where there is an 'enforceable' contract with a customer with 'sufficiently specific' performance obligations, the transaction is accounted for under AASB 15 where income is recognised when (or as) the performance obligations are satisfied (i.e. when it transfers control of a product or service to a customer). Revenue is measured based on the consideration to which the Association expects to be entitled in a contract with a customer. In other cases, AASB 1058 applies when the Association enters into transactions where the consideration to acquire an asset is significantly less than the fair value of the asset principally to enable the entity to further its objectives. The excess of the asset recognised (at fair value) over any 'related amounts' is recognised as income immediately, except in the case where a financial asset has been received to enable the council to acquire or construct a recognisable non-financial asset that is to be controlled by the Association.

1.10 Cash

For purposes of the statement of cash flows, cash includes cash deposits which are readily convertible to cash on hand and which are used in the cash management function on a day to day basis.

1.11 New accounting standards for application in future periods

The Australian Accounting Standards Board has issued new and amended Accounting Standards and interpretations that have mandatory application dates for future periods. The organisation has assessed that it is not expected to be materially impacted by those changes.

2 Functions / Activities of the Association

2.1 Revenues and expenses have been attributed to the following functions / activities, descriptions of which are set out in Note 2.2.

2.2 The activities of the Association are categorised into the following broad functions:

Administration:	The operation of the Office of the Association and its decision making forums.
Special projects:	The research into and implementation of projects prescribed by Acts or regulations or approved by Board decision.

SOUTHERN & HILLS LOCAL GOVERNMENT ASSOCIATION

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS

Note 2.2 Functions / Activities of the Southern & Hills Local Government Association

Administration

Year	Revenue			%	Expenses		Surplus (Deficit)
	Grants	Other	Total Revenue		Expenses Total	%	
2022	0	131,295	131,295	45.5%	196,452	52.4%	(65,157)
2021	0	92,472	92,472	53.0%	205,278	57.0%	(93,728)
Projects							
2022	157,270	0	157,270	54.5%	178,171	47.6%	(20,901)
2021	62,251	19,732	81,984	47.0%	155,060	43.0%	(73,077)
Total							
2022	157,270	131,295	288,565	100%	374,623	100%	(86,058)
2021	62,251	112,204	174,456	100%	360,338	100%	(185,882)

SOUTHERN & HILLS LOCAL GOVERNMENT ASSOCIATION

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS

3. Contractual Services

Contractual Services involve payments or liabilities for the external provision of services and include (net of GST):

		2022	2021
Consultants:	Jeanette Pope	\$13,723	\$20,400
	URPS	\$2,443	\$47,496
	HDS Australia Pty Ltd	\$33,025	\$28,810
	Centre for Inclusive design	\$23,850	\$10,500
	Seed Consulting	\$0	\$0
	Jack Jensen	\$33,000	\$7,500
	Penny Worland Consulting	\$21,944	\$27,455
	ILC Advisors	\$0	\$1,580
	AHC	\$10,000	\$0
<hr/>			
	Totals	\$137,985	\$153,741
	Material and other expenses	\$ 80,369	\$ 65,412
<hr/>			
	Total	\$218,354	\$219,153

4. Comparison of Budget and Actual Results

	2022		2021	
	Budget \$	Actual \$	Budget \$	Actual \$
Revenue				
Administration	131,281	131,295	92,214	92,472
Projects	144,270	157,270	63,910	81,984
<hr/>				
Total Revenue	275,551	288,565	156,124	174,456
Expenditure				
Administration	186,028	196,452	184,449	205,278
Projects	171,424	178,171	100,559	155,060
<hr/>				
Total Expenditure	357,452	374,623	285,008	360,338
<hr/>				
Surplus (Deficit)	(81,901)	(86,058)	(128,884)	(185,882)

CERTIFICATION OF FINANCIAL STATEMENTS

We have been authorised by the Southern & Hills Local Government Association to certify the financial statements in their final form. In our opinion:

- o the accompanying financial statements comply with the *Local Government Act 1999*, *Local Government (Financial Management) Regulations 2011* and Australian Accounting Standards.
- o the financial statements present a true and fair view of the Association's financial position at 30 June 2022 and the results of its operations and cash flows for the financial year.
- o internal controls implemented by the Authority provide a reasonable assurance that the Association's financial records are complete, accurate and reliable and were effective throughout the financial year.
- o the financial statements accurately reflect the Association's accounting and other records.

Dated 19th September 2022



Graeme Martin
EXECUTIVE OFFICER



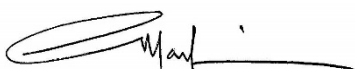
Mayor Keith Parkes
PRESIDENT

CERTIFICATION OF AUDITOR INDEPENDENCE

To the best of our knowledge and belief, we confirm that, for the purpose of the audit of the Southern & Hills Local Government Association for the year ended 30 June 2022, the Association's Auditor, HLB Mann Judd, 169 Fullarton Rd, Adelaide, has maintained its independence in accordance with the requirements of the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 2011* made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22(3) *Local Government (Financial Management) Regulations 2011*.

Dated 19th September 2022



Graeme Martin
EXECUTIVE OFFICER



Mayor Keith Parkes
PRESIDENT

The Board
C/- Graeme Martin
Executive Officer
Southern & Hills Local Government Association
13 Ringmer Drive
Burnside SA 5066

TO THE BOARD MEMBERS OF SOUTHERN & HILLS LOCAL GOVERNMENT ASSOCIATION

**STATEMENT OF AUDITORS INDEPENDENCE
ANNUAL FINANCIAL STATEMENT FOR THE YEAR ENDED 30 JUNE 2022**

I confirm that, for the audit of the financial statements of Southern & Hills Local Government Association for the year ended 30 June 2022, I have maintained my independence in accordance with the requirements of APES 110 – Code of Ethics for Professional Accountants, Section 290, published by the Accounting Professional and Ethical Standards Board, in accordance with the Local Government Act 1999 and the Local Government (Financial Management) Regulations 2011 made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22(5) Local Government (Financial Management) Regulations 2011.

A stylized blue ink signature of 'HLB Mann Judd'.

**HLB Mann Judd Audit (SA) Pty Ltd
Chartered Accountants**

A stylized blue ink signature of 'Jon Colquhoun'.

**Jon Colquhoun
Director**

**Adelaide, South Australia
19 September 2022**

hlb.com.au

HLB Mann Judd Audit (SA) Pty. Ltd. ABN: 32 166 337 097

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Liability limited by a scheme approved under Professional Standards Legislation.

HLB Mann Judd Audit (SA) Pty. Ltd. is a member of HLB International, the global advisory and accounting network.

Independent Auditor's Report to the Members of Southern & Hills Local Government Association

Opinion

We have audited the financial report of Southern & Hills Local Government Association ("the Association") which comprises the Balance Sheet as at 30 June 2022, the statement of comprehensive income, the statement of changes in equity and the statement of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial report presents fairly, in all material aspects, the financial position of the Association as at 30 June 2022, and its financial performance and its cash flow for the year then ended in accordance with Australian Accounting Standards.

Basis for Opinion

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Report* section of our report. We are independent of the Association in accordance with the auditor independence requirements of the Accounting Professional and Ethical Standards Board's APES 110 *Code of Ethics for Professional Accountants* ("the Code") that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Board Members for the Financial Report

Management is responsible for the preparation and fair presentation of the financial report in accordance with Australian Accounting Standards and for such internal control as management determines is necessary to enable the preparation of the financial report that is free from material misstatement, whether due to fraud or error.

In preparing the financial report, management is responsible for assessing the Association's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intend to liquidate the Association or to cease operations, or have no realistic alternative but to do so.

Board Members are responsible for overseeing the Association's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Report

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Australian Auditing Standards will always detect a material misstatement when it exists.

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Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

As part of an audit in accordance with the Australian Auditing Standards, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Association's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the management.
- Conclude on the appropriateness of the management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Association's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial report or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Association to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represents the underlying transactions and events in a manner that achieves fair presentation.

We communicate with Board Members regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.



HLB Mann Judd Audit (SA) Pty Ltd
Chartered Accountants

Adelaide, South Australia
19 September 2022



Jon Colquhoun
Director

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Our Independence and Quality Control

We have complied with the independence and other relevant ethical requirements relating to assurance engagements, and applied Auditing Standard ASQC 1 Quality Control for Firms that Performs Audits and Reviews of Financial Reports and Other Financial Information, and Other Assurance Engagements in undertaking this assurance engagement.

Auditor's responsibility

Our responsibility is to express an opinion on the Authority's compliance with Section 125 of the Local Government Act 1999 in relation only to the internal controls established by the Authority to ensure that financial transactions relating to receipt, expenditure and investment of money, acquisition and disposal of property and incurring of liabilities, based on our procedures. Our engagement has been conducted in accordance with applicable Australian Standards on Assurance Engagements ASAE 3000 Assurance Engagements Other than Audits or Reviews of Historical Information and ASAE 3150 Assurance Engagements on Controls, issued by the Australian Auditing and Assurance Standards Board, in order to state whether, in all material respects, the Authority has complied with Section 125 of the Local Government Act 1999 in relation only to the internal controls specified above for the period 1 July 2020 to 30 June 2021. ASAE 3000 also requires us to comply with the relevant ethical requirements for the Australian professional accounting bodies.

Limitations of Controls

Because of the inherent limitations of any internal control structure it is possible that, even if the controls are suitably designed and operating effectively, the control objectives may not be achieved so that fraud, error, or non-compliance with laws and regulations may occur and not be detected. An assurance engagement on controls is not designed to detect all instances of controls operating ineffectively as it is not performed continuously throughout the period and the tests performed are on a sample basis. Any projection of the outcome of the evaluation of controls to future periods is subject to the risk that the controls may become inadequate because of changes in conditions, or that the degree of compliance with them may deteriorate.

Limitations of Use

This report has been prepared for the members of the Authority in Accordance with Section 129 of the Local Government Act 1999 in relation to the Internal Controls Specified above. We disclaim any assumption of responsibility for any reliance on this report to any persons or users other than the members of the Authority, or for any purpose other than which it was prepared.



HLB Mann Judd Audit (SA) Pty Ltd
Chartered Accountants

Adelaide, South Australia
19 September 2022



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Director

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**Southern and Hills Local Government Association
Independent Assurance Report**

Qualified Opinion

We have undertaken a reasonable assurance engagement on the design and the operating effectiveness of controls established by Southern and Hills Local Government Association ('Association') in relation to financial transactions relating to the receipt, expenditure and investment of money, acquisition and disposal of property and incurring of liabilities, throughout the period 1 July 2021 to 30 June 2022 relevant to ensuring such transactions have been conducted properly and in accordance with law.

In our opinion, except for the matter described in the Basis for Qualified Opinion paragraph, in all material respects:

- (a) The controls established by the Association in relation to financial transactions relating to the receipt, expenditure and investment of money, acquisition and disposal of property and incurring of liabilities were suitably designed to ensure such transactions have been conducted properly and in accordance with law; and
- (b) The controls operated effectively as designed throughout the period from 1 July 2021 to 30 June 2022.

Basis for Qualified Opinion

The Association sought exemption from the requirement in clause 30 of Schedule 2 of the *Local Government Act 1999*. The Minister granted the exemption on the basis that the Association would periodically review and update its internal controls and encouraged the use of the practical and contemporary guidance material on internal controls issued by the Local Government Association's 'Better Practice Model – Internal Financial Controls'.

The Association's 'Operations Manual – Finance Policy' is available on the Association's website and was last updated in October 2014.

We conducted our engagement in accordance with applicable Australian Standards on Assurance Engagement ASAE 3000 Assurance Engagements Other than Audits or Reviews of Historical Financial Information and ASAE 3150 Assurance Engagement on Controls, issued by the Australian Auditing and Assurance Standards Board, in order to state whether, in all material respects. ASAE 3000 also requires us to comply with the relevant ethical requirements of the Australian professional accounting bodies

We believe that the evidence we have obtained is sufficient and appropriate to provide a basis for our qualified opinion.

The Associations Responsibility for Internal Control

The Association is responsible for:

- a) The receipt, expenditure and investment of money, acquisition and disposal of property and incurring of liabilities;
- b) Identifying the control objectives
- c) Identifying the risks that threaten achievement of the control objectives
- d) Designing controls to mitigate those risks, so that those risks will not prevent achievement of the identified control objectives; and
- e) Operating effectively the controls as designed throughout the period.

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**Call us**

08 8558 0200

**Visit us**

1 Charles Street, Yankalilla

**Invite us to speak**

At your next community meeting



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